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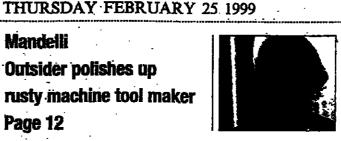
# FINANCIAL TIMES

World Business Newspaper http://www.FT.com



**EU** politics The real fault line lies between north and south Quentin Peel, Page 14

**Mandelli** Outsider polishes up rusty machine tool maker



Nigerian election Northern elite faces

South Korea Time of despair is over Page 14

Greenspan

and Rubin

urge Europe

to aid world

US officials warned yesterday

that US demand growth was

bound to slow. They stepped up

their calls for Europe to shoulder

more of the burden of world

Alan Greenspan, chairman of

the Federal Reserve, the US cen-

tral bank, said the large gap

between domestic US savings and

investment was certain to close.

The likeliest outcome was a slow-

down in both consumption and

"Something will give at one

House of Representatives' bank-

ing committee in his half-yearly Humphrey-Hawkins testimony.

"The level of consumption

investment growth.

By Gerard Baker in Washington

growth

growth.

### WORLD NEWS

## French former PM in the clear as trial collapses

The case against a former French prime minister and two of his ministers collapsed yesterday on the 12th day of their trial on charges of manslaughter and endangering life, Jean-François Burgelin, chief public prosecutor, told the court there was insufficient evidence to incriminate Laurent Fabius and two of his ministers for failing to respond. adequately to dramatic health problems caused by contaminated blood supplies in 1995. Europe, Page 2

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'Rambo' jibe at Schröder Gerhard Schröder, Germany's chancellor, was offered no respite from his political difficulties as a revitalised opposition charged him with damaging the country's economy and acting like "Rambo" on European policy. Europe, Page 3

TV sport deals under scrutiny Karel Van Miert, EU competition commissioner, fired a warning shot across the bows of sport's most powerful governing bodies when he pledged to police their exclusive television contracts with broadcasters. Europe,

Sino-Vietnamese ties improve The general secretary of the Vietse Communist party, Le Kha Phieu, begins a six-day visit to China today amid signs of continuing improvement in ties between the two neighbours. Asia-Pacific, Page 6

S Korean union threatens strikes South Korea's most militant trade union group said it would no longer co-operate with government and employers on labour reform and threatened national strikes. Asia-Pacific, Page 6; Wonupmanship, Page 15

Heisinid airport hit by strike Finnish aviation authorities said Helsinki-Vantaa International airport would be closed on Tues days and Wednesdays from next. reek while an air traffic controllers' strike over pay continued.

Belarus invites Arabs Belarus president Alexander Lukashenko invited Arab states to open diplomatic missions in his former Soviet republic to improve economic and political co-operation.

Floods spread in eastern Europe Snowstorms and floods in eastem Europe have snarled traffic and put farmland under water in Romania, while authorities in neighbouring Hungary are braced for heavy flooding.

Brussels rejects Irish ald move Ireland's attempt to split the country into two regions to qual-ify for continued European aid has been rejected by the European Commission. Europe,

Chinese air crash kills 61 All 61 people aboard a Chinese Tupolev-154 airliner were killed when it plunged into a field 400km south of Shanghai, Xinhua news service said.

Pretoria criticises EU five South Africa sharply criticised five European Union countries for blocking an EU-South Africa free trade pact. Trade, Page 4

## **BUSINESS NEWS**

European investment banks have underwritten more international bonds this year than their US counterparts in an aggressive effort to join the ranks of the global "bulge bracket". Compa-

Italy sent out conflicting messages about the brewing takeover battle between Olivetti and Telecom Italia, amid signs it could have consequences for the government of Massimo D'Alema Details, Page 23; Observer, Page 15

Woolworth's, UK retailer, is in talks with property developers to create a chain of out-of-town shops modelled on those of US discount retailer Wal-Mart. Com-penies and markets, Page 17

Cross-border merger and acquisition activity in emerging markets following the Asian economic crisis slowed sharply in the second half of 1998, according to a study by Robert Fleming, the investment bank group. Asia-Pacific companies, Page 18

Cisco Systems, the world's biggest data networking company, is to build a communications network for Telia, Sweden's national operator. Companies and markets, Page 17; Lex, Page 16

Nissan Motor over the acquisition of a substantial stake in the Japanese vehicles group are at an advanced stage. International companies, Page 19

Iron and Steel plans to introduce anti-takeover defences that appear to contradict government promises of opening key industries to foreign investors. Com-

Tractabel's Baron Philippe Bodson has resigned as chief group under pressure from the Lex, Page 16

Canal Plus, pay television groups, would be likely to face an anti-trust investigation over any proposed merger, the European Commission indicated.

Aga, Swedish industrial gases group, reported a sharp fall in full-year profits due to restructuring costs and write downs on operations in emerging markets.

group that recently announced a major restructuring, blamed production problems and heavy reorganisation costs for an 11 per cent fall in its fourth quarter profits, international compa-



## **Europe investment** banks overtake

nies and markets, Page 17

panies and markets, Page 17

Editorial Comment, Page 15;

Observer, Page 15

nies, Page 19



executive of the Belgian energy. controlling shareholder, France's Suez Lyonnaise des Eaux. Companies and markets, Page 17;

# **US** counterparts

DaimlerChrysler's talks with

South Korea's state-run Pohang

British Sky Broadcasting and

European companies, Page 26

European companies, Page 20 Gambro, the Swedish healthcare



## WORLD MARKETS

######################################	***************************************		·
STOCK MARKET INDICES .		GOLD	
New York:		New York: Comex	
Dow Jones Ind Av9569.21	(+24,79)	\$268.7	(269.7)
NASDAQ Composite _2400.48	(424.13)	London: -	•
Europe and Far East	• :	\$287.95	(287.15
GAC404215.70	(+5.75)	DOLLAR	
DAX	u74.75	New York: Lunghtime	
FTSE 1006307.6	(#152,A)	1.5991	
FTSE Eurotop 3001249.92	(+14.53)	Ø	
Nidosi	<b>⊢145.20</b> 0	8Fr	
US Lunchtime RATES		y 121.79	
Federal Funds	•	1	•
3-mth Trees Bills: Yld4.06%	• .	London	
Long Bond97%		£1.5968	(1.6113)
LONG DOING ALLEGANISMENT IS		€0.9130	(0,9107)
Yield		SFr1.4537	(1,4517)
OTHER RATES		Y121.880	(121.195)
UR: 3-mo Interbank	(201152) 2011 - 201	Tokyo Ciose	Y 121.365
UK: 10 yr GBt111.92	(171,89)	-	
Euro Euribor3.079%	(3.078%)	EURO (London)	
Germany: 10 yr Bund99.0	(98.99)	\$1.0954	(1.0961)
Japan: 10 yr JGB99.398	(99.388)	£0.6851	(0.8814)
NORTH SEA OIL (Argus)		Y133.501	(183.078)
Brent Dated\$10.83	(10.57)	SFr1.5923	(1.5941)

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# Allianz threatens to move key businesses out of Germany

Insurer may move operations in protest at government's planned tax reforms

By Tony Barber in Frankfurt

Allianz, Europe's largest insurer, yesterday threatened to move key business operations out of Germany if the Social Democratled government presses ahead with tax reforms targeting insurance companies. Helmut Perlet, Allianz's chair-

man, described the government's

plans as "unjust and overdone" and warned they would cost the group DM2.5bn (€1.28bn, \$1.42bn) between this year and 2002. He estimated that the reforms would impose an extra DM18bn-DM20bn in taxes on the German insurance industry as a whole in

the same four-year period.
Allianz's threat is the latest sign of discontent in the German business community with the economic policies pursued by the Red-Green coalition government

in Bonn elected last September. Employers have also criticised the centrepiece of Chancellor Gerhard Schröder's government the so-called "Alliance for Jobs' between employers, trade unions and government as unrealistic and interventionist. Mr Perlet. speaking in Munich after a meeting of Allianz's supervisory board, said the company was thinking of moving its asset management, reinsurance and international industrial insurance

reforms. "This is something we have to take seriously into consideration," he said.

businesses out of Germany if the

government introduced the tax

Any transfer of the asset management business to a foreign base - such as London - could make a deep impression on German politicians and business-

men. Allianz is one of the world's 10 leading companies in this field and has about DM660bn of assets under management. The tax reforms are likely to

hit insurance companies because the government is considering proposals to limit depreciation allowances on assets and to discount loss reserves on property and casualty insurance activities. However, some investors hope the reforms, though capable of reducing insurers' profits in the next few years, may benefit shareholders in the longer

"With these changes in place, the German insurance industry would come under pressure to improve current income and shareholder value, rather than just building up the hidden value of the company," one German

By Mark Nicholson in New Delbi

India should consider "urgent"

steps to cut its fiscal deficit,

which is set to overshoot this

year's target, according to the

finance ministry's annual eco-

The review, published yester-day, suggests fiscal prudence

should be the focus of this Satur-

day's budget presented by Yash-

It says the problem is India's

"most intractable and long-

standing economic issue and that action is needed to be the deficit on an irreversible and unambiguously declining trend.

The review notes that the gov-

ernment's fiscal position is "not

significantly better" than the cri-

deficit then was 5.4 per cent of

Comparisons are complicated

by moves to rebase the pricing

gross domestic product.

want Sinha, finance minister.

nomic review.

India pressed to

cut fiscal deficit

to DM3.5bp. The -1997 net profit was adjusted to DM2.7bn to take

on the group's true value. cent this year to more than

Allianz said it expected an increase in group net profit this year of just over 10 per cent. Net profit in 1998 rose by 30 per cent

account of Allianz's switch this vear to international accounting standards, a move intended to shed more light for shareholders Allianz is projecting group premium income to rise by 8.8 per

DM98bn, based on exchange rates at the end of 1998. Group premium income rose by 19 per cent last year from DM75.9bn to DM90.6bn, of which about DM13.6bn came from the partial consolidation of the French insurer AGF.

deficit target becomes 5.1 per

cent of GDP, against an initial 5.6

But the survey says the gov-

ernment is "unlikely" to meet

this target, given shortfalls in

indirect tax receipts because of

low industrial growth and slug-

The review, which reflects min-

istry thinking rather than policy,

argues the "clear need for build-

ing a political consensus" on defi-

cit reduction. It recommends a

big widening of India's narrow

nomic backdrop to Mr Sinba's

It says a rebound in agricul-

5.8 per cent growth in GDP for

this fiscal year, ending in March.

It nevertheless notes poor per-

gish imports.

government.

second budget.

sis of 1991-92, when India tural growth, to 5.3 per cent from

launched economic reforms. The a negative performance a year

year for national accounts from formance in most other sectors of

1980-81 to 1993-94. Under the the economy over the past year,

series figures, this year's fiscal cent a year earlier.

per cent set in June's budget.

growth, which has been extraorlinarily strong, will slow down. We believe also that the dramatic expansion in capital investment will slow down to a more long-term sustainable path, and that will close the gap between private savings and investment." Robert Rubin, the US treasury secretary, noted that while the

US had been running up large trade deficits in the last two years, as a result of strong domestic demand, Europe had been expanding its surpluses. "Europe needs to increase domestic demand-led growth and [they] need to open their markets

further so they take their fair share of what needs to be done to get the whole global economy going again," Mr Rubin said. As the two men spoke, the euro fell to its lowest level against the dollar since its launch. In New York it dropped briefly to \$1.0927

before clawing back some losses. tax base, allimination of "low" Mr Greenspan told members of nificant benefits for the Euro-The survey paints a mixed eco- pean economy, but added that it was a "very interesting experiment" in the history of fixed exchange rate regimes, whose outcome was uncertain. "It's going to teach us an awful lot

> has not been tested yet." He also expressed scepticism over European proposals to harmonise the exchange rates of the world's major currencies.

when you start from scratch. It

revised figures, which have increased GDP levels by an average of 9 per cent over the old just 3.5 per cent, against 6.7 per Rubin attacks lending curbs, Page 5

# **UK** government to act on race report

US appretary of state Madeleine Albright told the Senete foreign relations

building up outside Kosovo for a military offensive. Papert, Page 2

rday that the Serbs were under warning not to use forces

By Deborah Hargreaves

The British government vesterday promised to achieve a the names of several suspects permanent and irrevocable hange" in race relations in the

The commitment came in the wake of the publication of an official report condemning a bungled police investigation into the murder of a black youth in London six years ago.

Jack Straw, the UK's home secretary, said the inquiry into the racist murder had "opened all our eyes to what it is like to be black or Asian in Britain today". He said it revealed fundamental truths about the nature of British society. "Some of these truths are

uncomfortable." Mr Straw said antidiscrimination legislation would be extended to cover the civil service as well as the police. It now covers only private sector organisations. The Commission for a multicultural society. Racial Equality will have the power to set up investigations

The report on the murder of Stephen Lawrence concluded that the investigation by London's Metropolitan Police marred by a combination of professional incompetence, institutional racism and a failure of

leadership by senior officers." The police failed to charge anyone with the crime, even though were given to them by 26 different people in the two weeks fol-

lowing the murder. The report provided damning criticism of the "centeen culture" and racism in the Metropolitan Police and revealed layers of racism throughout British society.

The government stood behind the Met's chief police officer. Sin Paul Condon, amid calls for his resignation. Mr Straw said Sir Paul shared his sense of shame that the justice system, and police in particular, had failed the Lawrence family.

The report makes 70 recommendations aimed at wiping out racism in the police and society at large, including a clampdown on racist behaviour among the police and a drive towards educating children about the values of

Doreen Lawrence, mother of the murdered boy, said: "My feelings about the future remain the same as when my son died. I believe black youngsters will never be safe on the streets.

Editorial Comment, Page 15

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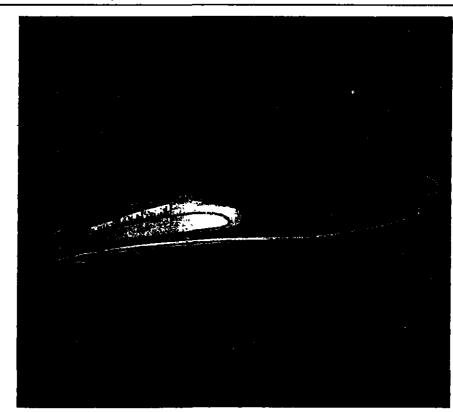
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Society's divisions, Page 10





# **Global banking made by WestLB.**

The world is shrinking.

KOSOVO CONFLICT ALBRIGHT SAYS THE MILITARY BUILD-UP COULD BE AIMED AT A SPRING OFFENSIVE

# US warns Serbs not to use force

and Guy Dinmore in Belgrade

Madeleine Albright, ÜS secretary of state, said yesterday that Belgrade was military forces it is building right now." up outside Kosovo for a military offensive.

Responding to questions from members of the Senate foreign relations committee a day after peace talks on forces including heavy Kosovo in France ended armour, artillery, infantry. inconclusively, Mrs Albright said the military build-up of mines, and demolition could be aimed at preparing preparations".

The official, who declined for a spring offensive in the to be identified, said the

KFOR GATHERS DEPLOYMENT BUILDS UP IN MACEDONIA

"We are going to work army movements "could Rambouillet peace talks yes-tion had agreed to set up a very hard to make it very indicate some preparation to clear to them that that would be a grave mistake," she said, speaking of the he added: "Or more omi-Serb authorities. "They are nously, they could be prepaunder warning not to use very much under warning rations for a final military A senior Nato official, quoted by Reuters in The

> "greatly concerned by a very resumption of the talks." substantial build-up of Serb special forces, the planting

provide a defence for parts of Kosovo or Serbla itself". But push to eradicate opposition in Kosovo either in conjunction with a failure of the

talks or as a prelude to a

Peace talks are scheduled to resume on March 15 between Yugoslav and Serbian governments on the one hand and Kosovo Albanian representatives on the other. Meanwhile, the ethnic Albanian delegation to the

terday announced the formanew provisional government. tion of a "provisional gov- made up equally of the two ernment" for the province to main ethnic Albanian parbe headed by the rebel Kosovo Liberation Army (KLA). a prime minister to be cho-The announcement was

likely to be seen as provocative by Serbia. The Albanian delegation was still in Paris last night, unable to fly back to Rosovo because Serbia withheld permission for its reflect an unexpected degree aircraft to land. The delegation, including KLA mem- ously fractured Kosovo Albabers wanted by Serbia on nian leadership and indiexpected to fly early today. Kosovapress said the delega-

tles and the KLA and led by sen by the rebel group.

The move is largely symbolic, as Belgrade is certain to ignore the government or prevent it from convening. But the agreement does of unity among the previ-"terrorism" charges, was cates the KIA is ready to enter political life. Elections The KLA news agency are to be held in Kosovo

signing of a peace accord.

The Kosovo Albanian team on Tuesday-said it had agreed "in principle" to accept the US-drafted peace plan but would consult the rebels before returning to

negotiations on March 15, expected to be held at an airbase near Evreux. Under the plan, Kosovo would be given broad autonomy within federal Yugoslavia for a threeyear interim period. A Natoled peacekeeping force would oversee the disarming of the KLA and the withdrawal of most Serbian

# Former PM let off as blood trial collapses of haemophiliacs and for

Kosovo Albanians and KLA The case against a former French prime minister and two of his ministers coltapsed yesterday on the 12th day of their trial on charges of manslaughter and endangering life.

Jean-François Burgelin, the chief public prosecutor. told the special court of justice of the republic there was insufficient evidence to incriminate Laurent Fabius and two ministers for failing to respond adequately to dranatic bealth problems caused by contaminated blood supplies in 1995.

Roger Lucas, the advocate-general, said earlier in summing up he could find no personal fault in Mr Fabius' behaviour.

He also exonerated Edmand Hervé and Georgina Dufoix, respectively health and social affairs ministers in Mr Fabius' Socialist gov-

But he criticised them for their passivity when dealing with the danger of contamination in French blood sup-

The judges were expected to pass a formal judgment of their own, which could take up to a week to publish. But it was thought unlikely they would go against the recommendations of the prosecu-

The case sought to estabish whether senior figures in the government of the time were responsible at the the early 1980s for the deaths

endangering the lives of others by delaying the introduction of HIV testing on blood donated for transusions.

Overall 1,348 haemophiliacs were infected by cuntuminated blood of whom bid died. A further 4,000 to 5,000 people given transfusions were infected. The prosecution's case was

undermined by evidence from François Gros, a distinguished biologist and the scientific adviser to Mr Fabius in 1985.

He assumed full responsibility for postponing the introduction of blood testing which allowed time for Diagnostics Pasteur, the French laboratory, to perfect its test to compete with one already perfected by Abbot, the US

Much of the evidence revealed the poor co-ordination of the upper ranks of the French civil service in public health matters.

It also exposed the reluctance of the medical profession to introduce a system of screening of blood donors because they were afraid of being seen to discriminate against homosexuals and other high-risk members of

society. Court rules excluded the victims' families from being represented at the trial. However, this did not stop them from attacking what they regarded as the benign attitude of Christian Le Gunehec, the presiding onset of the Aids epidemic in judge, towards the three

# to back up accords Nato hopes Russia will Ready Group in the Adriatic.

Nato forces assemble

British Challenger tanks and Warrior armoured vehicles will today roll off a transport ship at Thessaloniki, Greece, in the latest stage of a substantial build-up of Nato forces around Kosovo.

Although peace talks on ince were suspended in France on Tuesday and will not resume for three weeks. Nato is continuing with intense preparations for deployment of a 30,000strong implementation force. to be known as Kfor, to back up a peace agreement.

The UK has undertaken to provide up to 8,000 troops, France and Germany 5.000 each, the US 4,000 and Italy 2.000. Belgium and Canada have also made commitnot yet had a formal

Hague, said Nato was

response from Moscow. The first parts of Kfor are gathering in Macedonia, ready for initial insertion of 10,000 troops as an "enabling force" under the tactical command of a British officer, Lieutenant General Sir Mike the troubled Serbian prov- Jackson, who heads the Germany-based Nato Allied

> Some 2,225 British Army troops are in the process of being deployed to Macedonia - 280 members of the Irish Guards will fly from Hanover today - along with their tanks and armoured vehicles, as well as heavy artillery which will arrive at Thessaloniki on Sunday. Meanwhile, some 2,000 US

marines are ready to deploy

from the USS Nassau, cen-

trepiece of an Amphibious

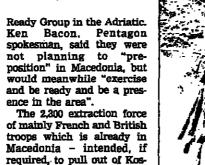
Rapid Reaction Corps.

contribute troops but has Ken Bacon. Pentagon not yet had a formal spokesman, said they were not planning to "pre-position" in Macedonia, but would meanwhile "exercise

> The 2,300 extraction force of mainly French and British troops which is already in Macedonia - intended, if required, to pull out of Kosovo the 1.234 international monitors - would be partly folded into the enabling force, though it is more lightly armed than the armoured forces which will form the bulk of Kfor.

ence in the area".

Nato officials said Kfor would have the task of overseeing compliance with military aspects of the peace agreement, which will set specific levels for both Serbian and ethnic Albanian



Under the draft peace accord, the Yugoslav army would have to reduce its 11,000-strong force in Kosovo to a border force of 1,500. with 1,000 permitted in Kosovo to service the border troops. The much-feared special police would have to go down from 14,000 to 2,000 and to confine themselves to

genuine policing tasks.

The separatist Kosovo Lib eration Army would in effect be demobilised, forswearing anons and uniforms. In spite of progress at Rambouillet. Nato has not reled out air strikes on Serbian military targets for

bled, mostly at bases in Italy

and on ships in the Adriatic.

captured Kurdish guerrilla

leader, may still be hiding.

nen fire a mortar during clashes with the Kosovo Liberation Army earlier this week

secretary, said Belgrade already knew the "red lines" by which their military behaviour would be judged and orged the Serbs; "Don't cross those red lines." which a force of more than 400 aircraft has been assem-

Nato officials stressed that the "activation order"

Robin Cook, UK foreign

authorising Nato air strikes, agreed last October.

# Markets give a boost to embattled Simitis

By Kerlin Hope in Athens

Costas Simitis, Greece's embattled prime minister. received an unexpected boost yesterday from the country's financial markets. which rebounded strongly after a sharp fall on Tues-

Analysts said that Mr Simitis had reassured investors that the country was still on course for membership of the euro, despite damage to the government's standing over its involvement with Abdullah Ocalan, the captured Kurd leader.

But Mr Simitis' struggle to fend off a threatened mutiny Ocalan was captured by by hard-left members of the governing Socialist party over the Ocalan affair has raised concerns about policy drift in the next few months.

exchange index gained 7.14 per cent yesterday, wiping out a 6.06 per cent fall the previous day. The biggest gains came in bank stocks, generally seen as an indica-

"It was a bigger rebound technical," said Costas Xenos, chief analyst at Egnatia Securities. "There is still political uncertainty."

nomic prospects.

Mr Simitis' government has attracted criticism from all sides for both trying and ultimately failing to protect Mr Ocalan from arrest by the Turkish authorities. Mr Turkish forces in Nairobi last week after leaving the Greek ambassador's resi-

Athens stock ditionally strong ties with

## Demirel urges Kurds to abandon mountain hideouts en dises not cause

Suleyman Demirel, the Turkish president, yesterday called on Kurdish rebels to abandon their mountain tor of Greece's overall ecohideouts, while aircraft dropped leaflets urging them than expected, but it was to accept a partial amnesty, Reuters reports from

the Kurdish independence movement, but Mr Simitis has tried to bring the party Union policy against terror-

Socialists against what he ists who backed Mr Ocalan. The Socialist party has tra- called a "defamatory campaign" by Turkey ahead of bencher has already been

turning point," Mr Demirel www. www. wife codes not caus said of the 14-year-old Kurd more hart. Wr Demire's comments were quentila campaign that has accompanied in some cost more than 29,000 lives. newspapers yesterday with We must bring our pictures of leaflets dropped children down from the on areas where loyalists to mountains, for they are our Abdullah Ocalan, the

children, misled into terrorism, into committing murders. We must do this in

next month's party congress. expelled from the party. Calls for Akis Tsochatzo-Despite heated debate about calling an early elecpoulos, defence minister and Mr Simitis' main political tion, the Socialists seem rival, to challenge his leaderincreasingly concerned that ship at the congress have Mr Simitis' falling approval Analysts said the prime subsided as the prime minis- rating could damage their minister would try to win ter's faction has cracked chances of winning a clear back support by rallying the down on outspoken Social- parliamentary majority. Mr Simitis is seen as the One rebellious back- main guarantee of Greece's dence among investors commitment to restrictive

should lead to convergence with the eurogene...

Under pressure from labour unions, the Socialists have slowed doublistructural reforms. But concern remains whether the governremains whe e government will be able to resist pressure for wage increases. which could tendermine the effort to cut inflation from 3.7 per cent to 1.9 per cent this year.

economic policies which

Mr Simitis' efforts to reestablish his authority appeared to encourage inter national investors.

Finance ministry officials said a rally in 10-year bonds, which saw yields fall 20 basis points yesterday to about 220 basis points above German long-term bonds indicated renewed confi-

# LUZHKOV SEEN AS MAIN RIVAL

NEWS DIGEST

## Zyuganov believes he may win presidency

Gennady Zyuganov, the leader of Russia's Communist party, said yesterday he had a strong chance of winning

the next presidential election, scheduled for summer 2000. Mr Zyuganov said he expected Yuri Luzhkov, the mavor of Moscow, to be his main rival in the race. Mr Luzhkov has not yet formally announced his candidacy, saying only that he may run.

Yevgeny Primakov, Russia's prime minister, has recently topped opinion polls as the leading presidential candidate. But Mr Zyuganov said Mr Primakov probably would not emerge as a presidential candidate because of Russia's economic turmoil.

Mr Zyuganov said he was confident of victory because of the "existence of a well-matched team, a detailed programme to overcome the country's crisis, and people

being sick and tired of liberal reform". Mr Zyuganov's statement is his first indication he would run for president. In the past, he has avoided questions about his plans, saying his party would nominate the candidate. He also suggested earlier this month that the presidential ballot be scrapped altogether and that presidential powers be split between the cabinet and parliament.

Mr Zyuganov, who finished second in the 1996 presidential elections, has long urged President Boris Yeltsin to step down before his term ends. The Communists, who dominate the parliament's lower house along with their allies, have prepared an impeachment motion against the president but it is unlikely to succeed. AP. Moscow

# French optimism tempered by concern over Germany and Italy

While some areas of the economy are slowing down, growth is surprisingly healthy, writes Robert Graham

mid-term school break than ever before, undeterred even by the serious threat from avalanches.

The flight to the mountains is just one of many signs that individual spend- house. ing in France is not being

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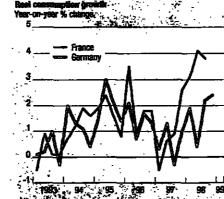
ore people have held back by the emerging growth figures are surprisingly healthy - healthier . than in neighbouring Germany, traditionally the continent's economic power-

France has seensignificant increases in spending since the end of 1997. These gathered pace last year, rising 3.5 per cent, the highest growth rate in 12 years, and spending still appears to have a strong head of steam. In January household con-

sumption of manufactured goods rose 3.6 per cent fall in interest rates has also against the previous month. The effect of the January sales slightly inflated underlying demand. Nevertheless the purchase of new cars, one of the best indicators of consumer confidence. jumped 8.7 per cent.

Housing starts over the past three months are up 38 per cent on the same period 12 months ago and authorised construction permits have risen 80 per cent.

A number of factors lie strength in consumer demand. The housing sector, for example, was among the ago. worst hit by the economic downturn of the early 1990s. but has since been boosted by fiscal measures intro-



95 96 98 98 99

and encouraged the purcontributed.

been a sharp increase in disaverage incomes rose almost 4 per cent, the highest in a decade. At the same time, creating unproductive inflation has fallen to exceptionally low levels thanks to range from helping in low raw material prices, increased competition and productivity gains from new technology. Inflation is currently below an annualised 0.5 per cent, considerably behind this continuing lower than anticipated by because they don't have to picture looks even more subthe government in its macroeconomic calculations a vear

> The second element behind strong consumer demand has been job creation. Unemployment has

government which cut the more than a full percentage cost of property transactions point to under 11.5 per cent with over 300,000 new jobs chase of new housing. The being created. Roughly a third of new jobs resulted from the government's crisis that has damped exter-There has more broadly youth employment scheme, nal demand. Figures due This is geared to first-time shortly will show the econposable income. Last year job-seekers and offers employment in the public year. sector. Though criticised for

> scheme creates more spending power. "The French are doing better than Germany, in part duction is stripped out, the worry about reviving an dued. eastern economy," one Parisbased analyst explained, the engineering industries "But they also consciously association, which repre-

employment in jobs that

took office in Germany." This demand-driven policy appears to have insulated France better than Germany from the emerging markets

omy grew 3.1 per cent last The strong growth performance, however, masks a deceleration that began in the last quarter and is conschools to organising taxi tinuing in industry. Indusranks at airports, the trial production fell in December by 1.6 per cent

month-on-month. If the strength of car pro-

The latest bulletin from began stoking domestic sents the sector most vulnerdemand in the summer of '97 able to international compe-- more than a year before tition, predicts overall duced by the Socialist-led fallen over the past year by the Schröder government growth in the first half of growth within the euro-zone.

than an annualised 1.8 per

This means the government's 2.7 per cent growth target for 1999 will have to be revised downwards to around 2.4 per cent, perhaps

Somewhat contradicting this gloom in industry was the latest survey of invest ment confidence published by Insee, the official statistics institute. This showed industrial investments were due to grow a relatively healthy 5 per cent this year. The assessment was far more optimistic than the previous one in October made at the height of the emerging markets crisis.

It also came against a backdrop of competitive French exports growing 6 per cent and generating a 1998 surplus of more than FFr165bn (@25.1bn, \$27.6bn). The weaker euro is expected to help exports this year outside the euro-zone. On top of this, French officials believe domestic consumption will underpin growth until external demand picks up.

Analysts counter the government's relative optimism by warning of the unforeseen dangers arising from a sharper than anticipated slowdown in the key German and Italian markets.

The faltering Germany economy is a wholly new situation for the French authorities and raises delicate problems about policy co-ordination to revive

## **NATO MEETING**

## Mediterranean talks to start

Nato hopes to give a fresh impetus to its tentative contacts on security policy with Mediterranean countries in a meeting today and tomorrow in Valencia, eastern Spain. The discussions, under the aegis of Javier Solana, Nato secretary-general, could lead to more concrete initiatives for tackling instability in the region at the alliance's 50th anniversary summit in Washington in April.

The highest-level meeting so far of the Mediterranean co-operation group set up at Nato's 1997 summit in Madrid, the seminar brings together ambassadors and officials from Egypt, Israel, Jordan, Tunisia, Morocco and Maurita-nia as well as Nato allies. José María Aznar, Spanish prime

minister, will take part today.

It comes as part of an initiative launched by Nato four years ago, recognising that the western military alliance's principal security concerns had shifted from its eastern flank to the south. The three central European countries poised to join Nato - Poland, the Czech Republic and Hungary - will also be represented. David White, Madrid

## **BASQUE REGION**

## Spain to appeal over aid

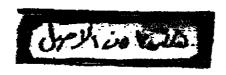
Authorities in Spain's Basque region said yesterday they would appeal against a European Commission decision outlawing an industrial aid package for the South Korean Daewoo group.

Daewoo's plan for a Pta11.8bn (£71m, \$78m) refrigerator plant near Vitoria, the Basque administrative capital, was considered a triumph for the region when it clinched the investment, set to provide 700 jobs, three years ago. But competitors challenged the favourable aid terms, which included a 25 per cent grant and a tax credit arrangement

covering a further 45 per cent of the total. The Commission ordered withdrawal of the tax credit and repayment by Daewoo of part of the grant, which it said was subject to a 20 per cent limit, as well as assistance received for the occupation and purchase of the

Basque authorities claim the aid package complied with the maximum levels foreseen in an approved industrial promotion scheme, and say the land was sold at market

Daewoo, which inaugurated the plant last May and has aiready invested half the planned total, expressed "profound concern over the Commission's ruling.



المكرا من الرجل

# Former PM let off as blood trial collapses

ANTHROP THEY AS VICE BIVAL

Zyuganov believes he

may win presidency

MATO MILLIO

BASCLE RILE.

Spain to appeal over aid

Mediterraneum talks to start

# TV deals in sport under scrutiny

By Emma Tucker in Brussels and Patrick Harverson

Karel Van Miert, the EU the four-year £670m (\$743m) competition commissioner, yesterday fired a warning Broadcasting and the shot across the bows of sport's most powerful governing bodies when he they had been negotiated pledged to police vigorously all their exclusive television contracts with broadcasters. This will include looking into any exclusive TV con-

Most TV deals in sport last between three and four years, which means that almost every large TV contract could come under scru-

tract lasting longer than a

The Commission's main concern is that sports federations are abusing their control or near-control of a sport to conclude exclusive contracts on television rights. closing the market to compe-

indicated that the Commis- substantial investments in sion's more aggressive rights and programming. approach to monitoring Also, sports bodies needed

would apply primarily to and stability to revenue future deals.

English Premier League, were acceptable because when the TV market was still developing and competition was less intense.

new policy met a cautions response among some sports broadcasting executives.

Jean-Paul de la Fuente, managing director of Media Content, a sports media consultancy, said: "If Van Miert is saying I reserve the right to look at all these deals', I pected of breaching EU comdon't have a problem with petition rules.

However, he said "nobody in their right mind" in broadcasting would sign a said TV companies needed long-term contracts to build However, Mr Van Miert audiences and justify their sports broadcasting deals them to provide certainty France.

He said most current Outlining the Commislong-term contracts, such as sion's new set of guidelines for the treatment of sports issues, Mr Van Miert said: "We are not contesting the rights of sporting organisations to make the rules, and to make sure they are respected, that is none of our stick to the elements that News of the Commission's are to do with the business

> of professional sport." The commissioner, who has been criticised by sporting bodies for overstepping his powers as head of the EU's anti-trust authority, is investigating some 60 cases where sports bodies are sus-

These range from com plaints over the size of the bank guarantees that foot ball agents must register ing body to obtain a licence, to a complaint to European soccer's governing body that it barred French and Belgian authorities from staging a Belgian "home" match in

# Blair pledges Brussels rejects Irish

The country, which receives more aid per capita than any other member state, has reclassified 15 counties in the south, east, midlands and border areas as a poor region. However, a Commission official said yesterday the move was "not justified in statistical terms".

The announcement, contained in a letter from Eurostat. the Commission's sta comes ahead of this week's critical Agenda 2000 negotiations, which are set to tighten the rules on eligibility for aid to support the

A spokesman stressed: "This is not the end of the matter". Bertie Ahern. the Irish prime minister, is to raise the issue with Jacques Senter, the Commission president, later this week. Last night, the government wrote to Eurostat seeking an

urgent meeting. The original plan envis aged 13 counties but Mr Ahern included Kerry and Clare counties. This was partly to placate a truculent Kerry independent representative, on whom the Fianna Fail coalition with the Progressive Democrats depends to sustain its majority.

A regionalisation initiative was announced only two weeks ago. But a Commission official said the devolved structures envisaged were "too specifically focused on administering EU aid and not sufficiently wide-

The opposition Fine Gael yesterday accused the government of "botching" the application.

Before the Eurostat decision, Mr Ahern said he would be pressing his EU partners to "look beyond the very recent statistics on economic performance and to recognise our need to consolidate our growth".

The country's infrastructure, he said, had "much fur ther to go" and Ireland "must continue to be assisted if we are to catch

Ireland's EU transfers accounted for 7 per cent of gross domestic product in 1991, coming down to 5 per cent in 1996. But with recent growth, Irish per capita income is now more than 75 per cent of the EU average the threshold to qualify for structural funds.

Splitting the country into two regions would have provided Ireland with an extra I£100m (\$86.4m) a year in structural funds, compared with the current total of I£1.2bn.

Peter Brennan, head of the Brussels office of the Irish Rusiness and Employers Confederation, says that if the country was split into two, the central government would be more free to provide poorer areas with state

# To arms! Swedish defence industry feels threatened

Big spending cuts follow fundamental rethinking of:country's needs in the post-cold war era, reports Tim Burt

supreme commander is swords - a testament to the kingdom's history as a military power in northern Europe until the 18th cen-

From here, senior officers oversee the largest defence budget in the Nordic region, dispatching 21,000 conscripts around the country each vear and investing heavily in state-of-the art fighter jets and surface-to-air missiles. in the past two weeks,

however, morale among the country's armed forces comgovernment proposals to cut SKr4hn (\$500m) - or 10 per ent - in the coming years. "Officers are very unhappy, and some do not

see much future in the service," according to one Unlike most of its neighsenior naval commander, who declined to be named. At stake is Sweden's abil-ity to defend itself. Although the country has not been the country's armed forces have long argued in favour of "armed neutrality". For 40

taining a defensive readiness against a potential invasion. The latest proposals coming on top of plans to contain defence spending at

he corridor outside the reflect a fundamental office of Sweden's rethinking by Swedish politicians of the country's military requirements in the dying months of the 20th century.

> Government ministers claim that the disintegration of the Soviet Union and end of the cold war have put Sweden on a different defence footing. The possibility of invasion is now so remote that the country does not need large armed forces.

> Given the subdued threat the Baltic Sea basin, the SKr40bn defence budget looks ripe for pruning, par-ticularly at a time when the government wants to keep a tight rein on public finances That has caused grumbling and disenchantment with the armed forces headquarters - and barely concealed alarm in the Swedish defence industry.

bours in the Nordic region, the defence industry in Sweden remains a large employer - of 20,000 Swedes - and has developed expertise in making fighter aircraft, submarines, naval ships, armoured vehicles and all manner of weaponry.

Industry analysts warn that this sector could be adversely affected by the proposed spending cuts. which have been agreed by the ruling Social Democrats impossible," said one senior current levels until 2001 - and the opposition Centre army officer.



Two Gripen fighters, made by Saub and British Aerospace, flying over Cape Town

party. They predict that Swedish military equipment companies such as Celsius and Saab Aerospace could see orders curtailed as the armed forces try to adjust to new expenditure ceilings. In recent days, there have

been unconfirmed reports that the government could cut its order for 204 JAS Gripen fighters by 40 aircraft, while naval experts doubt there will be sufficient demand or funds to proceed with a SKr15bn-SKr20bn submarine programme.

n addition, the armed forces are planning to cut annual conscription numbers from 21,000 to 18,000 and disband up to 12 training establishments.

"At this sort of level. the possibility of defending the country, particularly in extremely difficult if not

If the government cuts its defence requirements, it will also force Swedish arms companies to rely heavily on export orders, an area where they have achieved mixed results in the past.

Some analysts claim the so-called Viking submarine project - involving a Nordic requirement for up to 10 new boats - might be jeopardised if manufacturers including Celsius of Sweden and Kongsberg Defence and Aerospace of Norway fall to arouse export interest from Singapore or South Korea.

More crucially, any reduc-tion by the Swedish air force in its requirements for JAS Gripens could hamper longrunning efforts to win overseas sales for the flagship flghter - handled jointly with British Aerospace of the UK, which last year acquired 35 per cent of Saab

Failure to win such orders

nerable to takeover as Europe's defence industry pursues further consolida

For the country's politi cians and armed forces chiefs, cuts in personnel and equipment levels could also force a re-evaluation of conscription and the decision to remain outside Nato.

The government has already signalled its readiness to consider a change in defence status by committing troops to international rent laws forbid more than 3.000 troops serving overseas

at any one time. The latest defence cuts could, therefore, become a tool to transform Sweden's defensive posture for good. There is a growing realisation that Sweden cannot act alone in any future conflict, could, in the long run, make trality could be numbered."

BARCELONA

The Southern Galeway to Europe

### fight over years, that has meant mainaid plan art sales law to the US and Switzerland, Ireland's attempt to split the Tony Blair, the British prime where no so-called resale country into two regions to minister, said yesterday he rights are imposed. "This qualify for continued Euro directive will kill the trade pean aid has been rejected ing" in the tactics the UK in major 30th century picby the European Commis-

ruled out "absolutely nothwould employ to oppose a tures in London and the con-draft EU law that London's sequences for the London art auction houses say will drive market will be disastrons," art sales out of the European Union and lead to 5,000 job Federation.

right directive did not yet go far enough. "At present, we certainly could not agree to this directive," he told the House of Commons. However, Lorenz Schome-

rus, Germany's state secretary in the economics minis-Ministers to be adopted: The proposal requires the support of a qualified majority of member states to become

The directive, first proposed by the Commission in blocking minority. 1996, entitles Europeanpainters and sculptors to a royalty payment for resold works up to 70 years after exists in all EU member Austria and the Netherlands. - artists.

British auction houses argue that the directive will

said the British Art Market

Mr Schomerus's compro-Mr Blair said modifica- mise deal would reduce the tions to the so-called resale tax to be levied on the most pricy works of art to less the British argue that works of art worth more than €500,000 (\$555,000) should not he taxed at all.

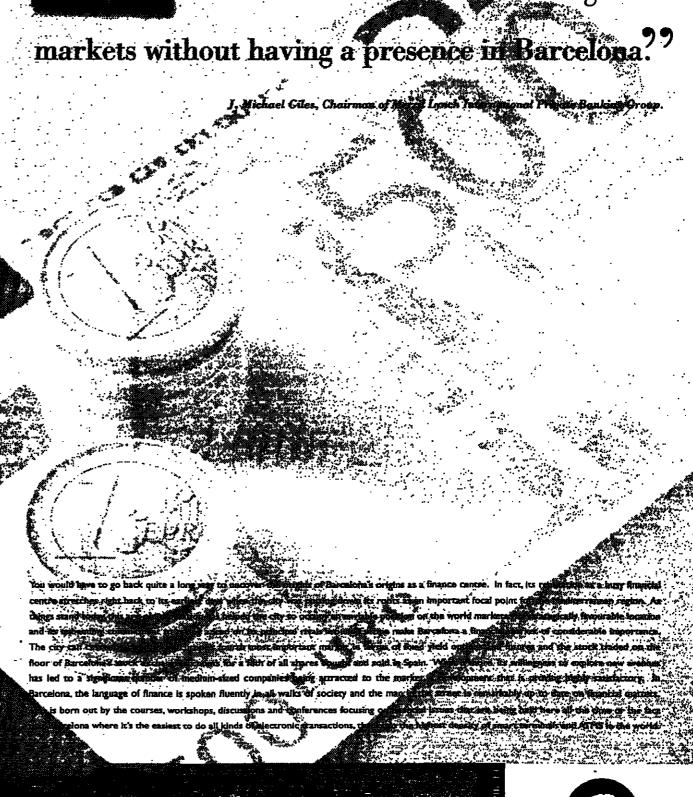
Germany is also prepared to offer a longer introduction try, is understood to be of the new law, extending preparing to offer further the proposed two years to concessions to the UK to try four. However, according to to secure its acceptance of a council official these two the proposal, even though it concessions will not be pressupport in the Council of ish have indicated they will accept them.

Ireland, the Netherlands and Luxembourg also oppose the directive, but together with the UK do not possess enough votes to form a

Mario Monti, the single market commissioner who proposed the law, believes the directive will eliminate they die - a right which distortions of competition in the single market for works states har the IIK Ireland, of arts while safeguarding



We believe that you cannot truly claim to be committed to the global



# Single banking authority urged for euro-zone

By George Graham, Banking Editor

47 100 278

European banking supervisors need to move quickly to create what is effectively a single supervisory authority for the whole euro area, a senior official of the European Central Bank said yes-

Tommaso Padoa-Schioppa, a member of the executive board of the ECB, said the creation of the euro co-operation among Europe's national banking supervisors, who might have difficulty dealing properly withbanking crises whose effects might be felt across the

whole area. "I do not mean necessarily a single authority or a single set of prudential rules. tem of national supervisors needs to operate as effectively as a single authority when needed," he said in a lecture at the London School of Economics yesterday.

The lecture is the most detailed discussion so far of uid were rare. the ECB's approach to the issue of banking supervision. Although responsibility for supervision remains at the ECB to be consulted on new

rules, and also establishes a giving it a supervisory

increased the need for Policy Research, a European think tank has also asked questions about the euro a financial crisis.

which was solvent but illiq-

national level, the Maas- authorities would have the tricht treaty provides for the necessary capacity to act,"

fast-track procedure for

The International Monetary Fund has warned that the current framework, in handled at the level of the whole euro area but supervision remains at the national level, leaves it uncertain

would be handled. The Centre for Economic system's ability to cope with

In a recent paper it doubted whether the simple arrangements for co-ordination among national supervisors would prove to be safe. Mr Padoa-Schioppa said Rather, I mean that the sys- these criticisms were based on an outdated view of the central bank's role as lender of last resort. In reality, cases where the central bank might be called on to provide funds for a commercial bank

"What if this rare event were to occur and cause a systemic threat? The clear answer is that the euro area

# Battle for China air traffic contract EU pact

US, European and Japanese companies are competing to provide China's first regional air traffic control centre, the initial step in a sweeping \$1.2bn programme to upgrade Chinese air traffic control systems.

The contract offers a new scale of opportunity for foreign suppliers of air traffic management systems to China, but comes at a time of acute sensitivity in the US over sales of civilian technology that could have military

The contract, for a regional air traffic control system for Beijing, is part of the process of replacing the overstretched patchwork of 37 air traffic control towers panies bidding for the Bei- explosion, but one aviation serving a civilian function na's civilian market.

deliver much more detailed information about aircraft in China's airspace.

An executive at one company bidding for the contract said: "In financial terms, as well as technological ones, this is a quantum leap for a foreign contractor. Instead of \$10m an installation, this represents a \$100m-\$200m contract."

expected to be worth \$60m-\$100m, but more deals are expected to follow shortly. Foreign companies are also preparing to bid to provide similar regional centres in Shanghai, Guangzhou and

There are at least six com-

with a network of 10 area jing deal, including Lock- official said later the Tupo- but with potential military control centres that would heed Martin and Raytheon of lev Tu-154 flew into a moun- applications - have recently the US as well as Thom- tain.

The decision by the Civil Aviation Administration of China (CAAC) to spend \$1.2bn to upgrade the air traffic system by 2010 is intended to reduce the risk of accidents and cope with rapid growth of passenger numbers, the official China Daily said yesterday. China's The Beijing contract is aviation safety record has improved dramatically since the early 1990s, when there mate master of the CAAC was a spate of crashes and hijacks. However, a China ATC systems that the US

carrying at least 50 people

son-CSF of France.

Industry analysts emphasise that the new radar tionship with Beijing. The equipment and software systems would be strictly for civilian use. The US has previously approved sales of ATC technologies to China. ogy would get into the hands But one US businessman in China said that air traffic of China's army.

control "cuts across the defence and sovereignty issues... the PLA [People's Liberation Army] is the ultiand, of course, can use the Southwest Airlines aircraft contractor will provide for ostensibly civilian reasons." Reports of US sales to China of so-called "dual use" technologies - equipment nies from large areas of Chi-

applications - have recently raised alarm in Washington and put a strain on the rela-US this week confirmed it had rejected a \$450m Hughes satellite deal with a Chineseled consortium because of fears that sensitive technol-

US businessmen in Beijing and Shanghai are concerned that the rising political temperature in Washington over possible transfers of military technologies to Belling is prompting the US administration to take an even more restrictive line on all high tech exports, which threatens to shut out US compa

### crashed in eastern China yesterday. Initial reports said there was a mid-air

**TEXTILES MACHINERY** 

# Italians to advise Thailand industry

By Peter Marsh

Italy is to send a team of textile machinery specialists industry, it is keen to 10-20 per cent down on last to Thailand to prepare a prepare for a possible year, as a result of the slump plan to improve the country's textile industry, a large export earner.

The efforts are being organised by ACIMIT, the Italian textile machinery trade association, and could lead to extra orders for Italian makers of this equipment which are among the world leaders in the indus-

worst hit by a recent severe slowdown in the textile

next decade. Italy is among the four biggest countries worldwide important in making textile machines - the others being Germany, Switzerland and

world's \$22bn a year textile sis that hit the region 18 will visit Thailand in April ers in the industry.

Italian companies are

been among the countries machinery production. Sales of this equipment

this year are likely to be resurgence in the in the textile industry industry's fortunes early particularly in south-east

The industry in this part of the world has been responsible for roughly half of the world's purchases of textile machinery during the 1990s, as it has sought to expand production and move estimated to account for to higher-value textiles.

months ago has led to a large fall-off in orders. Large Italian makers of textile machinery include the Radici group, which includes the Somet and Vamatex companies and makes weaving and spinning systems, and the Lonati group, the world's biggest maker of sockmaking machines. Another big supplier is the Orlandi group,

ing equipment. The team of about three

which makes wool-process-

textile companies. "They will be there for several weeks and check on the state of the [machinery] assets to assess what can be done to improve quality and efficiency," said Federico Pellegata, director of ACIMIT.

Apart from Thailand. india, China, Korea and Malaysia are all among the countries which have reduced their purchasing of textile machinery this year. about 15 per cent of the However, the economic cri- Italian machinery experts according to leading suppli-

# Hungary seeks mobile phone tenders

By Robert Wright in Budapest

The Hungarian government yesterday invited tenders for its long-awaited third digital mobile telephone band, the 1,800 megahertz frequency. The successful bidder was likely to have to pay at least \$25.4m for the licence. Hungary's department of transport, communication and water management said.

The winner will be competing against two existing digital mobile operators. Pannon GSM, a Dutch-Scandinavian consortium, and Westel 900, which is 51 per cent owned by Matav, the nology former state telephone company, and 49 per cent by

quency have been reserved. The bidder will have to form phone network. It will for Westel 900 and Pannon, which have complained of Hungaria, a largely statelack of space on their existing frequencies.

using the new band 18 office. months after the new entrant and will have to pay a similar sum for the wavebands to the new entrant into the market.

The new entrant will also eventually be given space on the 900 frequency, to ensure ing all companies in the market with the same tech-

a consortium with Antenna owned operator of television transmitters, and Magyar entered by May 7 this year. They will be able to start Posta, the state-owned post

> The Hungarian partners will need to have at least one vote over 25 per cent of the voting capital in the new enterprise.

The tender had originally been expected to be advertised in October, but technifree competition by provid- cal problems prevented agre ement on terms until recently.

Matav has agreed to give The 1,800 MHz band is up earlier than expected a tion story, which has been until the official result is expected to require more number of frequencies it plagued by controversy since announced, probably tomor-MediaOne of the US. investment in relay stations uses to link isolated homes the partial self-off began in row.

Licences on the 1,800 fre- than the existing systems. by radio to the main telereceive compensation from the government.

Bids will have to be The new entrant is expected to be operating by Christ-Dunamenti Power, the

Hungarian utility majorityowned by Tractebel of Belgium, may lose out in a tender to build a new 400MW coal-fired power station south of Budapest, adds Kester Eddy.

The loss of the \$400m station is another twist to the Hungarian energy privatisa-

The tender, controlled by state-owned electricity wholesale company MVM. was originally invited in 1997 for up to 1,000MW capacity.

The MVM board is to meet today to finalise the official announcement after a delay of several weeks caused by behind-the-scenes bargain-

German utility RWE, which sought to build an 800MW lignite station in NE Hungary, is now understood te have emerged as the pre-ferred bidder. RWE declined to comment on the tender

# anger

By Victor Mallet

South Africa yesterday sharply criticised five European Union countries for blocking an EU-South Africa free trade pact, accusing them of pursuing their own "very narrow interests" in agriculture and warning that the whole package was now at risk.

Alec Erwin, South African minister of trade and industry, said in Cape Town that his government felt "very real disappointment" over the EU decision and now reserved the right to make its own changes to the draft plan agreed with the European Commission after four years of negotiations.

"if the member states are unable to reach an agreement as the EU and individually seek changes, then we clearly will reserve our position on previous constructive concessions," he said. EU foreign ministers

refused to accept the free trade pact at a meeting in Luxembourg on Monday because France, Spain, Portugal. Italy and Greece argued that it was too generous to South Africa. They were particularly unhappy about South African wine and fruit exports to Europe and about a compromise clause on the continued use by South African vineyards of the terms "port" and "sherry". Portugal and Spain say the words should be applied only to the products of the regions around Oporto

and Jerez.

Mr Erwin said yesterday he thought failure to conclude an agreement would show they were "incapable of accommodating the needs of developing countries":

South Africa needs a free trade deal more than the EU, but is annoyed that it is being forced to open its weak industrial markets to European imports while having its competitive farm

exports restricted. The proposed agreement would cover an annual \$20bn of trade. The EU would open its market to 95 per cent of South African exports over 10 years, while South Africa would give free access to 86 per cent of EU exports after

## **NEWS DIGEST**

CAR IMPORTS

# Thailand raises tariffs on vehicle parts

Thailand's cabinet has approved a new tariff and excise tax structure for vehicles and vehicle parts to prepare for the end next year of domestic content rules governing local vehicle assembly. The revision, long awaited by established manufacturers such as Toyota and Honda as well as newcomers Ford and GM, raises import tariffs on vehicle parts to 33 per cent from 20 per cent but reduces excise taxes on finished cars by 2 per cent. The tax previously ranged from 35 to 48 per cent. It also keeps import tariffs on fully built vehicles at 80 per cent and eliminates special import categories for "knock-down kits" which undergo simple local assembly.

Local vehicle parts producers had called for tariff protection once the local content requirement was removed, a key demand by multinational manufacturers. But in order to avoid vehicle price rises, the excise tax had to be lowered, government officials said.

The elimination of knock-down kits combined with the teriff increases hits hardest at local assemblers who work on contract building up small volumes of luxury brands, such as Mercedes, BMW, Volvo and Jeep. In the past year some of these local assemblers, already hurt by the collapse in Thalland's vehicle market, have seen their assembly contracts terminated by the large carmakers in favour of plants owned directly by the car makers.

Ted Bardacke, Bangkok

MARITIME FREIGHT

## Oil slowdown hits sea trade

World seaborne trade grew 2.2 per cent last year, the smallest rise since 1987 and half the 4,1 per cent increase seen in 1997, according to preliminary estimates by the United Nations Conference on Trade and Development. Uncted said the slowdown was due mainly to sluggish trade in liquid bulk cargoes, mostly oil and petroleum products, which account for something under half the 5bn tons of freight carried by sea last year.

However, between 1990 and 1998 world seaborne trade rose by 3.3 per cent annually, more than four times the rate in the 1980s though below the 4.2 per cent annual growth recorded in the 1970s.

In its latest report on maritime transport published this week, Unctad says open registries such as Panama and Liberia have increased their share of the world fleet to 46.5 per cent in 1997 against less than a third in 1980. Frances Williams, Geneva

Review of maritime transport 1998 (Sales No.E.98.II.D.12), UN sales section, Palais des Nations, CH-1211 Geneva 10, fax +41 22 917 0027, email unpubli@unog.ch, \$50.

INFORMATION TECHNOLOGY

## Probe into non-tariff barriers

The World Trade Organisation is to examine ways of lowering non-tariff barriers to trade in information technology products which could lead to a set of international rules covering technical regulations and standards.

The WTO's information technology committee yesterday agreed to an Australian proposal for a work programme on non-tariff barriers which would focus on product testing, certification and import licensing.

Australia said traders and producers of high-tech products such as telecoms and computing equipment were encountering significant obstacles from differing standards and duplicative testing and certification requirements. These constraints were often enough to nullify benefits from lower tariffs on IT products.

July

earlier-

36 824

18 828

28 988

14821

7 836

- 2.4

3.0

0.2

December

35 926

18 369

'28 1M9

14 372

7.817

€ million

DM million

DM mi∏ion

EMENS

# RWE Group: On target.

Report of the first six months of fiscal 1998/99 (July-December 1998)

· Net-income up 15,2% helped

by extraordinary factors

## Net sales

In the first six months of fiscal 1998/99, the Group's external net sales were down 2.4 % from the year-earlier level owing to lower domestic sales. This was attributable to a drop in revenues in the Petroleum and Chemicals division as a result of lower oil prices as well as disposals and declining sales tonnages of power plant coal and refining products in the Mining and Raw Materials division. Sales were lifted by first-time consolidations in the divisions of Environmental Services (Trienekens group) and Mechanical and Plant Engineering as well as by higher billing in the Construction and Civil Engineering division. When adjusted for the impact on sales from lower oil prices and the consolidation effects, internal growth of the Group was 1.8% in the first six months.

Environmental Services in the black

· Tender offer to outside shareholders of LAHMEYER

In the period under review, the Group's net income (without minority interests) grew by 15.2% to DM 721 million (€ 369 million). This includes a positive balance from extraordinary factors. We are confident that we will meet our target of a 10 % higher net income in 1998/99.

### Capital expenditure and investments :

At DM 3 009 million (€ 1539 million), the Group's capital expenditure and investments, including acquisitions, were up 19.1 % on the year-earlier

level. The higher fixed-asset investments reflect above all the construction activities for the 950 MW lignite-fired unit at Niederaussem as well as FGD and retrofitting measures of the Hungarian power plant and mining company MATRA in the Energy division. In Mechanical and Plant Engineering, capital expenditure focused on replacements at the locations of Heidelberg. Higher investments in the Petroleum and Chemicals division related, among other things, to the restructuring of the Heide refinery and also involved further structural improvements of the service station operations. Capital expenditure in the Environmental

division and in the printing press operations. Workforce

In the period under review, the number of employees rose by ... 2.5 % to 149 043 mainly as a result of first-time consolidations in the divisions of Environmental Services as well as Mechanical and Plant Engineering. In the Mining and Raw Materials division, the number of employees declined as a result of the deconsolidation of the RSB-Benelux group as well as due to further personnel resizing at LAUBAG. When adjusted for consolidation effects, the number of employees remained unchanged compared with June 30, 1998.

Services division increased

significantly because the

Trienekens group was fully

The higher financial-asset

consolidated for the first time.

investments resulted primarily

from acquisitions in the Energy

# Tender offer for LAHMEYER AS

international

**External net sales** 

Germany

Net income

Investments

Investments

Investments

**Workforce** 

in fixed assets

in financial assets

RWE AG intends to make all outside shareholders of LAHMEYER AG a tender offer to acquire their stock at € 47.00 per LAHMEYER share. The tender offer has a volume of € 1.5 billion. Allianz AG agreed to dispose of its interest under the tender offer. As a result, RWE AG already controls more than 80% of the LAHMEYER shares. It is planned to amalgamate the LANMEYER intermediate holding company with RWE once the takeover is complete. The proposal will simplify RWE's group structure and enhance transparency. It is

€ million 3 997 4 007 DM million 723 626 + 15.2 € million . 369 320 3 009 2 526 + 19.1 € million 1 292 1 939 DM million 1818 + 16.6 930 DM million 708 + 25.6 - 362 As at 30.06.98 **145 467** 114 557 2.4 30 910 + 2.8

> another step taken in the context of RWE's group management focused on value.

Essen, February 1998

The Board of Management

RWE Aktiengesellschaft Opernplatz 1 D-45128 Essen

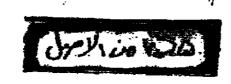
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We shall be pleased to send you an interim report on the business development in the individual Group Divisions.

RWE Energie, Rheinbraun, RWE-DEA, RWE Umwelt, LAHMEYER, RWE Telliance, HOCHTIEF

RWE The Group That Knows How.



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MARLETIME FREEDAM

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**帕利斯基特法** 与企构造设置

Probe into non-tariff barriers

Oil slowdown hits sea trade

Thailand raises tariffs on vehicle parts

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FINANCIAL SERVICE REFORMS ATTEMPT TO LIMIT COMMUNITY LOANS COMES UNDER FIRE FROM TREASURY SECRETARY

# Rubin attacks Republican lending curbs

By Richard Wolfle in Washington

Robert Rubin, US Treesury The second secon secretary, yesterday condenned efforts by Republican senators to limit the scope of community lending laws as part of their reforms of the financial services industry.

Speaking before the Senate banking committee, Mr Rubin said the Republican draft bill used broad and vague terms" which would harm the links between banks and poor communi-

Phil Gramm, the new

draft legislation which included "anti-extortion" measures to limit the scope of the so-called community

reinvestment requirements. Mr Gramm's strong opposition to the community lending laws is widely believed to have caused the failure of attempts earlier this year to overhaul the Depression-era and post-war laws which govern US finan-

nity reinvestment provisions

banking committee chair- expanding by more than 50 tors' reviews of merger pro- which insured bank deposman, last week unveiled per cent the number of mort- posals. gage loans made to black If passed, the reformed and Hispanic borrowers

since 1993. He warned that the Justice Department would oppose ance and broking on a broad the new laws limiting community reinvestment. He said the draft laws "could criminalise normal, legitimate, arms-length transactions and productive co-operation between banks

and community groups".

Mr Rubin said he opposed cial services.

Mr Rubin said he opposed

However, Mr Rubin said attempts to limit the opporyesterday that the commu- tunity for community groups to discuss the performance had proved crucial in of banks as part of regula-

laws would create a new breed of financial congiumerates, mixing banking, insurscale for the first time since will veto the new laws if the Depression.

Mr Rubin repeated his

long-standing opposition to parts of the new legislation which would undermine the new conglomerates and shift power to the Federal tion would weaken the safety of the banking system and threaten federal funds Treasury the very major promptly.

its. It would also limit the regulation". administration's power over While he had no objection

economic policy by weakening its connection with The White House says it Congress approves them in Alan Greenspan, chairman would also create "far of the Fetieral Reserve, told

congressmen yesterday that Treasury's supervision of the he was prepared "to give up tic financial system". some of our so-called turf" in Congressmen on order to help the legislation House banking committee Reserve. He said the legisla-, pass through Congress. But urged Mr Greenspan and Mr tion would weaken the he warned that Mr Rubin's Rubin to settle their differproposals would make the ences on regulatory powers

to such a shift in power, Mr Greenspan suggested that the Treasury's proposals on the corporate structure of the new banks would weaken the stability of the banking system. He said it greater problems for the international and the domes-

# Cuba's defensive leadership quick to reimpose iron grip

US modifications to the Havana embargo are ideologically threatening, write Pascal Fletcher and Richard Lapper

lmost three years after policy towards Cuba. A Cuban MiG fighter This applies to all forms blasted two small US that this US policy might registered aircraft out of the take, including the 1996 sky north of Havana, Cuba's Helma-Burton law that tightcommunist government has ens the US embargo against once again surprised the the Island by targeting forworld with another eign investment. Collaboraheavy-handed demonstration tion is widely defined to of just how far it is willing include supplying or seeking to go to defend itself.

This time, instead of air-to-air missiles the author-ing meetings or demonstraities have rolled out a bat- tions or even working with tery of tough anti-subversion the media. legislation which, if interpreted at its widest, could be employed to persecute virtually any opposition or criticism of the government, government abroad via telehowever peaceful.

Some observers fear the believe the law is aimed at new Law for the Protection of National Independence and the Economy, passed last week, could even be used to restrict the access of foreign diplomats, businessmen and journalists to information about the economic, can simply cover anything political and social life of the Caribbean island.

The legislation penalises 20 years all "collaboration" with Washington's hostile law?"

eign governments asking just what Cuba hopes to achieve with this apparently regressive step in terms of respect for human rights and its international image.
"This doesn't exactly put

Cuba in a good light," one Havana-based diplomat said. noting the legislation was being introduced just weeks before the regular annual meeting in Geneva of the United Nations Human information, possessing "subversive" material, hold-Rights Commission, where Cuba has faced censure in the past.
There is already no short-

age of laws in Cube restrict-Dissident Cuban journaling political opposition and ists, who have increasingly anti-government criticism. been sending articles and So the new law, passed along with an equally tough anticommentaries critical of the crime bill, seems all the phone and the internet, more puzzling, especially since Cuba appeared to have them. But foreigners workbeen successful over the last ing in Cuba, whether as dipyear in improving its standlomats or in business, are ing in the international comalso trying to work out how munity following Pope John it might affect their activi-Paul II's visit to the island in January last year.

"The wording is so wide it and everything," one foreign lawyer said. "If I give information or honest advice to a with jall terms ranging up to client about investing in intensified US government like to call "people-to-Cuba, am I breaking the campaign to subvert one-people" contacts and "civil alleged US intentions. party communist rule in society".

banks, Mr Rubin said.

their current form.

Picerdo Alercon, president of the Cuben National Assembly, defends the country's tough new laws. AP

Cuba. "The United States is any more, but it is thinking about promoting internal subversion," President Fidel Castro told the National

Assembly. The measures appear to be uncompromising response by Havana to modifications announced last month by President Bill Clinton to the embargo against Cuba.

include wider approval for flights and cash remittances Cuban leaders have pres- to the island and authorisaented the new anti-subver- tion for US food and farm sion measures as a legiti- supply sales to non-governmate defensive action in the ment bodies, are designed to face of what they say is an encourage what US officials

Cuba's leadership sees take advantage of our internot thinking about invading these concepts, with their nal weaknesses, of shortclear undertones of seeking to change the existing political order, as ideologically threatening.

Come Miami-based Cuba Swatchers even believe Mr Castro does not really want normal relations with the US. "Any time they [the Cubans] see movement in the US, they clamp The changes, which down," said Damian Fernández, associate professor of international relations at

> sity. Just how defensive Mr Castro appears to be these days may be deduced from his other comments about

> > They want to conspire, to

ages, of cash remittances isent from the USL of our economic opening, of tourism. [They want to] encourage crime to weaken us, because the 'lumpen' are the allies of counter-revolution. the Cuban leader told the

National Assembly. Domingo Moreira, a member of the executive board of the Cuban American National Foundation, a leading Cuban exile group, believes Mr Castro wants to Florida International Universend a clear message to Ibero-American leaders who are due to hold a summit in Havana later this year. '[He's saying] don't even

raise the issue of political

liberalisation. Save your

**NEWS DIGEST** 

**ARGENTINE UTILITIES** 

## **Buenos Aires power cuts** fuel anger over regulation

Argentine's worst power cut, which has left thousands of residents of Buenos Aires without electricity for the past 10 days, has sparked political controversy over regulation of the privatised utilities. The blackout has also brought the threat of a \$89m fine against the electricity distribution company Edeaur, controlled by Enersis of Chile.

The power cut began on February 15 with an unexplained fire in a new electricity substation in central Buenard Alexander (150 days).

nos Aires. About 150,000 customers, or an estimated

500,000 individuals, were left without power.
Angry residents have taken to the streets in noisy demonstrations demanding compensation for the inconvenience and lost business. Apartment blocks were left with out lights and power for lifts and air-conditioning, or to pump drinking water up to roof-top tanks. Edesur was yesterday attempting to restore power to remaining cus-tomers, after cutting the numbers of those affected to about 15,000.

The government of Carlos Menern, president, has prided itself on the increased efficiency of services after the priva-tisation of utilities and other state enterprises. However, the opposition Alliance this week lambasted the government over what it claimed was inadequate supervision of the electricity industry. The government was supporting the fabsence of control, the absolute rule of the market and a basic lack of protection for consumers," said Carlos "Chacho" Alvarez, the Alliance's vice-presidential candidate in October's elections.

Ministers yesterday sought to shift some of the bisme for the slow response to the blackout back on to the Alliance, which controls Buenos Aires. "We call on the city government to assist us in limiting the effects of the cut, not to act as if it's happening somewhere else," said Carlos Corach, interior minister. Ken Warn, Buenos Aires

CHICAGO MAYOR

## Daley wins by landslide

Richard M. Daley yesterday embarked on his fourth term as Chicago's mayor, after voters gave him a landalide victory over Bobby Rush, the former Black Parither activist-turned-US congressman who falled to connect with many Chicagoans. The size of Mr Daley's majority, and the fact that when his latest term expires he will have been Chicago's mayor for 14 years, invoked comparisons with his father's rule at City Hali. Richard J. Daley became mayor

In 1955, holding the position for 21 years.

With almost all votes counted yesterday, Mr Daley had won about 72 per cent, against 28 per cent for Mr Rush,

on a 44 per cent turn-out.

Mr Daley's latest victory comes against a backdrop of general prosperity for America's third largest city, with low unemployment, property prices surging, and the transition from a one-time manufacturing centre to a more servicefocused economy well under way. Nikki Talt

On the web today

New technology for old masters in online auctions

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# Hong Kong court asked to Mure Dickie clarify ruling

By Rahul Jacob in Hong Kong

Hone Kone's government is to seek "clarification" from the territory's highest court on parts of a controversial attend the NPC standing ruling late last month which committee meeting beginmainland officials have ning on March 5. recently demanded be recti-

The request concerns pasment on January 29 in which the Court of Final Appeal declared its right to review and its Standing Committee that affect Hong Kong.

The assertion of the argued was within its jurisdiction to disregard acts of pute in Hong Kong. the NPC if they contravened "They are caught between the Basic Law, Hong Kong's a rock and a hard place. The post-colonial constitution - court's judgment is pretty drew sharp criticism from mainland legal experts and officials.

The government's desire for clarification was ment said that its highly described by the Hong Kong Bar Association as a potentially dangerous precedent. "To ask the court to reconsider or explain its judgment is totally unheard of," said Ronny Tong, the bar's chair-

Leung, Hong Kong's secreat reducing the crisis and said that government officials wanted parts of the rul-

Yesterday, the government

ed envelopes filled with also announced that Tung Chee-hwa, Hong Kong's chief executive, would next week visit Reiting, where he will meet mainland officials and

Legal experts in Hong Kong had predicted that the NPC might seek to reintersages in a landmark judg- pret the Basic Law at that meeting to limit the court's jurisdiction.

Such a move would be legislative acts of the within the powers accorded National People's Congress to the NPC's Standing Com-(NPC). China's parliament. mittee under the Basic Law. Yesterday's move to seek clarification of the court's unanimous court's autonomy - as it appeared to be a last-ditch attempt to resolve the dis-

clear," said a senior executive with an investment bank.

The Hong Kong govern unusual step reinforced the "one country, two systems principles by which the territory is governed. It stressed that it was not seeking to overturn any part of the court's decision.

The constitutional row has raised questions about how much judicial autonomy tary for justice, returned China will allow Hong Kong from a trip to Beijing aimed and drawn statements of concern from the local American Chamber of Commerce and, on Monday, from the ratings agency Standard

# Taipei hesitates over real financial reform

reports on a raft of measures to boost bank profits and reduce bad loans

crisp new currency are a traditional gift for children at Chinese New Year, but Taiwan marked the start of the Year of the at National Chengchi Uni-Rabbit this month by promising to hand out wads of cash not to youngsters but start the market," says Mr to the island's troubled banks.

A raft of measures aimed at boosting bank profits and cutting bad loans raised some analysts' bopes that a much heralded shift in the storm may find it difficult to government's economic approach, from bandaging market wounds to treating deep structural ills, had at The next official act of

beneficence is likely to dim such hopes, however. Despite the objections of Vincent Siew, premier, pressure is building for a cut in the stock transaction tax to boost shares prices - a move that could carry a heavy cost in precious revenues and government credibility.

strongly promoted by influential businessmen and rulfurther 2.8 per cent so far dominated by individual ing party legislators, has investors, making its traprompted widespread speculation that Mr Siew's posivails a political issue, but past government efforts to tion is untenable. The resulsupport prices have suffered tant political instability is undermining the consumer ignominious failure. confidence so badly needed

People are coming to terms with the fact that the economy is slowing and that the manufacturing sector is in a very deep profit recessays Duncan Wooldridge, Merrill Lynch senior

economist for north Asia. The proportion of overdue Huo, "but a lot depends on loans at domestic banks has one is discussing the politirisen to nearly 5 per cent far lower than elsewhere in Residents of nations devas-Asia, but enough to reinforce lender caution. tated by Asia's economic

Efforts to encourage lending have had only a limited effect on freeing credit, prompting the government's new year package of reductions in reserve requirements and cuts in the tax on banks' operations - largesse expected to raise banking sector profits by around Talwan's weakest in 16 T\$41bn (US\$1.26bn) a year. The package was billed as

a long-term reform that would promote mergers in an over-crowded sector, but it follows a string of meacentred on the Taipei stock sures that could help banks

Lee Teng-hui for the tax cut, cent in 1998 and has lost a problems. Regulators eager to encourage lending have this year. The market is already allowed banks to reclassify loans and investments to minimise their negarive earnings impact.

Other economic stimulus efforts have been equally controversial. A plan to support the real estate market was widely condemned as benefiting developers who are saddled with huge and over-priced inventories but who continue to unveil new construction projects.

Influential business groups are calling for the creation of a new fund that would use the proceeds of government bond issues to carry out emergency share buying - in spite of past failures in this area.

Mr Siew has underlined the intended shift toward long-term solutions by announcing action to promote bank mergers and to increase market transparency by giving new teeth to the Securities and Futures

But the me clouded by Mr Siew's apparent failure to bold fast against a cut in the 0.3 ner cent stock transaction tax. Economists say such a cut will further strain a national budget already stretched by

on what is already a volatile

For many the very comforts of low levels of foreign debt and huge foreign exchange reserves are a source of danger. Without

big-ticket infrastructure the fear of meitdown to ding and raise turnover prompt deep reform, Taiwan's troubles on the stock and property markets and banking weaknesses could lead the island into the kind of slow decline that has afflicted its northern neigh

# Vietnam and China inch towards more neighbourly

Vietnamese Communist party, Le Kha Phieu, begins a six-day visit to China today amid signs of continuing improvement in ties between the two neighbours, which fought a bloody border war 20 years ago.

visit to China since taking over as head of the party in December 1997, and follows a visit to Beijing that year by his predecessor as general secretary, Do Muoi.

for market and macro-eco-

nomic revival, says Huo

Tehming, finance professor

"They wanted to jump-

psychology and now every-

sympathise. Taiwan reported

economic growth of 4.8 per

cent in 1998 and expects

gross domestic product to

expand 4.7 per cent this year

- figures that would be con-

sidered miraculous else-

where in the region. But last

year's performance was

years, and many analysts

fear the official forecast for

1999 will prove too optimis-

Popular concerns have

versity.

cal situation."

In an outward sign of the changed tone of the relationship, the Vietnamese capital Hanoi has in recent months

played host to a number of Chinese-sponsored cultural events, including a trade show, an exhibition of ice sculptures, and a lantern display from the southern Chinese province of Yunnan.

Vietnam also allowed this month's anniversary of the 20th anniversary of the Chiinvasion of 1979, which

cost thousands of lives on Vietnam's deputy prime both sides, to pass without official remark.

With both countries feeling the effects of the Asian crisis on their economic state-owned industries had reforms. Hanoi has also been increasingly prepared to acknowledge the extent to which it is modelling its policies on Chinese experiences.

results seen in China, and noted the Vletnamese leadership paid close attention to China's agricultural policy.

China and Vietnam still contold foreign reporters late last year that Vietnam's tinue to joust for position in efforts partially to privatise the Spratly archipelago in the South China Sea, where been encouraged by the both countries, among others, have conflicting claims, and over the Paracel Islands. which China seized from

# S Korean

## unions threaten

By John Burton in Secut

strikes

South Korea's most militant trade union group yesterday said it would no longer co-operate with the government and employers on labour reform and threatened national strikes.

Officials expressed concern that the action by the Korean Confederation of Trade Unions (KCTU) could disrupt Korea's rapid economic recovery and discourage foreign investment.

The bigger and more mod-Trade Unions, with 1.2m members, said it might join the KCTU this week in the protest against "one-sided corporate restructuring". The KCTU, which repre-

sents 500,000 workers in such key industries as cars and shipbuilding, said the government of Kim Dae-jung had broken a commitment to protect workers' rights as the big conglomerates restructure. Unemployment has

climbed from less than 3 per cent to nearly 9 per cent in the past year during Korea's worst post-war recession. The president yesterday warned that "corporate

more mass redundancies in the months ahead". Richard Wallace, equities head at Dresdner Kleinwort Benson in Seoul, said: "The union's timing is deliberate since it comes on the first

restructuring will cause

anniversary of President Kim's administration." Unions agreed a year ago to accept redundancies to speed corporate restructuring. But they accuse the big conglomerates, or chaebol, of sacking more workers than necessary, while owners escape unpunished for bad investment decisions that triggered the nation's eco-

nomic crists. The KCTU is demanding a reduction of working hours as an alternative to mass redundancies and a stronger social safety net to take care of the unemployed, which soon could reach 2m.

Workers at several companies slated for mergers, including LG Semicon, Samsung Motors and Daewoo Electronics, recently staged strikes to protest threatened job losses and won future employment guarantees. The KCTU said it would hold a series of rallies before

declaring a general strike at the end of March, when annual pay talks begin. The government has warned it will deal sternly with illegal rallies and strikes, which could prompt

violent confrontations.

**NEWS DIGEST** 

FEARS OF CIVIL WAR

# **Australia** wants contact group for East Timor

minister, Nguyen Tan Dung, protestations of warmth,

Australia yesterday proposed a diplomatic contact group to co-ordinate a response to the rapid changes in East Timor's status, amid growing concern that the territory could slide into civil war if Indonesia suddenly granted independence.

Indonesia, meanwhile, yesterday promised tax incentives for oil companies that explore and develop an oil and gas field off East Timor, just as its offer of independence for the territory raised expectations that a joint production sharing agreement with Australia would need to be rene

Australia's foreign minister, Alexander Downer, said he had approached the US, European Union, Japan and other countries to form a diplomatic contact group to co-ordinate a response to the rapid changes in East Timor's fortunes, including joint aid projects. Diplomats are increasingly concerned that a sudden departure of Indonesian troops from the territory would spark conflicts between foreign aid. Sander Thoenes, Jakarta

CHINESE ECONOMY

## Shift seen in monetary stance

Dai Xianglong, China's central bank governor, has said his country will implement an "appropriate increase" in money supply this year to combat deflation and weak consumer

His statement, reported in the official media yesterday, marked the first time a senior official has used such terminology to describe domestic monetary policy. Until the end of 1998, China was officially following an "appropriately tight" monetary policy. From December last year, this changed to an "appropriate" monetary policy. Yesterday's phraseology appeared to suggest that a further loosening was possible at some time in the future, economists said.

Analysts say the main reason people are loath to increase their spending is that the state is slowly but relentlessly rolling back its socialist-era welfare subsidies for housing, healthcare and education, shifting such costs to private individuals. In addition, the number of jobless has ballooned, prompting many more people to save as much as possible in case they are made redundant. James Kynge, Beijing

PHILIPPINE ECONOMY

## Call to stem capital inflows

Joseph Estrada, the Philippine president, has expressed support for restraints on short-term capital inflows to prevent a repeat of the Asian economic crisis of the last 18 months. While not explicitly calling for such curbs, Mr Estrada said there was a need to "tame the volatility of short-term capital flows" as part of strengthening the international financial system.

The fact that so many creditors could put their money out at short notice was one of the main reasons why the crisis began and spread very fast," he told a conference organised by the Asia Society. "Once the crisis started, the success of any policy response depended much on how the panicky markets reacted." Tony Tassell, Manila

SINGAPORE COURT

## Politician faces jail

A Singapore court found an opposition politician guilty of speaking in public without a permit for the second time and fined him \$\$2,500 (US\$1,460), which disqualifies Chee Soon Juan from running for parliament for five years. Mr Chee, head of the Singapore Democratic party, chose to serve 12 days in prison in lieu of the fine. He served a week in jail earlier this month for a similar offence. Mr Chee said the law infringed the right to free speech in the city-state. "I am in a political struggle. I have just spent a week in prison for standing up for my rights," he told the court in his final argument.

The authorities say that there are ample other outlets for Singaporeans to express themselves. Shella McNuity, Kuala Lumpur

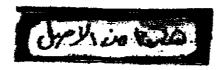
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ighbourly relations

Australia wants contact group for East Timor

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Shift seen in monetary stand

PROPERTY AND ASSESSMENT Call to stem capital inflows

PARTITION COM Politician faces lail

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# Day of reckoning looms as power slips from Nigeria's opulent northern elite

A southerner will become president after Saturday's election following years of domination by northern politicians.

William Wallis assesses their dismal legacy

he lawn outside retired cation facilities have colcivil servant Liman Ciro-ma's house in the gov-children in the north-west, ma's house in the gov-ernment-reserved residential the spawning ground for area of the northern Nigermany of Nigeria's post-indeian city of Kaduna has burnt pendence leaders, are born to a crust. As a gesture of at home. There is more than sympathy to thirstier neigha one in 10 chance they will bourhoods, Mr Ciroma has die before the age of switched off the sprinklers.

cratic dawn which promises

a presidency held by the

Christian south, they have

little to show the population

for the powers they have

wielded. Living standards

have plummeted across the nation - from the savannah

bordering the Sahara to the

swamps of the Atlantic

coast. But contrary to popu-

lar belief among the embit-

tered tribes of the south, the

statistics show the crisis has

bitten hardest in the Hausa-

drinking water is a rare com-

recently become every Niger-

ian's nightmare, for north-

been little more than a vir-

rates. Outside the towns,

speaking north.

After 15 years of northern-Even the prestige indusdominated military rule, and three decades controlling the institutions of federal government, northern Nigeria's an attempt to bring even, leaders have something resembling a guilty con-On the cusp of a demo-

trial projects such as the Kaduna oil refinery - built at great cost in the north in nationwide development have been allowed to collapse. In the meantime, the region's agricultural poten-

be heading south, further For the ordinary people, control by a northern clique of oil wealth created in the south has brought no benefits

tial as the granary of Nigeria has been squandered. For the ordinary people. the control by a northern clique of oil wealth gener-

ated in the south, has brought no benefits. "We In the crowded, dusty streets of northern cities, cannot consider ourselves leaders any more because we drinking water is a rare com-modity. If fuel scarcity has people," says Mr Ciroma, who after a long career in public office remains an erners fuel has for years influential voice. Like many fellow "northerners" howtual reality, tangible only at ever, he bitterly resents unaffordable black-market the notion that the "north" is largely responsible

concessions such as the restructuring of the army along regional lines, are fiercely opposed. To ensure itary and civilian leadership firm grip on what is to come. They are helped by an

victims of military coups.

ing of Nigeria's resources. If

you are looking for an osten-

gains, they argue, you can-

not beat the coastal commer-

While the presidency may

cial capital, Lagos.

The more populous north ensures that politicking among its power brokers is high on the agenda of any aspiring president.

northerners is that at a time of deep regional divisions.

they remain so, both the milin the north have retained a inbuilt electoral advantage.

One of the concerns of

tem.

In the interests of lose If Nigeria were to split Migeria's unity, the region's up, it would become landleaders have agreed to cede locked and dependent on the presidency this time to a potentially hostile southern southern candidate. But in neighbours. doing so they in no way in a united Nigeria how-

believe they have conceded ever, the fear of domination that their southern counterby other regions remains as parts occupy higher moral strong in the north as anyground. For one thing, many where. Memories linger of of the politicians in the how in Nigeria's first coup north were themselves the in 1966, the northern Prime Minister, Tafawa Balewa. Second, they point to the together with the regional rapacity with which premier, Ahmadou Bello. southern politicians have were murdered.

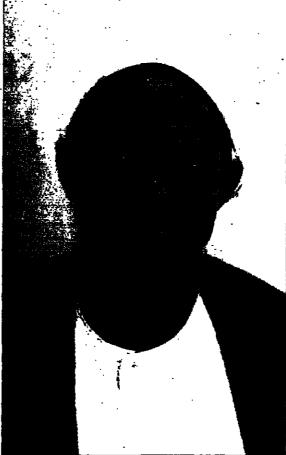
While many of the top jobs have been held since by Hausa-speakers, better educated tatious display of ill-gotten Igbos from the east and Yorubas from the south-west dominate the ranks of the civil service, financial institutions, business and the press, and it is from them that most of Nigeria's population abroad is drawn. In the near future there is little likelihood that this will

change.

Academics point out that the collapse of the education system in the north has been the result of a deliberate strategy to preserve the feudal nature of its society in the interests of a privileged

This makes it difficult for most northerners to compete on the national job market. Leading historian, Dr Bala Usman, takes the case of Katsina state: "Many of the top elite sent their children to be educated abroad. spending amounts which far exceed the total spent in the state's secondary school sys-

Since 1904 when Lord Lugard conquered the spent much of the last two Sokoto caliphate and formed decades behind bars, have of Northern Nigeria.



Islamic fundamentalist ibraheem el Zekzaky: more crowd-pulling power than the politicians contesting the election

a British protectorate out of proved they can pull bigger an assembly of Hausa-Fulani emirates, Islamic culture has provided a useful bedrock for maintaining these kinds of inequities. For a reminder that this may be changing, you do not need to look too far in the cities of Zaria or Kano for a portrait of Aya-

such as the dissident Ibraheem el Zakzaky, who has

tollah Khomeni.

crowds in or out of jail than any of the politicians parading the electoral stomping grounds of the current tran-

They perhaps represent the most ominous warning to the northern elite, that the time has come to switch Islamic fundamentalists off the sprinklers and help quench a wider thirst, or one day risk waking up in the landlocked Islamic Republic NEWS DIGEST

**IRAQ CONFLICT** 

## Baghdad says one dead in US raid near capital

Iraq said yesterday US warplanes attacked targets on the outskirts of Baghdad, killing one person and wounding several others. A military communique said enemy war-planes had approached Baghdad and "tried to reach some targets in it, but were intercepted by our air defences and forced to flee."

The attack, if confirmed, would be the first time sites close to the city have been hit since last December's fourday US and British air raids.

US military officials said warplanes had attacked military targets in the southern no-fly zone, which extends just south of Baghdad, after Iraq sent aircraft into the exclusion area. The Pentagon could not initially confirm if the outskirts of the capital had been hit. It said, however, that the US attacked two Iraqi surface-to-air missile sites in Al skandaryah, 30 miles south of Baghdad.

Clashes in the southern and northern no-fly zones, patrolled by the US and Britain, are becoming almost daily

 Iraq has failed to distribute large quantities of medical supplies bought under the oil-for-food programme and \$275m worth was in warehouses at the end of January, the United Nations said.

In his latest report on the programme the secretary general, Kofi Annan, expressed concern about long delays in distributing supplies. "This is a matter that requires the urgent attention of the government," he said. Roula Khalaf and agencies

**MAURITIUS ETHNIC CONFLICT** 

## Singer's death sparks riots

Riots in the capital of the Indian Ocean island of Mauritius yesterday forced the city to close for a second day in some of the worst rioting on the island for 30 years. Demonstrators blocked main roads, looted and ransacked police stations and burned at least 200 vehicles, according to police and witnesses.

At least one man has died in the unrest, which has brought to the surface underlying tensions between

Creoles and the majority Hindus.

The riots were sparked by the death in police custody on Sunday of local reggae singer Joseph Reginald Topize, or Kaya. He was arrested for smoking marijuana at a rally calling for legalisation of the drug.

Creoles, about 30 per cent of 1.1m population, are the

mixed blood descendants of former slaves and are considered an underprivileged community. Reuters, Port Louis

# Saudis set to reduce weapons purchases

By Alexander Nicoli and Roula Khalaf in London

Saudi Arabia, hit by low oil prices, is expected to make Turther significant cuts in its spending on foreign military equipment over the economists and industrial-

Kevin Taecker, chief econ-Bank, told a London conference organised by Middle East Economic Digest miliby \$7bn to \$8bn between 1997 and 2001.

part of Saudi Arabia] to consider priorities and reduce expenditures on things that in the future. they provide," he said. Saudi Arabia has been spending between \$15bn and \$20bn a contract when it reports its year on defence in recent annual results today, said

already signed. But, as programmes agreed after the 1991 Gulf war come to their aircraft. natural conclusion, it was probable that the Saudi gov- , ments in oil under the proernment would not make gramme, signed with the

Some analysts estimate and 1993. BAe said payments defence spending in the bud- barrels per day to 400,000. get, which stood at an estimated \$10bn in 1996, could be down to \$2bn in 2000.

next few years, according to running £20bn Al-Yamamah contract said it was "in a lull at the moment," but insisted

Though the Saudis did expected to place new orders "Foreign defence suppliers while the oil price remained see a conscious effort [on the so low. However, he expected the contract would produce "significant business"

tionship.

British government in 1985

the foreign component of had been cut from 600,000 BAe insisted this had been

expected following the delivery of the aircraft and A senior British executive reflected a switch in emphafamiliar with the long- sis towards long-term maintenance and service of delivered equipment. BAe has 5,500 employeès in Saudi it was not in decline and was Arabia to service the conomist at Saudi American expected to be maintained as tract, which it administers the basis of a long-term rela- on behalf of the British government

Prince Sultan bin Abdul tary spending could be down have requirements for more Aziz, Saudi defence minister, equipment, they were not on Tuesday denied a recent news report that Al-Yamamah had been cancelled.

He said, however, the deal was being "rescheduled". "This is a natural thing, many big nations have res-British Aerospace, which cheduled projects, but there will face questions on the is no freeze on any project in any way."

The UK ministry of payments from Saudi Arabia defence said both the UK Military experts said this under the Al-Yamamah con- and the Saudi government was unlikely to affect deals tract had fallen following were committed to delivery completion last year of deliv- of supplies and services ery of a batch of 48 Tornado under the contract but there had been regular dialogue Saudi Arahia makes pay- with the Saudis since 1985 to manage the contract taking

# Efforts to adopt UN biosafety protocol fail

Talks to adopt a United Nations biosafety protocol to regulate the international suppressing a clause subor-

organisms (GMOs) failed yes- existing trade pacts. terday after 10 days of effort in Cartagena, Colombia.

132 countries which, because of a European Union compromise, brokered a last- gence. minute package to salvage to protecting the world's biodiversity from the poten-tially negative effects of a trade worth billions of dollars a year.

But the US-led Miami Group, a six-member coali-tion of the main GMO producers including Canada, Argentina and Australia. blocked the package, arguing that the contents represented a serious threat to cal aspects, are likely to free trade.

which would protect biodiversity and not harm world trade. But we would rather have no protocol at all than have what we think is a Pomerance, alternate head of

the US delegation. The Miami Group opposed the draft text of the protocol. which excluded commodities and pharmaceuticals from

promise package which proposed to reinstate commodities, in exchange for trade in genetically modified dinating the protocol to

Developing nations at the conference, known as the The result is a setback for "like-minded group", were incensed at the Miami Group's apparent intransi-

Early yesterday, exhausted the protocol, considered vital delegates opted for a face saving mechanism to suspend the Cartagena conference and take it up at a later date under the same name. If the device allows countries to avoid formally admitting failure, the deep rifts separating their positions on the fundamental issues of the protocol. including its scope, trade issues and important techni-

"We wanted a protocol . Developing nations were protocol which would protect biodiversity from the potential dangers of all negotiations should be GMOs and their derivative relaunched and concluded, flawed product," said Rafe products. They also sought with or without the US. Biocomprehensive liability technology trade officials clauses from producers and said that suspending the the inclusion of an article covering the possible

socio-economic impact of

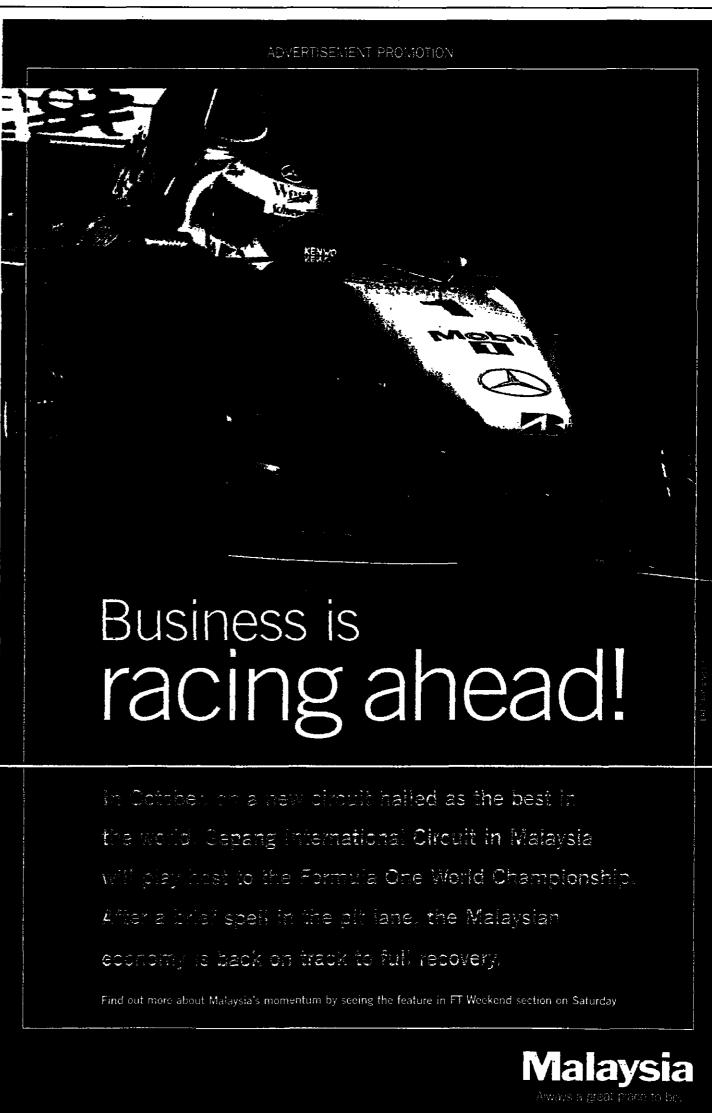
mediator, expressing an interest in the application of a precautionary principle to give nations the right to refuse the importation of GMOs if they felt they posed a threat to biodiversity or to human health.

But the EU compromise Miami Group, now seen as a new North-South negotiating force, as a ploy for avoiding existing obligations under World Trade Organisation

Ritt Blerregaard, EU environment commissioner, blamed the US and its allies for the talks breakdown. "They came to the negotiations without any clear will to move forward. "They wanted an agree-

environmental credibility. It would have excluded agricultural commodities, resulting in a liberalising of trade pushing for a wide-ranging without proper protection of developing countries." Ms Bjerregaard said the

> conference was the best alternative, as things were. Additional reporting by Michael Smith in Brussels



# What does it take to be a leader in capital raising and advisory?

# Industry focus.

At Bank of America, our industry-focused client teams utilize insight to draw upon a full range of capital raising and advisory services to seamlessly deliver creative financial solutions worldwide. Together with NationsBanc Montgomery Securities, we completed more than \$940 billion\* of debt, equity, and advisory transactions on behalf of our clients in 1998. Our expertise is proven by leadership performance in:

- Syndicated Finance \$395.9 billion<sup>¥</sup>
- #1 agent-only transactions 919
- #1 agent-only leveraged transactions 409
- #1 agent-only highly leveraged transactions 192
- Financial Sponsor \$30.4 billion\*
- #1 agent-only volume
- #1 agent-only transactions 105
- Debt & Equity Private Placements \$9.4 billion #1 in straight corporate debt private placements
- Equity & Convertible Securities \$28.6 billion 138 transactions, 39 lead managed #2 in number of IPOs \*\*
- M&A \$96.5 billion 123 transactions
- High Yield \$34.8 billion 152 transactions, 33 lead managed
- High Grade \$91.6 billion 477 transactions
- Asset Backed Securities —\$48.5 billion 110 transactions
- Commercial Paper —\$50.0 billion in outstandings 53 transactions

### SELECTED 1998 TRANSACTIONS

### **AUTOMOTIVE/TRANSPORTATION**

Lufthansa Cargo

US\$524,500,000 Lease of 5 MD11 Freighter Aircraft<sup>5</sup> Arronger & investor

DURA

US\$402,500,000

Union Pacific
Corporation

US\$1,200,000,000 Revolving Credit Facility<sup>†</sup> US\$250,000,000

US\$70,000,000

HDA Para System US\$75,000,000 US\$100,000,000

CHEMICALS

**HERCULES** 

US\$3,650,000,000 Senior Credit Facilities<sup>†</sup>

US\$720,000,000

U5\$684,000,000

Dow

Mac Dermid

US\$350,000,000 Senior Credit Facility<sup>†</sup>

US\$46,000,000

44 T. T. T.

Structured Trade Finance

COMMUNICATIONS

US\$150,000,000

Spain: Syndicated Loan Facility<sup>†</sup> Arronger, Agent, & Sole Underwriter

CABLE & WHITELESS Cable & Wirelass Communications pik

£250,000,000 United Kingdom Joint Arranger & Structurer US\$1,236,000,000 Debt Tender Offer with Consent Solicitos Dealer Manager

**©** Telenor

US\$230,000,000

sonera US\$223,000,000 QTE lease of digital

Equity Arronger & Investor

TATA CILLULAR

US\$123,500,000 Including \$53,500,000 in rupee: Project Financing<sup>†</sup> Joint Lead Arranger Administrative Agent

Technical Bank

**DIVERSIFIED INDUSTRIES** 

US\$170,000,000

US\$150,000,000 US\$100,000,000 U\$\$50,000,000

US\$160,000,000 UK Tender Facility

Sole Agent & Arranger

US\$130,000,000

US\$350,000,000

US\$225,000,000

NEWBRIDGE

Senior Notes US\$33,288,000 Lease Intended As Securities<sup>†</sup>

Coryton Energy Company Limited £472,000,000 United Kingdom

Project Financing Facility<sup>†</sup>

Co-Arranger & Underwrites

US\$3,200,000,000

U\$\$1,291,000,000 Project Financing Acquisition, expension, & operation of a power station in Morocca<sup>1</sup> Co-Agonger & Under

Sole Placement Agent for \$290 million OPC guaranteed participation certificate

Ferreligas US\$350,000,000

**Monument** ment Cil and Ges plc £225,000,000

United Kingdom Multi-Currency Revolving Facility Joint Arranger

Based on full credit to each manager, adjusted for duplication across product categories. Loan Pricing Corporation, agent-only volume. Securities Data Company. \*\*Excludes units offerings, closed-end funds, ADRs, rights offerings, overallotments, and international tranches – full credit to each manager. Source: Securities Data Company. Provided through affiliates of BankAmerica Corporation other than NationsBane Montgomery Securities. Investment banking and securities products provided through NationsBane Montgomery Securities LLC, member NYSE/NASD/SIPC, a subsidiary of BankAmerica Corporation. Bank of America is the marketing name for BankAmerica Corporation and its affiliates worldwide. © 1999 BankAmerica Corporation.

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U\$\$40 000 000

US\$123,500 000 12 00 00 00

JANU CONTACTOR

U\$\$225 000,000

Comment

US\$33 288,000

ENTERTAINMENT & MEDIA

MGM Grand, Inc.

US\$500,000.000 Investment Grade Public Bonds

PARK PLACE ENTERTAINMENT.

US\$2,150,000,000 Credit Foolity\* Agent & Lead Arranger US\$400,000,000

Park Flace Intertologuest, Inc.

Senior Notes Co-Manager U\$\$2,808,000,000 Initial Public Offering

Co-Manager

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US\$450,000,000 Credit Feedlity\*

Administrative Agent US\$225,000,000 Senior Subordinated Notes Co-Manager

Rank Group **Tank** Group ple

£440,000,000 United Kingdom Loan Credit Facility Arrenger

FINANCIAL SERVICES

 $\mathcal{R}$ US\$50,000,000

Hong Kong Revolving Credit Facility<sup>†</sup> Coordinating Arranger & Booksumer

**DEMIRBANK** 

US\$150,000,000 US Commercial Paper Program<sup>1</sup> Sole Arranger, Dealer, & Agent # GARANTI BANK

US\$250,000,000 Sole Arronger, Dealer, & Agent

**\***FINANSBANK

US\$580,000,000 US Commercial Paper Program Sole Arranger, Dealer, & Agent

Rhine Re RR Holding Company AS Robberg Kravis Roberts & Co.

SF200,000,000 Switzerland Term Loan/Revolving Credit Facilities Administrative Agent & Joint Arranger

FOOD

Oils & Foodstoffs Import & Export Corporation

U\$\$200,000,000

People's Republic of China US Commercial Paper Program Sole Arranger LC Fronting Book Commercial Paper Dealer

Administrative Agent

KOMATSU

Kometse Funding Corporation US\$500,000,000 Equipment Loan Securitization US\$350,000,000

Wholesale Floorplan Structurer & Arranger Simplot Simplet Canada Limited

US\$185,000,000 Cross-Border Leveraged Lease<sup>1</sup> Arranger & Equity Participant US\$154,824,495

Private Placement Arranger

US\$350,000,000 Senior Credit Facilities<sup>†</sup>

CASE CREDIT

Case Equipment Loca Trest 1978-A/1998-8

US\$614,062,000 Equipment Loan Backed Notes US\$628,875,000 Equipment Loan Backed Notes

HEALTHCARE

HEALTHSOUTH HealthSouth Corporation

US\$1,750,000,000 US\$500,000,000 US\$500,000,000

Regitheure Regity Trest, Inc. US\$900,000,000

Has Acquired Capstone Capital M&A Advisory

Strylar Corporation

US\$1,650,000,000 Senior Secured Credit Facilities<sup>†</sup> Co-Arranger & Administrative Agent

M-Kesson

US\$1,200,000,000 Senior Credit Facility Administrative Agent

US\$300,000,000

Kniser Persenwest

US\$1,500,000,000 Senior Credit Facility<sup>t</sup> Administrative Agent

US\$500,000,000 Tax-Exempt Bond Financing

PROJECT FINANCE

US\$566,391,000

People's Republic of China Project Financing 主意

US\$560,000,000

Senior Secured Project ... For a \$28 million MT/yri cinmonic and ureo fertilizer plant Leon Arranger & Technical Agent US\$250,000,000 Senior Secured Notes Co-Manager

域o

US\$430,000,000 Theiland

Including political risk insurance from OPIC and MITI for the financ-ing of a 700 MW gas-fired IPP Lead Arranger

NORTH STAR

Capital Invastment Cara

ECU800,000,000 Greece

Project Financing for design and construction of the Rian Antirion Bridge Financial Advisor, Arranger,

TranSys

£197,000,000

United Kingdom (LT Prestige Project) ? PFI Project Financing Facility\* to provide the new ticketing and revenue collection system for London Transport qou <u>Licansbout</u> Sole Arranger & Underwriter

REAL ESTATE

Equity Offering

US\$410,000,000

US\$612,000,000

M&A Advisory

Northstor Copital Investment Corp. Acquisition of Atlantic American Properties and Assets of Common wealth Atlantic Properties

US\$322,000,000 Equity Offering

City Tours Dornstopment Limited

HK\$2,300,000,000

Hong Kong
Guaranteed by New World Development Company Limited
Term Loon Facility\* Lead Arranger

WHARF Wharf Properties United HK\$1,800,000,000

Hong Kong Guaranteed by The Wharf (Hold-ings) Limited Term Loan Facility\* Coordinating Arranger

RETAIL

CIRCUIT CITY. First Storth American Mational Bank Credit Card Muster Treat Series 1998-1

US\$600,000,000 Public Asset Backed Securities Lead Underwriter

Sales, incorporated

US\$1,500,000,000 US\$750,000,000 US\$220,000,000 Acquisition of 15 Dillards stores; M&A AdTHE LIMITED, INC.

The Limited, Icc. US\$1,831,000,000 Has split-off its 84% interest in Abercrambie & Fitch Co. M&A Advisory

Fred Meyer

US\$4,000,000,000 Senior Secured Credit Facilities<sup>†</sup> Documentation Agent US\$1,750,000,000 3 Tranche Senior Notes

US\$40,365,000

Initial Public Offering

TECHNOLOGY

**Amdocs** Americas Visida, Carson, Andresan & Sinon

US\$250,000,000 US\$110,000,000 IPO Refinencing Agent & Arronger

US\$252,000,000

Initial Public Offering

MXIC

US\$200,000,000

Credit Enhancement Facility\* to backup a Convertible Bond Coordinating Arranger U\$\$150,000,000 Cisco Sestems

US\$415,000,000 Syndicated Lease Facility<sup>†</sup> Advisor & Arranger

Tech Data

Tack Data Corporation Acquisition of C2000 M&A Advisory

SiliconGraphics Silicon Graphics, Inc. US\$88,550,000 IPO of MIPS Subsidiory Co-Manager

Bank of America.



£275 000 000



# Blair rules out shadowing euro

By Robert Peston, Political Editor

The UK will not adopt a policy of shadowing the euro as a precursor to participation in European monetary union, Tony Blair, the prime minister, insisted yesterday.

He rebuffed attempts by William Hague, leader of the opposition Conservative party, to force an admission from him in the House of Commons that there would be a significant obstacle to British membership of the euro-zone unless it euro, subject to a set of ecoattempted to control ster- nomic conditions.

Inquiry into race

murder exposes

society's divisions

A report into the investigation of the killing found

racism in the police, education system and other

he racist murder of an non-white population - 45

public services. **Deborah Hargreaves** reports

18-year-old black student

in south London six

years ago may be remem-

bered as a watershed for

The unprovoked attack on

Stephen Lawrence, the bun-

gled police investigation and

the absence of any convic-

tions for the crime have

become a source of shame

for many Britons. An

inquiry into the police han-

dling of the murder pub-

lished its report yesterday,

revealing layers of racism in

British society.

The report - by a 72-year

old retired judge - found

"institutional racism" in the

Metropolitan Police, the

force that covers all of Lon-

don except the City. It also

pointed to racism in other

sectors of society, including

agencies that deal with hous-

The Lawrence inquiry has

exposed some of the divi-

sions within British society.

which has often prided itself

Immigrants from south

Asia, Africa and the Carib-

bean arrived in substantial

numbers after the second

world war, encouraged by successive governments

seeking to overcome severe

The most recent figures

show 3m - 5.5 per cent - of

white. Half of them are of

south Asian descent -

mainly Indian, Pakistani and

Bangladeshi - and 30 per

labour shortages.

on relative racial harmony.

ing and education.

race relations in the UK.

for two years. Mr Hague alleged the

prime minister had consistently sidestepped whether he was going to manage the exchange rate "every time you were asked it" on the previous day. Mr Blair responded: "I certainly did answer it - I said 'No'."

Many MPs said, however, that Mr Blair had not made his position clear on this contentious issue on Tuesday, when he made his statement of intent to join the

per cent - lives in Greater

per cent of whites.

London, compared with 10

Race relations are not as

polarised as in many other

countries and there is a sig-

nificant degree of social mix

ing, especially in London.

Real segregation and ghet-

toes are rare, unlike in

France, Germany and the

Half of all British-born

Afro-Caribbean men who co-

habit have a white partner and so do a third of Afro-

only 2 per cent of marriages

are between blacks and

Large scale race riots are

rare and the last serious

incidents broke out in 1981

on the streets of crowded

inner-city districts such as

Brixton in south London and

Toxteth in Liverpool, in

But the reporting of racial

harassment and violence ~

and race-related complaints

against the police - is rising.

of racial terror," said Profes-

sor Tariq Madood of Bristol

University, who wrote a

report on ethnic minorities

Prof Madood believes the

situation is improving.

"There is much more com-

mitment and much less hos-

and Germany," he says.

in Brita

There is a certain amount

north-west England.

Caribbean women. In the US

fact he has now ruled out any attempt to shadow the euro," said a Labour MP.

However, many economists and politicians believe the Treasury will have to adjust the Bank of England's inflation target by adding an exchange rate target. They say this is the only way to interpret the requirement for the exchange rate of an applicant to the euro-zone to stable for two years

Mr Blair said there was "no obligation upon us to do it". The Treasury is confi-

"I very much welcome the dent its twin-track approach to sterling joining the Euroof providing fiscal and monepean exchange rate mechatary stability should prevent wild fluctuations in the But businessmen and

value of the pound, so long trade unionists complain Mr. as "financial markets are Brown does not vet have a behaving rationally", accordconvincing plan to prevent sterling going into the euro Ministers are confident at too high a rate. They fear that if the UK applies to join British industry would be damaged if the UK joined the euro-zone, there will be the European Monetary scope for negotiation over the exchange rate stability Union at around the current

euro rate of £0.6851 (\$1.10). The Treasury said it would not recommend UK membership if the rate at which sterling is eventually pegged to the euro was too high.

## **Company** law review to re-open debate on stakeholders

Investment Correspondent

review of company law in the UK is set to reopen the debate about the relationship between business, shareholders and the wider community.

The 200-page consultation naper compiled by a high-level steering group is understood to put greater emphasis on the needs of 'stakeholders" alongside chareholders.

One issue implied in the report is whether the so-called "stakeholder statutes" in the US could be introduced in the UK. These could give directors legal hacking in opposing the closure of a factory on the grounds of welfare econom-

tions will be made until the end of the year, the report will surprise many in the husiness community by reviving the stakeholder debate, which many thought had been buried.

The government's own response to the discussion document is likely to test its relationship with business. Key government minister: have used the term stake holder in recent months. after a period during which it appeared less than popu-

The scope of the stakeholder questions suggests that the government - as well as the committee believes that last year's Hampel report on corporate governance did not go far enough in debating the

But one member of the 12strong steering group said: "You can't do a root and branch company law review without answering a few fundamental overarching issues such as who a company is actually run for."

Other committee members admitted that the discussion was likely to prompt a host of queries about the practical implications of introducing a stakeholder model of corporate behaviour.

One would be how to define and monitor director responsibilities. suggested option would be for directors to sign up to a non-statutory code of conduct which would commit them to taking account of all stakeholders. By cutting through red tape the government aims to encourage competitiveness.

A policy paper on company law proposals is not expected until 2001.



ing to one official.

condition. Gordon Brown,

chief finance minister, is

mindful of the damage done

to the economy in the 1980s

by a covert policy of shadow-

ing the D-Mark in the run-up

A rare sight: a Metropolitan Police officer guarding the prime minist

London, yesterday. Only about 3 per cent of the force comes from ethnic minorities The murder of Stephen Lawrence: a long legal tangle 1993 April Black student Stephen Lawrence, 18, stabbed to death by white youths as he walts for a bus in south-east London suburb

of Etham; attackers are identified to police 1993 July Murder charges against two youths dropped after the Crown Prosecution Service says there is insufficient evidence 1994 Lawrence family faunches unsuccessful private prosecution against five youths including the two charged in 1993

1995 Charges against two more of the five dropped because of

1996 Family's civil case against white youths collapses

1997 Feb Inquest jury returns verdict that Lawrence was unlawfully kalled in racist attack by five youths; Daily Mail calls the five "murderers" on its from page and challenges them to sue. They have not done so

1997 July Three months after coming to power Labour government announces public inquiry to be headed by retired judge Sir Willian Macpherson of Cluny

1998 June The five accused are forced to appear before the hearing, but avoid giving straight answers to guestions 1998 Oct Metropolitan Police Commissioner Sir Paul Condon

tional racism among London police: Condon refuses to guit

day's report said "at present Britain's 56m population tility to the idea that we are class themselves as non- a multicultural society, certhe confidence and trust of the minority ethnic commu-

tainly compared with France nities is at a low ebb". It makes 70 recommenda-But recommendations tions, including ways of made by Lord Scarman in a tackling racial awareness by report that followed the amending the national edu-Nearly half of Britain's Brixton riots seem to have cation curriculum to place

had little impact. Yester- more value on cultural

diversity. Its recommendations are sweeping and damning. It is plainly aimed at breaking the police "canteen culture" and tackling not just the overt racism it found in some officers but also the "unwitting prejudice, igno-

Satellite dishes

Internet Server

rance, thoughtlessness and racist stereotyping". It says racist behaviour is found "in other police services and

other institutions country-The government will set targets for the recruitment, retention and advancement of police officers from ethnic minorities. One criticism of the Metropolitan Police is that the force does not reflect the overall composition of the capital, where 25 per cent of the population is black or Asian but only 3 per cent of officers are from eth-

125,000 police officers include only 2,500 from ethnic minority backgrounds. The report's implications for the police are enormous. Racist words or acts will be

nic minorities. Britain's

Officers will be subject to performance indicators that will include achieving "equal satisfaction" from all ethnic groups. Polices forces generally will be inspected more intensely for wrongdoing. The police and public services will be subject to the Race Relations Act.

should "usually merit dis-

### **NEWS DIGEST**

THE COURTS

## Businessman laundered £70m of crime proceeds

AND PROPERTY OF THE STREET, ST

Ġ.

12.2

A London businessman was convicted resterday or running a complex money-laundering operation whilh handied £70m in less than three years. Us owner of a legitimate bureau de change in the Nottig Hill district of west London, used the basement as a conting house for sterling sent for laundering by British crimals, the court heard. Bundles of up to 2500,100 were exchanged for "clean" Dutch, Swiss and Spanish curency at a branch of the Thomas Cook travel spency and couple of banks. The jury spent six days considering fiv and a half months of evidence and also convicted El-Kurl of a related offence of attempting to remove similar proceds worth £250,000 from the UK. He will be tentenced tolay. He was cleared on claims that the cash horesented he

proceeds of drug trafficking. The jury heard that Customs officers spant 22 moms watching as tens of millions of pounds in English, Sottish. Northern heland and Isle of Man notes were "cleaned with El-Kurd's help. A prosecutor said thebureau de change became a "safe haven" for criminas' cash. Atone stage a nearby branch of Barclays Bank was providing him with £1.6m worth of non-UK currency a month.

### SHARE ISSUE UNDERWRITING

## **Government backs report**

UK vs US underwriting fees (% ei pross proceeds) UK" Up to 210m . . 5.1 67 £10m to £50m 3:8 250m to 2100m 2.3 4.7 Over £100m : 2.5 3.3 117 arcust befores 1995 and 1997 --- Barnel on ASS bears in 1997

Source: MAIC Securities Date Corporation

The government yesterday backed a report on undewriting share issues whic stopped shortof recommending big clanges to te dominant system of raising capital in the U. The repri by the Monopoles and Mergers Commssion mace several recommendations designed to enourage a petition. They ome nine

months after the MMC found evidence of a conolex monopoly in the supply of lead underwriting an sub-underwriting in the UK, where standard fees of per cent are charged in more than 25 per cent of cases. Over the past year supporters of the existing system, sun as UK investment banks and institutional shareholdershave argued that it was already changing through theintroduction of more tendering and other competitive protices. The MMC gave implicit support to this view yearday when it said: "We felt that we didn't need to do mything drastic as it was already happening. However, widid want to make sure there was no backsliding."

A key part of this support is the recommendatin that the London Stock Exchange amend its listing rule to force directors to explain themselves to shareholers if less than two-thirds of the sub-underwriting of a hare issue is put out to tender. Stephen Byers, chief tude minister, said these recommendations "should have te benefit of encouraging recent market reforms to becore more generalised". The National Association of Pension unds. called the report a "pragmatic response to markennovation". Jane Martinson, London

## INSOLVENCY REGULATION

## Outsiders to get oversight ble

Liquidators, receivers and administrators will come nder a new self-regulatory body with a majority of member from considered by Stephen Byers, chief trade minister. 'ne new "stakeholder" body - a form of arm's length se-regulation - is designed to give the public more confidece in the UK's 1,800 licensed insolvency practitioners, wh now operate under eight oversight bodies. The recommentations of the Insolvency Regulation Working Party also include measures to crack down on "cowboy" debt avisers and limit the designation of Insolvency practitions to those authorised under the 1986 Insolvency Act. The lueprint mirrors that suggested by the government for the accountancy profession and signals that ministers setthe imposition of majorities of outsiders in such schemes s critical to protecting the public interest. Jim Kelly, Lodon

## **ENERGY**

## Former regulator leaves Enrol

Clare Spottiswoode, UK gas industry regulator until Oclber last year, is leaving Erron less than six months afte she joined the US energy group to help develop its glob! water interests. Ms Spottiswoode will next month join P. Consulting Group, the London-based management and technology consultants, where she will be responsible for developing the group's growing continental European utities interests, particularly in the energy sector. Ms Spotti-woode will continue to be available to work for Azurix, th water division of Enron which last year paid £1.36bn for sex Water, an English privatised water supplier. Then were suggestions Ms Spottiswoode might have felt constrained working under Rebecca Mark, Azurix's Texan chairman and chief executive, who, like the former regula-tor, is a strong character. Andrew Taylor, London

## **ROYAL ORDNANCE**

## MPs plead for Scottish factory

The chaliman of the House of Commons defence committee yesterday urged ministers to take steps to keep open a Royal Ordnance ammunition factory in Scotland. Royal Ordnance is an offshoot of British Aerospace. The MPs questioned Lord Gilbert, minister for defence procurement, over a decision to award a £100m (\$163m) contract for propellant to the Somchem offshoot of Denel, the South African arms maker. The decision prompted British Aerospace to announce the closure of the factory. The move will leave Britain dependent on suppliers in other countries. Alexander Nicoli, London

## **CONTRACTS & TENDERS**

# **INVITATION FOR BIDS**

# Republic of Uzbekistan Government **Computer System**

## SUBJECT OF THE TENDER

The Communications Ministry intends to hire contractors to supply, install, operate and transfer the system for the exchange of data with different levels of security between all government ministries and institutions on the whole territory of Uzbekistan. The estimated cost of the system - \$80mln.

### Hardware and Software for integrated information system **Plotters** Servers

Workstations Communications & networking equipment and cabling Database development software. **Printers** 

office software and integration Bids can be submitted for the whole system, partially for some items or single item. There may be a consortium of different companies founded for delivery of the whole subject of contract. There are no privileges for local companies.

## **BIDDING DOCUMENTS**

The complete set of bidding documents may be purchased by any interested bidders upon submission of a written request by fax and payment of a non-refundable fee of US\$1,000 (one thousand United States dollars) in the form of wire transfer (with note: For bidding documentation) in the name of our consultant - Marketing Education Inc.

Marketing Education Inc. Account #: 245.042.10.333.01 ANKBCH2L SWIFT:

ANKER BANK, SWITZERLAND The bidding documents will be forwarded via DHL after the payment is received.

## DEADLINE FOR BIDS

The bids should be submitted in the sealed envelopes to the Director, Marketing Education Inc. Gulabad 39/19 Tashkent 700020, Uzbekistan; phone +998 71 100 34 77 or +7 (371) 100 34 77; fax +998 712 890046 or +7 (3712) 89 00 46 at the latest by 6.00 pm on 01 April 1999.

# Cellnet to offer mobile net link

By Alan Cane in London

Cellnet is planning to become the first UK cellular operator to offer access to the internet over a mobile ohone network.

The group, in which the privatised British Telecomnunications has a majority stake, said it had created an internet service provider – Genie Internet - to manage the business, to be launched in March.

Peter Erskine, Cellnet nanaging director, said yesterday that a huge business opportunity had emerged from the convergence of mobile telephony and the

"Cellnet is in prime posttion to take advantage of the opportunity as we will be able to create a profitable service provider in its own across all four oright," he said, adding that it March this year. would be "like having the internet in your pocket". Cellnet intends to launch

the product in conjunction with its pre-paid service U, aimed at the youth market. A CD-ROM disc will be supplied free with all U mobile phones from March which subscribers will be able to use to set up the service in their personal com-

Genie Internet will offer a free internet subscription. free electronic mail and 10 megabytes of free web space. The service is a develop ment of Genie, a mobile phone information service launched 18 months ago which, according to Mr

Erskine, has 100,000 custom-Mr Erskine said he expected the strong growth seen in the UK mobile market last year to continue with a total of about 14.5m subscribers across all four operators by

He expected the total to grow to 23m in the following 12 months.

# Omagh suspect appears in court

in Dublin and Belfast

The first person to be charged in connection with the Omagh bombing in Northern Ireland last year appeared yesterday before the Special Criminal Court in Dublin in the Republic of

Ireland. Colm Murphy, 48. was said nothing in court yestercharged with conspiracy to day. cause explosions in August 1998 and with membership of an illegal organisation calling itself the Irish Republi-

Three men are still being

five-minute court hearing. Mr Murphy, a builder, was one of seven men arrested by police in the Irish Republic in the past five days. He

and injured more than 300.

Mr Murphy of Ravensdale.

close to the Irish border in

County Louth, was

held by Irish police investigating the bombing, and two are in custody in Northern diers defused the bomb. Ireland. Northern Ireland The bomb, which exploded police released four other figure in the Progressive arms and legs with a knife,

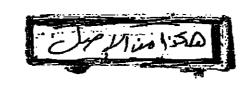
last August, killed 29 people suspects without charge on Unionist Party, said: "Acts Tuesday night. • The Red Hand Defenders, an anti-nationalist paramili-

tary group that rejected the remanded in custody after a Northern Ireland peace deal. yesterday claimed responsibility for hurling a bomb across the "peace line" in Belfast, the region's capital. It was thrown into the were playing. Nobody was hurt but 20 homes were

evacuated while British sol-Billy Hutchinson, a senior tive was caved into her

like this will not secure the union Jol-Great Britain and Northern Ireland; and I would call on all loyalists to make sure these people do not get any support from the community. People should ignore their. Meanwhle a 31 year-old

woman in the Northern home of a Roman Catholic Ireland villige of Bessbrook family where five children near the forder with the Republic was recovering yes. terday after an attack by eight men inwhich a written death threat to a male rela-



Stranger

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INTERVIEW ANDREA MATTARELLI OF MANDELLI

# Outsider engineers a new approach

An Italian venture capitalist tells **Peter Marsh** how he overturned industry conventions to put a lossmaking machine tool manufacturer back on track

statement for the boss of one of Europe's leading machine tool manufacturers to make: "I can't fix anything technically and if you ask me what goes on inside an engine ! wouldn't know.

But Andrea Mattarelli. chief executive of Mandelli, is even more frank when discussing the Italian company's profitability: "It's not fair that we should be making a profit. We are still so disorganised, we should be losing money.

Mr Mattarelli, who is 38 and has degrees in finance and business administration, first came into contact with the industry while managing a venture capital fund in Italy in the early 1990s.

His background is unusual among leaders of the world's \$40bn-a-year machine tool industry. The industry is highly technically driven. and most companies are run by men with a lifetime's L12bn."

**GROWING BUSINESS VENTURE CAPITAL** 

It is an unlikely sectors. As a result, management attitudes in the industry are characterised by extreme caution and conservatism.

Mr Mattarelli took over as chief executive of Mandelli in 1996, at the same time buying a sizeable stake. The company, which was then making a loss, is one of the grand names of the Italian machine tool industry but hit big financial problems at the start of this decade.

Today Mr Mattarelli owns

with other private investors holding the rest. Losses of roughly L6bn (\$3.48m) in 1996 on annual sales of L80bn were turned around last year to a pre-tax profit of some L6bn on sales of L112bn, of which 60 per cent was accounted for by exports.

Mr Mattarelli. "For a turnover of this size I am aiming for profits of L10bn to

who make little effort to the industry are too "prod- machines were delivered on looking for someone to take started at Mandelli , Mr Mat- in the next two or three

think enough about new ideas that could improve their products from the customer's point of view. Applying these kinds of principles should, he thinks, improve profits at Mandelli to a more acceptable level.

The company, which started in the 1930s, has a strong position internationally as one of a handful of manufacturers that can produce the very large machining centres, costing up to \$1.3m. used to shape intri-30 per cent of the company, cate parts in a variety of engineering fields.

When he started at the company Mr Mattarelli spent roughly half his first year visiting Mandelli cust in Germany, China, Britain, Italy and the US. "The customers told me

our machines were extremely good on a technical level. When they are running, they work wonderfully well. It was stupid things around the machines, such as the guarding [safety inside or outside the indus-

Since Mr Mattarelli's arrival, Mandelli has spent were unhappy about." Part of Mr Mattarelli's roughly L10bn on developing a new family of machines and a similar amount on capital investment - far more than it spent during the first half of the 1990s.

response to this was to hire a senior manager from the

property development indus-

try as a "customer care" offi-

cer. His job was to make

sure customers were happy

with the service they got

things around the

machines that the

customers were

unhappy about'

from Mandelli - the machine

they are delivered, the ser-

vice they received in terms

of maintenance contracts.

He also recruited a direc-

tor of research and develop-

ment and another to manage

elli is doing the job of sales

and spare parts provision.

'It was stupid

It has also replaced around 80 workers, leaving the workforce at the same level as two years ago, at around 330. "We have deliberately gone for younger and more flexible people to replace the older ones who were more set in their ways and who have left," says Mr Mattar-

Some of the changes to the manufacturing operation have speeded the flow of components through the company, so that today Mandelli shifts its entire inventory in about four months about half the time it took two years ago. Mr Mattarelli wants to bring this time down to less than two months by the end of next manufacturing Mr Mattar- year, thus releasing more

Armstrong Laing: enticing for investors

cash tied up in stock.

accepted wisdom in the industry. That happened, for instance, when he was reallocating space at one of Mandelli's plants in Piazenza, where the com-

pany is based. The conventional way to build machines at the plant was to leave a relatively small amount of space for assembly, bringing parts from a warehouse immediately before fitting. Mr Mattarelli's idea was to transfer the warehouse space to the factory floor - storing the components in the assembly area ready for fitting.

"We opted for 30-50 per cent more space per machine than would have been allocated normally. Everyone said I was being wasteful, but I have found that we can do the assembly operation more efficiently and flexibly using this procedure.

A big question now is whether Mr Mattarelli will remain long at the helm of Mandelli, or whether he will decide to move on to a new challenge. He answers this question elliptically: "It all

ing" the business still man-

31 spent months satisfying

itself with the numbers - a

very different approach from

that of Geocapital - and has

just invested £2.3m, for 18

per cent of the business.

with the Americans putting

no external accounting due

"Unlike us, Geocapital did

Investment aftercare dif-

has advised on partnerships.

it has also helped the com-

pany keep its nerve with the

big leap into the US.

in another \$1.5m.

# TECHNOLOGY WORTH WATCHING

## Shifting patterns of light for night workers

Anyone who has worked a hight shift will be familiar with the lethargy, tiredness and feelings akin to jet lag as the body struggles to adjust to a noctume! existence.

But help may be at hand, writes Simon Hadilington. Research by psychologists at the

University of Leeds is adding weight to the idea that extremely bright lights in the workplace can help workers adapt more smoothly to working through the night.

"We know that light is a nowerful influence on the body clock," says Lawrence Smith, who eds the chiftwork and Leeds. "We have been working with power generation companies to see if controlled levels of high illumination can help mise some of the

Dr Smith's team set up series of simulated night shifts, illuminating the environment in a variety of ways. For some shifts lit up with levels of light around five times higher then normal office lighting in other experiments the iliuminated, giving workers the opportunity to take a.

"light bath" during breaks. The researchers found that by carefully controlling when the light is delivered and for how long, workers appeared to acclimatise more quickly to the shift and to feel better through the night.

"We have used various psychological measures of alertness and we find that those workers receiving high light doses remain far more alert throughout the shift than workers in similar conditions but receiving normal amounts of light," says Dr Smith. shift managers can use to

help them decide which shift pattern will have the least impact on workers' well-being and social lives. Many factors can be taken into account to derive the best rota, says

Dr Smith. The software tool, called Shiftcheck, is being. marketed by the university's commercial arm, University of Leeds

Innovations.

The shift manager keys in the start and finish times of each shift for an entire shift cycle, say 28 days. The system then asks for additional information such as the frequency and duration of breaks and the predictability of the shift The program then

essigns the shift a score. pased on its potential "disruptiveness" to the employee, and, ultimate the employer. The operator has the option of vie full report of the computer's analysis of the shift, together with suggestions and pointers about how it might be improved. For example, the program might highlight night shifts as a disruptive

leature of the rota. Chief Inspector Sue Woolfenden, head of Merseyside Police's work scheduling, has used Shiftcheck to help select shift patterns.

"With Shiftcheck we were able to assess the effect of each shift pattern on the officers and were able to select the 'healthiest' option," she

"i think it is a very good tool for balancing the needs of the organisation with the needs of the individual, and demonstrating that you are giving some thought to the welfare of the people working for you."

University of Leeds Innovations: tel 01332 333444: Lawrence Smith: tel 01132 335726

IN BRIEF

## DNA project aimed at water testing

A five-year project to develop a DNA chip that can screen for water. contamination has been started by two French

companies. The device, which will detect micro-progresms by matching genetic. 'fingerprints", Is expected to cut water testing from 48 hours to four hours.

The GeneChip arrays were originally developed by Affymetrix, a US biotechnology company, for applications including bacterial identification. virology, food and cosmetic

Further research to develop the water quality application is being carried out by bioMerieux, a diagnostics business and Lyonnaise des Eaux, the

French water company. The chips have short DNA sequences bound chemically to a slice of glass or slicon. They identify fragments of DNA in a sample through intertwining of single strands of DNA to form the famous double helix molecule. Lyonnaise des Eaux: France, tel 146954887; www.suez-lyonnaise

## **Making plans** on the move

-eaux.com

A pocket-sized journey planner that will allow travellers to plan their itineraries on the move has been designed by the Fraunhofer Institute for The device relies on a

mobile phone with a modem, with the 3Com PalmPilot, a personal digital sistant. The mobile phone is used to call up the internet; the

nformation then appears on

the personal digital .

assistant's screen display. The data is obtained from specialist servers set up by transport operators and open-access world wide web servers.

The system willbrovide travellers with advance warning of delays, because it would allow companies to alert them to unexpected

timetables Fraunholer Institute for Software and Systems: Germany, tel 3024306494;

## Muscle power for space robot

Nasa, the US space agency, is building a robotic space explorer with artificial muscles capable of grabbing

and lifting loads. The muscles - also known as electroactive polymers are made from a lightweight strip of highly flexible plastic that bends when an electric voltage is applied to it.-

The technology is to be used as miniature wipers to clear dust off the viewing windows of optical and infrared instruments on an asteroid mission that is due to be launched by the Japanese Space Agency in

It could also be used to develop insect-like robots that emulate biological creatures, and eventually might even be able to replace damaged humar Nasa: http:// www.jpi.nasa.gov/facts/ muses.pdf

## Biomaterial may replace arteries

The Georgia Institute of Technology has developed a "biomaterial" that could be used to replace arteries or knee cartilage.

It may also serve as a nerve guide that would speed up the repair of damaged nerves. The material is a hydrogel called Salubria. It is a polymer with a high water content. making it biocompatible with body tissue.

Other advantages include mechanical strength and elasticity. Platele do not stick to it in significant quantities, reducing the chance of blood clots.

The researchers, who have secured funding for a start-up company, are beginning the five-to-seven year process of obtaining approval from the Food and Drug Administration. Georgia Institute of Technology: US, tel 4048942214; e-meil iane.sanders@edi.gatech.edu

Vanessa Houlder

# Contrasting approaches across the Atlantic divide

Katharine Campbell on how one company's search for finance turned up a comparison between UK and US investors

It was the summer of interesting. Let's see who 1997 and Mike Sher-else is doing it". She had picked up the phone to Armof Armstrong Laing, a specialist accountancy software company, was looking for a

venture capital investor. The business, founded in 1990, had been entirely selffinancing, including the establishment of a base in Atlanta. "But we were finding the US a very expensive place to do business. We decided we could either continue to dabble, or really go for it." he says.

He went to several seminars, where everyone told him how impossible it was to raise venture capital -"though people did also say that once you got one [venture capitalist), the rest follow like sheep.'

He had not even begun the phone rang. It was Geocapital, a US specialist investor in information technology. He was astonished at how the firm had tracked down a tiny Cheshire company and plready seemed to know it wanted to invest several million dollars.

"They had done a huge amount of due diligence. They had investigated the marketplace, assessed the players, talked to users, and decided they wanted to get

involved." Armstrong Laing's niche is activity based costing and management software - providing companies with tools for analysing costs and hence making detailed breakdowns of profitability.

Kimberly Eads, a partner at Geocapital, says she had heard about ABC Technologles, the principal US competitor. "I thought to myself, This market looks pretty

strong Laing and had been pleased to arrange a meeting

within a week. Through his advisers Mr Sherratt then got in touch with 3i, the UK's largest venture capitalist. All of a sudden he had two offers - and what was to prove an interesting comparison between the habits of US and UK venture investors. "It was very close between them. But our biggest individual market was going to be the US. Geo-

deal, it was nothing to do with personalities." Geocapital invested \$5m for an undisclosed minority stake in December 1997, principally to finance the building of a US-wide sales team.

capital had a lot of experiond chance. In March last

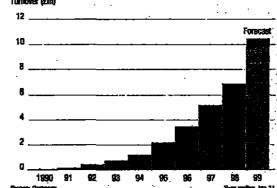
That's why they won the

UK venture capitalists have experienced very little competition from US counterparts in their own back yard, so 31 was a bit dismayed. Jim Martin, director of technology investment, recalls: "I thought 'oh no is this going to be happening all the time now?" However, there was a sec-

year, Mr Sherratt got back in touch with Richard Young in 31's Manchester office. Cofounder Graham Wood might be on the way out he left last June - and might need to place his shares, he explained.

Mr Wood, an accountant and quasi finance director had become European managing director. But the very rapid growth in the business had caused tensions. Geocapital started to ask questions. "You often find the additional scrutiny from institutional investors exposes

> initially Mr Sherratt had been after 3i's advice, but then it became clear there



was an opportunity to invest - and not just to buy out Mr aged 40 per cent sales

Wood. Building the US operation was taking longer and proving more costly than expected and the company needed more cash - having turned down an extra \$2m Geocapital had initially wanted to invest. It was a year of consider-

able upheaval, and Mr Young says it is "astonish-



Transatiantic investment: THE BACKERS Kimberly Eads (left) of US venture capitalists Geocapital and Richard Young (far right) of St Manchester, England. THE COMPANY Armstrong Laing's Tony Braniff (centre left) and Mike Sherratt demonstrate their software

18. W. 18. 18.

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# Shifting patterns of light for night workers

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# Great film, shame about the script

'The Thin Red Line' could have been made by God, but he certainly didn't write the dialogue, says Nigel Andrews

Make a wish often enough, as the parents found in that deathless horror tale The He is sending his 20th

CINEMA

Filmgoers getting director Thin Red Line might also wonder if they prayed the

THE THIN RED LINE Terrence Malick

YOU'VE GOT MAIL Nora Ephron

TITANIC TOWN Roger Michell

PAINTED ANGELS Jon Sanders

who fled the limelight after making two back-to-back cultworks, Badlands and Days Of Heaven, and for whose return the world has pined for 20 years, stands once more in the doorway of history. But his talent now seems weird, portentous, malformed - perhaps it always was but the canvases were smaller - and his adaptation of James Jones's Guadalcanal war novel is grandiloquent beyond belief.

We cannot be surprised that the Berlin Film Festival's international jury gave it the Golden Bear. Those non-fluent in English are less likely to cringe at the overvoiced monologues Melville or Whitman, full of biblical apostrophe and sonorous abstraction. "Is there an avenging power in

Monkey's Paus, and it may Century Fox shocktroops come grimly true. Instead of through the awesome the living son they long for Pacific-island landscapes they open the door to an vast grassfields that hiss like ambulant corpse, still man- the sea, creaking cathedralgled from the accident that forests of bamboo, surreal epiphanies of snake, crocodile or bird of paradise -Terrence Malick back in The only to deposit them on hills where capturing the Japs is a prelude to more soliloquisright prayer. The shy genius ing. "Uh seen another world ..." "Each man must make an island for himself . . . '

Make no mistake. The Thin Red Line is fabulous to look at. It could have been made by God: if there is a terrifying beauty in battle Malick has found it. He does not provide nearmonochrome raggedy-verité like Spielberg. He collects all nature's colours for the camera and uses all cinema's balletic powers of movement to find new ways to lyricise the unspeakable.

This is poetry, not reportage, and the poetry is not merely escapist. There is a shocking beauty to violence. It refashions not just the human body - in charnel patterns from which Malick never flinches - but also the mind and senses. We gaze at two bomb-mutilated corpses in a field or glimpse a boy's face smashed into a red flower by gunfire and find ourselves thinking – guiltily - that it is a short but also a hypnotic step from the miracle of Creation to the horror

of uncreation. Malick has gathered actors who can give this vision of a which seem like bad early slaughtered Eden real power. Nick Noite's martinet colonel, urging his men on Captain Elias Koteas plead- R-and-R atoll soldiers muse Nature?" intones one soldier. ing compassion and flanking amid smiling natives and Another: "This great Evil, strategies; Sergeant Sean skinny-dipping boys. The come Penn, grittily and sweatily place seems designed by the



expressive, an actor who Rousseaus, Jean-Jacques Hanks and Meg Ryan. If (encrypting his address). lin, whose flickering facial nerves say more than his cumbrous words.

But that verblage keeps coming back. So do Malick's brief cutaways to the womenfolk waiting back home tokenist silhouettes belongto say pre-Raphaelite, scrapbook - or to the other paradisal island where the film

seems born to combat here and Henri: a peaceable king- there is a heaven it may conas he did in Casualties Of dom where noble savages War, and Private Ben Chap- can strew serenity and good works. The scenes add to the maddening unevenness of Malick's movie. Half a great filmmaker – an imagecraftsman with few Hollywood peers - may be better than none. But we keep wanting the other half too,

Sleepless In Seattle duo Tom

ing in some pre-feminist, not someone who could breathe meaning into great pictures with great words or great You've Got Mail is happy froth from writer-director Nora Ephron, starring her

sist of watching these two hate - when and if they fall in love over and over. with no pain, much gentle recreational pathos, and real

Ryan plays the New York blonde running a small familv bookshop while Hanks is the puppyish plutocrat about cue tears, violins and stamto ruin her business by mering love orisons - that planting a superstore -Dillons-meets-Borders-meets-Books-Etc - across the street. Unknowingly they are also e-mail pals, who have been tapping out ing attempts to adjust to thought-trivia to each other modernity, Ryan by distanc-

What will happen - love or

Film buffs will recognise the plot of the 1940 comedyweepie The Shop Around The Corner, where penfriends James Stewart and Margaret Sullavan realised they had been longtime shopmates. Ephron's computer update works perfectly. Cyber-friendship suits two souls making contrasting herself from a Luddite,

bookshops into multi-level hypermarkets. Ephron shows a Seinfeld-

ian flair for amplifying trivial vexations: the horror of being in a cash-only checkout counter without cash, or the arriviste party guest -Hanks himself - who scoops up the whole caviar border on a buffet platter. "The cavwood quarrels like this, we Likewise, if you love this

leaves on trees look suspiciously uniform, as if given a fresh coat of Off-Russet) only throw the spice of a brief contrariness into the pleasure of the dish.

Tough females are at the centre of every other movie. In Titanic Town the 1970s women's peace movement in Northern treland is inaugurated by Julie Walters. With Ulster accent in full cry she plays a fictionalised version of Tess Costello, whose daughter Mary wrote the autobiographical novel here adapted by Anne Devlin and directed by Roger Michell (soon to debouch into the mainstream with the Four Weddings follow-up Notting

The film makes its point once, then twice, then ump-teen times: the personal and domestic hell caused by entering sectarian politics even if you insist you are not sectarian. Abused by Prods and Provos alike, Walters is torn between being a Mother Courage saving her country and a mother ben protecting her chicks from the rabid caricatures who pass here for opposed ideologues.

Painted Angels is worse: a British-made western filmed in Canada, bewailing the plight of frontier prostitutes. Before a glum, scarce budging camera - the director says he was inspired by Mizoguchi (what Mizoguchi would say we shudder to Kelly McGillis and Brenda Fricker dispense one-note miscrablism. It is like a lantern-slide talk where the lecturer has fallen asleep at the projector. No controlling vision, no intellectual bite or passion, inform the autopilot pedagogy.

You might as well defect to the women running around near), Hanks by turning America, in various states of dementia, in *Urban Legend* (18. Jamie Blanks) and Perdita Durango (18. Alex de la Iglesia). The first is a highschool horror romp where pupils should have taken warning from the guest stars wandering gnomically through early scenes (psychopath specialist Brad Dourif, Robert "Freddy iar is a garnish!" protests a Krueger" Englund). The secshocked Ryan. But in Holly- ond is a toco action thriller starring Rosie Perez as a know, lead straight to love, moll crisscrossing the Meximovie, quarrels with minor and bloodshed. The plot faults - too many Happy makes little sense but for weeks as, respectively, ing herself from a Luddite, Montages, too much autumn mostly moves fast e "Shopgirl" and "NY152" leftish boyfriend (Greg Kin-colour co-ordination (the for you not to notice. Montages, too much autumn mostly moves fast enough

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Michael Cashman as Harry Harper, undisputed creep of the show Testan Kenton

# A clunky piece of theatrical engineering

THEATRE

ALASTAIR MACAULAY Four Alice Bakers

Birmingham Repertory Theatre

or two facelifts too many, Fay Weldon's new play bears one unvarying expression on its features - a contrived smirk. The Four Alice Bakers is an arch, synthetic affair, it could scarcely be more pleased with itself. It is all very typed in to the zeitoeist. It is about cloning, genetic engineering, media manipulation and exposé talk shows. I think it is also meant to be about modern women, but its four females are like Dolly the Sheep's idea of Vital essence is lacking.

A scientist, Richie Baker, is

with differently engineered results each time. She and her three daughters are the four Alice Bakers of the title. We are meant to have some sympathy for them, and indeed eventually for him too, but also to note with interest that these four women are in fact more or less as different as the women of most other families.

The undisputed creep of the show is Harry Harper, host of the "Harry Harper Ethical TV Hour Show". With his cries of "I act in the public interest". Weldon could not work harder to make him out to be a sly phoney. But in a play where all the characters sound like androids,

how can one character seem more phoney than the rest? Some parts of The Four Alice Bakers are slick, others incompetent, but proved on live TV to have cloned it all adds up to the same thing.

Weldon has no clue how to write dialogue: it sounds - as Randall Jarrell once wrote of a had poem - as if it had been "written on a typewriter by a typewriter". Some of the lines, however,

The line trips off her tongue like a badly sculpted tombstone

sound as if Weldon certainly did have a clue, a highly literary and artificial clue, as in the plodding speech for Alice in which she uses the words "weight", "weighing" and "waiting" in quick sucion as if trying out rhetorical effects on her three daughters. "Our strength is as the strength of four!" proclaims the eldest

his wife Alice three times over, Most of the dialogue sounds as if daughter. The line trips off her Alice Baker: she brings a nice tongue like a badly sculpted tombstone. not, alas, helped by its produc-

> scenes that are supposedly on live TV, he shows us TV screens on either side of the stage. But these look like no TV anyone ever saw. During the first few minutes, we keep seeing one or other of the two leading characters from the groin down. The boom that is meant to pick up what the studio guests are saying hangs about 18 feet from them. At regular intervals, Weldon cuts to off-centre waiting-room scenes or to flashback scenes; as staged in Ruari Murchison's designs. Birmingham Rep at their worst.

these show the acoustics of the The best performance is by Diane Fletcher as the original

her scenes, though her lines keep This gruesome concoction is robbing her of humanity, Carol Royle is especially deadly as the tion at the Birmingham Rep. Bill eldest daughter: her stiff gestures Alexander directs. During the and her lugubrious delivery are almost funny (amid a comedy in which I did not laugh once).

The youngest daughter is meant to be breastless and masculine: the role is played by Flora Montgomery, whose breasts are visible and who has the highest. lightest voice in the cast.

mixture of dignity and alarm to

Michael Cashman has the horrid task of playing Harry Harper and having to break into little song-and-dance ad-breaks at regular intervals; I should imagine the experience will haunt him unpleasantly for the rest of his find it easier to forget. The pacing - as you might expect - is

life, though the rest of us will clunky.

## INTERNATIONAL

BERLIN

**OPERA** Deutsche Oper Tel: 49-30-34384-01 Rise and Fall of the City of Mahagonny: by Kurt Weill, libretto by Brecht. New staging by Günter Krämer, conducted by Lawrence Foster, with designs by Glathar: Feb 28

**OPERA** Teatro Comun Tel: 39-051-529 999 www.nettuno.it/bo/ teatrocomunale

BOLOGNA

La Bohème: by Puccini. Conducted by Daniele Gattl/ Paolo Arrivabeni in a staging by Lorenzo Mariani, with designs by Willy Orlandi; Feb 25

CARDIFF **OPERA** Welsh National Opera Tel: 44-1222-464 666 Hansel and Gretel: by Humperdinck. Conducted by Richard Jones, premiered in December. Cast includes imelda Drumm, Linda Kitchen and Nigel Robson: Feb 26

COLOGNE

EXHIBITION Wallraf-Richartz Museum Tel: 49-221-223 82 www.museenkoein.de Arendt de Gelder (1645-1727): first monographic exhibition devoted to Arendt de Gelder, one of Rembrandt's most prominent pupils. The show includes 58 paintings and 13 drawings as well as 25 graphic works by Rembrandt: to May 9

COPENHAGEN EXHIBITION Louisiana Museum of Modern Art, Humleback Tel: 45-4919 0719 www.louislana.dk Henri Cartier-Bresson: Europeans. Previously seen in Paris and London, this show brings together 185 works ranging across the photographer's career from the 1930s to the present; to Jun 6

**EDINBURGH OPERA** Scottish Opera, Edinburgh Festival Theatre Tel: 44-131-529 6000 Der Rosenkavalier: by R. Strauss. New staging by David McVicar, conducted by Richard Armstrong. The cast includes Joan Rodgers; Feb 27

Władimir Jurowski in a staging by The Magic Fountain: by Delius. Conducted by Richard Armstrong in a new staging by Aidan Lang, with designs by Ashley Martin-Davis; Feb 26

> HOUSTON EXHIBITION Museum of Fine Arts, Houston Tel: 1-713-639 7750 www.mfah.org Brassal: The Eve of Paris. Retrospective of the photographer's work that coincides with the 100th anniversary of his birth. Dubbed 'the eye of Paris' by Henry Miller. Brassal celebrated the city in photographic series including the Paris at Night' series on display here; to Feb 28

LONDON CONCERTS Barbican Hall Tel: 44-171-638 8891 London Symphony Orchestra: conducted by Lorin Mazzel in the Violin and Orchestra, and in Bartók's First Portrait; and by Wolfgang Gieron in Tchaikovsky's Symphony No. 6; Feb 25.

Royal Festival Hall Tel: 44-171-960 4242 Philharmonia Orchestra: conducted by Christoph von Dohnányi in works by Haydn, Schoenberg and Beethoven;

DANCE

Tel: 44-171-863 8000 Pacific Northwest Ballet: London debut for the company, which brings a mixed programme of American works (Feb 22-24), and Francia Russell's staging of Balanchine's A Midsummer Night's Dream (Feb 25-27)

English National Opera, London Coliseum Tel: 44-171-632 8300 Parsifal: by Wagner, Conducted by Mark Elder in a new staging by Nikolaus Lehnhoff, with sets by Raimund Bauer and costumes by Andrea Schmidt-Futterer, Cast includes Kim Begley and Jonathan Summers; Feb 26;

MANCHESTER CONCERT Bridgewater Hall Tel: 44-161-907 9000 BBC Philharmonic: conducted by Edward Downes in works by Elgar, Feb 27

MUNICH CONCERT Philharmonie Gasteig Tel: 49-89-5481 8181 Rundfunkorchester des Bayerischen Rundfunks: conducted by Marcello Viotti in works by Puccini; Feb 28

NEW YORK CONCERTS Avery Fisher Hall, Lincoln Tel: 1-212-875 5030

www.lincolncenter.org New York Philharmonic: conducted by Kurt Masur in works by Beethoven and Liszt. With plano soloist Hélène Grimaud, viola soloist Rebecca Young and the American Boychoir, Feb 25, 26, 27

**OPERA** Metropolitan Opera, Lincoln Tel: 1-212-362 6000 www.metopera.org Moses and Aron: by Schoenberg. Conducted by James Levine in a staging by Graham Vick, with sets and costumes by Paul Brown. Cast Includes Philip Langridge and John Tomlinson; Feb 26

PARIS CONCERT Salle Pleyel Tel: 33-1-4561 6589 Orchestre de Paris: conducted by Christoph Eschenbach in works by Brahms, with piano soloist Tzimon Barto; Feb 25

POTSDAM EXHIBITION Cinema Museum Leni Riefenstahl: first malor German exhibition of the film maker and friend to Hitler since the war, includes films produced during the Nazi period and more recent photographic work; to

ROME EXHIBITION

Palazzo delle Esposizioni Tel: 39-06-474 5903 Poussin: Early Years In Rome. Display of 41 works produced between 1624 and 1628. The centreplece is 'The sacking of the temple in Jerusalem by Titus (1925/6), commissioned by the Barberini family. Includes major public and private loans from

Europe and the US; to Mar 1 TOKYO CONCERTS Suntory Hall Tel: 81-3-3584 9999 Tokyo Symphony: conducted by Hiroshi Wakasugi in works by Haydn and Mahler, Feb 27 Yomiuri Nippon Symphony Orchestra: conducted by Rafael

VIENNA **EXHIBITION** Austrian Museum of Applied Arts

Falla and R. Strauss; Feb 26

Frühbeck de Burgos in works by

James Turrell: retrospective of the American artist who incomporates the elements into his architectural designs. Including two site-specific installations, the show also features photographs and drawings of the extinct volcano in which Turrell has been working since the 1970s; to Mar 21

WASHINGTON **EXHIBITION** National Gallery of Art Tel: 1-202-737 4215 www.nga.gov

John Singer Sargent: previously seen at the Tate Gallery in London, this show includes more than 100 paintings and watercolours by the American portraitist. Also included are a number of landscapes; to May 31

Washington Opera, Kennedy Center Tel: 1-202-295 2400 www.dc-opera.org Tristan und Isolde: by Wagner. Conducted by Heinz Fricke in a staging by Lotfi Mansouri, with signs by Mauro Pagano; Feb

TV AND RADIO ● WORLD SERVICE BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHZ (463m)

**EUROPEAN CABLE AND** SATELLITE BUSINESS TV

 CNN International Monday to Friday, GMT: 06.30: Moneyline with Lou Dobbs 13.30: Business Asia 19.30: World Business Today 22.00: World Business Today

 Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

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**QUENTIN PEEL** 

# The EU's real split

Is between the wealthy north and less developed south. Unless papered over, it could bring decision-making to a halt

It is exactly four weeks to the European Union's next date with destiny: the emergency Berlin summit which is supposed to agree on the pompously named Agenda 3000, a plan for reform and future financing of the EU until 2006.

The whole exercise is intended to clear the way for the enlargement of the EU. democracies of eastern Europe as new members of the club. It should mark the end of the cold war divide between east and west. established at Yalta.

That is the big ambition. But before the EU can get there, it has to sort out its precisely because it is about money, the debate has exposed the real fault-line which runs through the heart of the union.

It has nothing to do with the traditional politics of left and right, as some might wish to think. Nor is it about sovereignty, although elements of both complicate the equation. Rather, it is a naked struggle between north and south, a cultural, religious, climatic and geographical divide which threatens to re-emerge and bring the affairs of the EU to a standstill.

The division has always been there, but the financing battle has brought it into the open. For the northerners in the EU are overwhelmingly net contributors to its finances - they pay more in than they take out - and the southerners are largely net recipients.

The north, led by Germany, has now been widely affected by what one might call the "British disease" - we want our money back, as Lady Thatcher used to say. The south, led by Spain, is

equally adamant that they are not going to relinquish their disproportionate share of EU spending, which they see as the price they are paid to open their markets to northern industrial

products. Of course, the real divide is in attitudes, not just on the map, Ireland, for example, is an honorary southerner on most things, not least in being a large net beneficiary from Brussels; while France, southern by inclination, is divided. It is now a net contributor to the budget, although its farmers are still massive net recipients. That is why France has traditionally been such a successful negotiator, it has a foot in

both camps. Germany is also torn: its head is very clearly northern, but it suffers from that age-long German Drang nach Süden - the yearning for the south. Only with German unification has its northern Protestant head

North/south divide

been significantly reinforced against its southern Catholic heart. Instead of being a successful negotiator like France, however, the consequence has usually been confusion in the German camp, resolved in the end by paying for more. and resenting it.

Others have no such doubts: Greece, Italy, Portugal and Spain belong totally to the south, while the UK. Netherlands, and all of Scandinavia belong unequivocally to the north. This sharpening of the north-south divide could undermine the entire

development of the EU, and with it, the enlargement process to the east. It is already sapping public confidence. The big net contributors in the north are also the countries with the lowest popular support for the EU, suggesting that transfers of cash from north to south are losing public sympathy.

Jacques Delors, the former

ITALY

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money and goods. It is about attitudes to the very way the EU is run, about jobs for the boys (and girls). It is about differing attitudes to strict implementation of EU

directives (strict in the north, lax in the south). l'hese are issues on which attitudes cut straight across traditional party lines. When the European parliament gathered in Strasbourg last month to

debate a motion of censure on the European Commission, on charges of mismanagement and cronvism, its members divided right across the middle - north vs south. The onslaught against the

gap, the harder it will be for the EU to negotiate coherently on trade matters. The solit is not just about

Commission was led by an unlikely alliance of British Conservatives, German Social Democrats and

president of the commission. Greens, an Irish independent sees the split as the greatest who leads the Liberal group problem for the union. For and solid ranks of the EU has always proceeded Scandinavians, They were rapidly joined by most of the najority voting a threat, German Christian never used on questions of Democrats, thus ensuring vital national interest. that virtually the whole

German corps of MEPs voted Consider how the divide might affect the stability of to eack the entire the euro-zone. The Commission - an "southerners" in the euro extraordinary reversal in Italy, Portugal, Spain, and Germany's traditional Ireland - may well be the loyalty to the EU first to feel the strains of institutions. On the other side were living with a monetary policy determined largely by most of the French and Irish. the north. They would then

and virtually all the Italians, Greeks, Spaniards and Portuguese, regardless of party affiliation. They were icined by most but not all of the British Labour group. whipped into line and sounding thoroughly uncomfortable. Both the big. party groups - the Socialist

group on the left, and the Christian Democrats on the interminable saga of a free right - split down the trade agreement with South middle, largely along Africa was brought back to north-south lines. the foreign ministers for Thanks to this southern approval – it has been under alliance, the Commissioners dehate for almost four years escaped with their jobs and was promptly blocked

intact (and their reputations in tatters). But the vote demonstrated a clear gap Portugal and Spain. That was a predictable alliance. It between the attitudes of north and south toward the executive. As one (northern)

We have a clash of cultures not just in the parliament. but in the commission itself. Now we have to draw up a code of conduct (for EU bureaucrats) which will be acceptable to them all. That is going to be very difficult."

So can the EU paper over the gap? It depends, as so often, on France and Germany. If France throws in its lot with the south, and Germany with the north, the divide will become de-stabilising and bring

do a deal. France will finally have to sacrifice the interests of its farmers, if it is to keep Germany as the great cash-cow of the EU. For the truth is that

Germany now has a higher priority than its Drang nach Suden. That is the Drang nach Osten. It is determined never to be on the eastern edge of a divided Europe again. France is only just eginning to understand what that means.

## LETTERS TO THE EDITOR

## Napoleon: agent of social revolution

From Str Laurence Martin. about France, which is never tion. wrong and whose interest, as always supported by history and should provide the guid-

ing principle for everyone. If we are to go by histori-Surely Napoleon destroyed own mergers and resulting

commissioner concluded: ent for administration, a

legally trained mind, a gift for languages and televisual appeal". son should be "a social dem-

decision-making to a standstill. They know they have to

change" (February 22) is illu- Poland, but because he was minating not just about his, the agent of deep-seated torical analogies but, as he is intellectual, technological far too clever not to know, and therefore social revolu-

So, if the managers of seen at any moment, is today want to be sure their changes are soundly based they should worry not about whether John Weston, chief executive of British Aerocal analogies, however, we space, has Napoleonic tenought to get them right. dencies but whether their

the old order in Europe not hierarchies are well con-Sir, Dominique Moisi's because his dynastic prede ceived to manage such revo-Personal View "Plus ca cessors had dismantled lutions of our own time as globalism and information technology.

**医温度医学** 

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· I have no idea of the answer, but I fear it is not to be found in my own field of diplomatic history.

Sir Laurence Martin, Arleigh Burke chair in Center for Strategic & International Studies. 800 K Street Northwest, Washington, DC 20006, US

## Ideal man for Santer job

From Mr Rupert Fordham. Sir, As a headhunter, my country" my mind was racinterest was aroused by your article about the search for a successor to Jacques Santer as president of the European Commission ("Mortals need not apply", February 22), and by your description of the ideal candidate as some one who "will have held high political office and should combine missionary zeal, brutish strength, a tal-

When I read that Gerhard Schröder, the German chancellor, believes the new per-London W1Y 5DB, UK

ocrat president from a big ing. And when I saw Peter Ludlow, head of the Centre for European Policy Studies, the Brussels think-tank, quoted as saying that "you are talking of Superman" then I knew that I had found the man.

My candidate is a Mr A. Blair of Downing Steet, London. To whom can I send his CV?

Rupert Fordham, partner. Morgan Hunt Executive 1 Connanght Honse

Mount Row.

## Let Milken move on now

From Mr Austin List Sir, Christopher Parkes' article ("Publish and be redeemed: Milken makes news again", February 23) is way out of line. Michael Milken has paid his dues in full and is now engaged in many constructive activities, one of which is helping to find a

cure for prostate cancer. Mr Parkes should attend the forthcoming Milken Forum – he just might learn something.

Austin List. 521 Fifth Avenue. 9th floor. New York, NY 10175, US

## Monsanto miscalculated over environmentalism

From Mr Gerald Dorey. Sir. Richard Tomkins ("Monsanto scores an own goal", February 23) misses support his analysis. The critical factor is environmental: the pressure groups, particularly Greenpeace, are

highly politicised but are able to appear neutral. They cannot be held accountable for their mistakes, answer to no public body, and do not even have no necessary connection was to sell their products. For submerged by their genuine example, Greenpeace has complexity, by the inability

admitted it was completely wrong about the oil hazard in Brent Spar, but by organising a boycott of Shell petsome important points that rol in Germany was able to force Shell to do the wrong thing, for the worst reasons,

Monsanto should have known this when it pressed three large panic buttons simultaneously: fear of big business, ecological damage and toxic food. The fact that these important issues have

of the media to forgo a nice horror story, and by environmental opportunism.

Public relations may indeed provide an answer: when Zeneca introduced genetically modified tomato paste it prepared the ground well in an alliance with Safeway, clearly labelled the product - and cut the price. I believe sales have been excellent.

Gerald Dorey. Oxford OX1 4PA, UK

Number One Southwark Bridge, London SE1 9HL

We are learn to encourage letters from readers worldwide. Letters may be taxed to +44 171-873 5938 (set lax to "fine"), e.mait. letters.editor@t.com Published letters are also exallable on the F7 web site, http://www.F7.com Translation may be available for letters written in the mein international languages. Fax 0171 873 5938. Letters should be typed and not hand written.

## PERSONAL VIEW MARINA OTTAWAY

# Keep out of Africa

-or lasting peace, the colonial powers must leave the warning nations to find their owi

solutions: most conflicts are about internal failure, not simple border quarrels he precarious sys-tem of states bequeathed to Africa by the colonial powers is disintegrating fast, with domestic instability increasingly leading to nter-state conflicts. War in the Democratic Republic of the Congo has sucked six other countries into its maelstrom. Civil conflicts in Sudan, Uganda, Rwanda, Congo-Brazzaville, Sierra Leone, Guinea-Bissau and Lesotho have also attracted the military intervention of neighbouring states. As alarm mounts over these new African wars, it is time for the international commu nity to step back, recognise that 40 years of post-colonial intervention have often done more harm than good, and for once do little - not out of

indecision, but because it is the most helpful thing to do. Africans are no longerplaying by the rules they established for themselves when they formed the Organisation of African Unity in 1963: inviolability of colonial borders and noninterference in each other's internal affairs. This shift in behaviour is reviving old fears of chaos on the part of the international community. Not that anybody has anything good to say about colonial borders: drawn on a map in Berlin in 1885, they are artificial lines dividing ethnic groups and old king-doms, and generally playing havoc with African societies. But they are the only borders Africa has. Start questioning them, common wisdom assumes, and a Pandora's box of conflicts

will fly open. But Africans are not fighting over boundaries. Wars are raging because many states have become hollow entities. Governments cannot exercise basic control over their territories, let alone carry out other functions of a modern state. There are some 15 active conflicts in Africa today, but only that between Ethiopia and Eritrea can be properly described as a border conflict. The problem is not boundaries but state failure.

Take the Democratic

Republic of the Congo. It has

ment for 30 years. By the

end of the long reign of Mobutu Sese Seko, the govern-ment could not maintain security, provide services, or pay civil servants and soldiers; Mobutu was overthrown in 1997 by a weak military movement with even weaker political roots, led by an incompetent leader, Laurent Kabila. History is repeating itself once again, a weak rebel move-ment has been able to seize control over one-third of the

country in a few months. Or take Sierra Leone, a small diamond-rich country where a feckless elected government, propped up by Nigerian troops and international support, is battling a brutal rebel movement fuelled by diamonds and Liberian military aid. These are not states, but vacuums in

which conflicts fester. Does it matter why these wars are raging? The humanitarian consequences are the same, no matter what the cause: people die horribly and in large numbers. The economic consequences are the same: devastation for the modern economy the subsistence economy of the peasants and the informal economy of the urban poor.

But causes matter because they affect possible solutions. The international community harbours the dangerous illusion that conflicts

can be handled like any other. Border conflicts between states, or even civil wars between strong states and strong movements, are relatively simple. They are the continuation of politics and diplomacy by other means; mediators can help lead these conflicts back into those realms. Conflicts in imploded states are a different matter.

Such conflicts are more diffuse, the sides less well defined, the goals unclear. The choices open to the international community are stark and unpalatable.

One is to continue the present course: promotion of negotiations. small-scale interventions of short duration and no clear goals. The problem is not only that the sidelines as the old order such policies are ineffective when state failure is at the root of the problem; worse, they can actually do much harm. Mediation attempts among groups with no goal but their own power prolong conflicts as internationally negotiated cease-fires give the two sides time to regroup, rearm and start change, if new entitles fighting again. Angola is a case in point. Ten years of internationally sponsored negotiations and agreements have merely led to more conflict. Even humanitarian assistance can prove dangerous at times, fuelling conflict, as it did in Somalia and

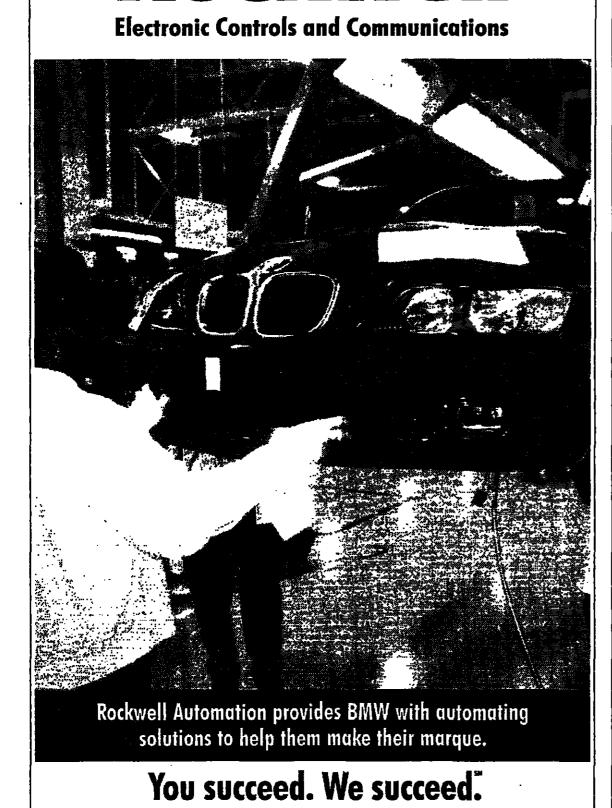
is probably doing in Sudan. not a viable choice.

The second option is to impose order from the outside. Realistically, this means intervening milito abide by the OAU rules. because these states are beyond abiding by rules. But the conflicts are too numernic countries (such as the Congo, Sudan and, if elections fail, potentially Nigeria). Even if peace could be imposed, the international community would have to remain for a long time to rebuild a new system. The colonial powers called this pacification. It is not a route outsiders should

travel again. The third option is to do the supply of arms to all combatants in the hope that either one side will prevail sufficiently to reconstruct a state, or that the opponents will reach a stalemate forcing them to seek an accommodation in good faith. Intervention should be limited to the most extreme situations such as Rwanda in 1994. Where the necessity of humanity superseded questions about the long-term outcome of intervention.

The third option is not particularly attractive, but it is the best. Time has come to accept the limitations of what the international community can do, take stock of the damage that intervention can cause, and sit on crumbles. It was not a particularly good order, it never worked without outside intervention, and it is not worth restoring. The only sustainable order in the long run is one Africans establish and maintain themselves. And if some countries break up in the process, if borders appear, that is simply the march of history, not a catastrophe to be prevented

The author co-directs the Democracy Project at the Car-



http://www.rockwell.com

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Won-upmanship

A year after the collapse, there are signs of real recovery in South Korea. But a big corporate

shake-up is needed if the improvement is to last, say Peter Montagnon and John Burton

# STOTHE EDITOR

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# FINANCIAL TIMES

Number One Southwark Bridge, London SET 9HiL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Thursday February 25 1999

# Hard slog ahead in Kosovo

Those who looked to the ence", but it is also hard to imag-Rambouillet conference on Kosovo to produce a black or white any less reluctant about the Nato outcome were bound to be disappointed, even though that is precisely what Western governments led them to expect.

As the 17-day negotiation wore on, it became increasingly unlikely that both Serbs and Albanians would sign up at one go to a combined political and military agreement. The Albanians did just enough to frustrate progress to make it impossible for Nato to carry out its threat of bombing the Serbs into full agreement. This was just as well Bombing threats are not an end in themselves, as Madeleine Albright, the US secretary of state, eventually recognised, but a tool to advance diplomacy.

Rambonillet did produce an advance on the political shape of Kosovo self-government, though it left to the next round of talks in mid-March the task of nailing this, and much more on military peacekeeping, down into a signed peace pact. The result is far less than international mediators hoped. But it marks some progress on the situation a month ago. Then the Albanians were unable to combine their political and military factions into a single negotiating team, and the Serbs were still refusing to talk to the Kosovo Liberation Army "terrorists".

But this could unravel, as each their constituencies which both contain rejectionists. It is hard to talks any more disposed to give discuss "an international pres- this crisis.

ine them returning in midMarch stamp that the West wants to put on this force. Any continuation of the recent fighting on the ground could also jeopardise the next round of talks.

If the two sides will not hold their fire, then the international community may begin to wonder why it should devote so much time and resources to Kosovo. A cynic might then query whether enough blood has been shed to make the warring parties really want neace. It is un to the Serbs and Albanians themselves to prove such cynics wrong.

The contrast of Rambouillet with the clear-cut peace deal the US achieved for Bosnia at Dayton also prompts questions about the wisdom of having a six-nation Contact Group, including Russia, steer the negotiations on Kosovo. Russia's lack of enthusiasm so far for a Nato peacekeeping force and outright opposition to any
 Nato bombing - has been exploited by Belgrade. But it is better to have Russia inside the Group than outside and causing

One of the main tasks facing western mediators before negotiations resume is to draw Russia. further into Nato-led peacekeeping arrangements. Robin Cook, the UK foreign secretary, should focus on this when he visits Moscow next week. For their delegation goes home to face part, the Albanian negotiators must face down the rejectionists in their camp, mindful of what see the Albanians returning to might happen to them if the outside world walked away from up the idea of a referendum on their problem. Finally, pressure independence. The Serbs said at must be maintained on the Rambouillet they were ready to Serbs, whose behaviour caused

# Power switch

It's a tough old world. Baron companies, this possibility was of Philippe Bodson doubled the some political importance. turnover of Tractebel in his 10 But he also intended to use the years as chief executive. Yester- deal to dilute the 50.3 per cent Snez Lyonnaise des Eaux, who him earlier without the interven-tion of the Belgian government. alised European energy markets,

he felt widely in Belgium There are also implications for the restructuring which is now taking place throughout Europe.

In Belgium, Mr Bodson's fall will be seen as the loss of a national champion. He had favoured a full merger between Tractebel and the partly-owned Electrabel and Distrigaz, to create a powerful national energy business. After the rapid erosion of Belgian ownership of its large ment control.

day, he was pushed aside by the holding of the French-owned French majority shareholder. Suez Lyonnaise des Eaux in Tractebel. This would have been an would probably have got rid of impediment to Suez's expansion-As corporate earthquakes go, and have represented a challenge this is not the largest on the to parent company control which Richter scale, but its tremors will no multinational could easily

> As the euro intensifies crossborder competition in Europe, and the last market barriers are broken down, such conflicts are likely to increase. Governments must accept the trend as cheerfully as possible. But there are lessons also for Europe's new cross border giants, National sensibilities matter: there is a price for exercising effective manage-

# Race in the UK

In branding London's police pick up the pieces when things "institutionally racist", the Mac- go wrong. The anti-racism mespherson report into the murder of sage must be passed down Stephen Lawrence became a through each layer of manage-landmark in the history of Brit-ment and driven home to all offiish race relations. It laid bare the appalling mistakes made during the police investigation into the murder and described a culture where racism – intentional or otherwise – is endemic.

This is an important moment both for police forces in Britain and for the UK government. Hitherto the police have often seemed politically immune from the changes - in management and culture - which have been embraced in almost every other walk of life. But this report's findings, not just of racism but of serious failings in management and communication, should be damning enough to force funda-

The report's recommendations for challenging racism in the police service are both wideranging and radical.

improve procedures for dealing with complaints of discrimination. The UK home secretary's decision to bring the police (as well as all other public services) under the Race Relations Act will allow the Commission for Racial Equality to investigate complaints by police officers or members of the public. The CRE will also be able to mount inquiries into any aspect of police operations which it suspects may be subject to discrimination. Together with the recommendation that serious complaints be investigated independently, rather than by the police themselves, this should significantly the damning specifics of this improve disciplinary procedures. But these processes can only

through each layer of managecers. And in the long term, the canteen culture will only be smashed if the composition of the force better reflects the ethnic diversity of the wider population.

reforms are to work without severely damaging police morale, strong leadership will be required. The suitability of Sir Paul Condon, the Metropolitan drive has been questioned. Sir Paul, though, has consistently shown his reformist credentials, and is willing to accept the charge of unwitting discrimination in his force. His resignation

The report also recommends that the law be changed to allow individuals to be charged more than once for the same crime. That Stephen Lawrence's killers It rightly identifies the need to may never be convicted because a private prosecution against three of them foundered is a gross injustice. But the removal of the protection against double jeopardy would radically change the nature of the British justice system - and not necessarily for the better. The presumption should be against change here. Overall, the Macpherson report has created an opportunity for a major overhaul of an institution where a combination of poor management and complacency has allowed racism and corruption to persist. The duty of a government which declares itself "modernising" is to move beyond

If these, and many other,

would achieve little.

report and radically reshape the way the police services are run.

### ted a little pride. The ime of despair is over. declared South Korea's President Kim Dae-jung yesterday, the first anniversary of his inauguration at the height of the worst economic crisis the country has seen

Thanks to the "can-do spirit" of the Korean people, he claimed, the hardest part of the crisis has been overcome. But the occasion a sedate and solemn affair, was as orchestrated as the language was effusive. Many Koreans believe that the message of determined hope masks a realisation that his most difficult challenge may be yet to come.

since the 1950s.

ven the normally impas

sive demeanour admit-

Certainly, the first year of Mr Kim's administration has proved a triumph in crisis management Now, having stabilised the economy, analysts say be needs to move on to reform the rotten corporate culture which allowed the Korean crists to fester in the first place. That requires fundamental change, reaching into the struc-ture of society itself, but unless he succeeds, the fragile shoots of recovery, which are now appearing under a drizzly February sky, may wither almost as quickly as they appeared. No one can deny that the situa-

tion has been transformed. In December 1997, when Mr Kim was elected, foreign exchange reserves were all but exhausted as Korean banks struggled to repay a mountain of short-term debt. Now the reserves are over \$50bn, Korea's investment grade credit rating has been restored. the currency has recovered and short-term interest rates of 8 per cent are at their lowest level for a generation. Gross domestic product, which fell 5.5 per cent last year, is forecast to grow by 2 per cent in 1999, according to finance minister Lee Kyu-sung. Moreover Mr Kim has pushed

through some changes that will leave a permanent mark. At a time when other crisis-hit Asian countries (notably Malaysia) have imposed capital controls, Korea has moved the other way, removing restrictions on capital flows, which have long been a bugbear of the country's main trading partners. Agreements have been signed to sell two of the weakest local banks, Seoul Bank and Korea First, to foreigners. For the first time, the country is fully open to foreign direct investment, "a major accomplishment for such a xenophobic nation," says Stephen Marvin an otherwise critical analyst at Jardine Fleming Securities.

Yet even the International Monetary Fund, which badly needs a success story in Korea to offset the damage to its reputacrisis-ridden nations, has given a warning against the risk of complacency. Without progress on corporate restructuring and a reduction in surplus capacity, the recovery will not be sustainable, said Hubert Neiss, the IMP's Asia-Pacific head last month.

Lee Hoi-chang, the opposition leader who narrowly lost to Mr Kim in the presidential election, is also unimpressed. "The positive economic indicators are tentative results coming from the inflow of foreign capital and the trade surplus resulting from the contraction of the economy. It's premature for any optimism." Analysts say an end to destocking, which should add 3 percentage points to the growth rate this year alone, as well as deficit

helped produced a modest recovery. Lower interest rates have also greatly eased companies' debt burden, says Richard Samuelson of Warburg Dillon Read, while a stronger currency means the foreign exchange losses that plagued companies a year ago should no longer be a problem. The big worry is that Korea to the assumption of chaebol owners that they can manipulate

has not yet got to grips with the problems of the large conglomerates, or *chaebol*. "At the level of the firm, restructuring still has a long way to go," says Sri-Ram Aiyer, the World Bank's representative in Seoul. Paradoxically, tion from its handling of other good news for corporate earnings and the stock market may ease pressure on the chaebol to shed uneconomic businesses, reduce debt and raise their efficiency. At the heart of the problem are

the five largest groups: Hyundal, Samsung, LG, Daewoo and SK. Between them, they account for nearly half of all corporate assets, 40 per cent of the country's workforce and the bulk of bad loans in the banking system which are estimated by the government at Won 120,000bn (\$100hn). So far, the government has persuaded them to agree to a series of asset swaps in a simplify their structure and increase their specialisation in specific industries

spending by the government has concerted effort to slim down. It grip. Now they are fighting a is also a long way from any fundamental change in management approach, with greater recognition of minority shareholders' rights, more emphasis on product development rather than production capacity, and a more sophisficated understanding of global markets. Such changes would require an end, once and for all,

> Korea risks a Japanese pattern with a period of weak growth

the government to do their bidding. This is the battle Mr Kim has to win, and it promises to be tough. The big chaebol are riddled with cross subsidies and guarantees and with obscure accounts that render their affairs impenetrable to outsiders. With their autocratic management, they have built up a stranglehold so-called "big deal" designed to not only over the economy, but over the government's policy machine itself. The economic crisis and Mr Kim's election have But this falls far short of any loosened, but not broken, that

rearguard action which is not just a matter of resisting change, but of very survival. Lee Hun-jai, head of the government's Financial Supervisory Commission (FSC), responsible

Unemployment rate

for monitoring conglomerate reform, says he believes the battle is going the government's way. There is "an important mind-shift" among owners of the chaebol who recognise the need for change, he says. But other officials are still

wringing their hands in frustration at levels of corruption and deceit which, they say, are as its ability to undergo reform, high as ever. A listed subsidiary could be badly hit by a weakenof one of the big five was ing yen which would hit exports recently discovered concealing of products such as steel, cars Won 1,000bn in its accounts. The auditor was penalised but the true accounts have never been disclosed to the stock exchange. According to the FSC's Mr Lee, the government expects Korea's

newly cleaned-up banks to be the agents for change. If gearing targets are not met, the banks will be expected to cut off new loans. But analysts say there are doubts over whether the banks will exercise such discipline in practice especially if the government fiself becomes nervous over the attitude of labour unions. The unions have mixed feelings

about the government's programme. On the one hand, they are deeply entrenched in the sectors, such as cars, where over-capacity is greatest. On the other. they are imbued with a deep resentment of chaebol owners. Yesterday's withdrawal of the smaller and more militant labour union from the government's tripartite commission on labour relations bodes ill.

Moreover, President Kim's National Congress for New Politics party draws much of its support from the union members. Some suspect the government may want to avoid a confronta-tion, especially ahead of parliamentary elections next April. Some argue that a combination of pressure from union and manoeuvring by the chaebol owners may thus result in a messy. protracted and fumbling attempt at corporate reform.

That would be a far cry from the revolution promised by Mr Kim when he entered office and one which, if implemented, would push Korea ahead of Japan in terms of modernisation of its economic structure. Indeed, failure to push through reform while still priming the economy with government spending and easy money looks suspiciously similar to the Japanese approach. This means Korea risks a Japanese pattern with a period of weak, low quality growth followed by outright recession, says Jardine Fleming's Mr Marvin.

But as Japan has found, fundamental reform comes only slowly. Lee Hoi-chang complains Mr Kim has had recourse to oldstyle politics, using rough tactics to push legislation through parliament and pressing members of the opposition Grand National Party to defect to the government. in that, says Mr Lee, the president is simply resorting to the anti-democratic procedures of his predecessors. Equally, he complains, Mr Kim has done little to reinforce the rule of law in a country where the courts have a reputation for serving the government and the elite rather than dispensing impartial justice.

For many, legal and political reform goes hand in hand with the economic and corporate change which Korea still needs. But Mr Kim's supporters point to the scale of the task. Not only has Korea committed Won 64,000 trillion to rescue its banks. More may be necessary before the problem is sorted out. And, according to Mr Jin Nyum, head of the budgetary and planning commission, it will be 2016 before the debt is paid off, which means years of real cuts in hitherto sacrosanct expenditure on agriculture, defence and public works.

Then there are worries about the international environment. Korea's recovery prospects, and and consumer electronics. A devaluation by China - which takes as many Korean exports as the US - would devastate exports of petrochemicals and intermediate capital goods.

Doubtless Mr Kim's own faith in the "can-do" virtues he extolled yesterday remain unshakeable. But it will be an uphill struggle.

"Mr Kim realises he only has one shot at this. He seems very determined that his legacy is going to be a complete shake-up and restructuring of the Korean economy," says one senior Western diplomat. "But he's got to lead a very fractious country in a very difficult time."

## **OBSERVER**

## President of the people

Venezuela's presidents have always tried to be men of the people. They're officially

President" and earn only nominal salaries. But the charismatic and controversial former coup leader Hugo Chávez - who took office just over three weeks ago - is taking the common touch to new lengths.
He's rejected even his meagre

monthly income of \$1,200, which he'll convert into a scholarship for needy students. "I don't spend anything, neither gasoline, nor food or a chauffeu...why do need all that?" he queries. He reckons his military pension of lust over \$1,000 as former fieutenant colonel in the army is more than enough.

Apparently Mr Chávez also wants to extend his idea of equal income to the rest of the public sector and the country's state oil company PDVSA. According to special

legislation, no salary within the central government can exceed the president's. He says executives at the oil group were earning far too much. But he doesn't seem to have realised PDVSA officials earn a fraction of the salaries enjoyed by peers in multinational oil companies. Mr Chávez has aiready

surprised his fellow countrymen by pledging to convert an official

presidential residence into a school and to transform an air force base into a farm and tourist complex. He's also rejected a new armoured car and will halve the size of his presidential guard. What's he going to do next -

## Wot no wheels?

Going for a drive in the Big Apple? Steel yourself: New York s fast becoming the Singapore

Hot on the heels of his onslaught on sex shops, ay-walkers and rude text drivers, vlavor Rudolph Giuliani has now come up with a new way of punishing drunk-drivers - by confiscating their cars. New York's finest have started

seizing vehicles from people who fail breathalyser tests. The zero-tolerance policy could see first-time offenders forfeit their vehicles for good. The former city prosecutor, who grandstended his way to fame with a campaign against insider dealers in the 1980s, has little patience for courts that fail

to see things his way. "Let's say somebody is acquitted [of drunk driving,] and it's one of those acquittals in which the person was guilty, but there is just not quite enough evidence beyond a reasonable doubt," Giuliani is reported to have said. "That might be a situation in which the car would opera.

according to persistent reports from journalists who have talled the mayor's official vehicle. Follow that carl

One of these days shouldn't

someone think about snatching

speeding and red-light jumping,

has not been above a little

the mayoral limo? Giuliani himseli

## Snow man

There's been lots of renewed excitement over rumoured plans for a merger between UK satellite broadcaster BSkyB and France's Canal Plus. The gossip sent shares in both companies into orbit but one person temporarily grounded was Richard Campbell-Breeden, of Goldman

Sachs, one of BSkyB's bankers. He got stuck in an avalanche in Lech. Austria, and he'll have to wait until the snow melts - or some kind soul airlifts him out by helicopter – before he can get stuck into any nuptials between BSkvB and Canal Plus. Then again, perhaps the blizzard of speculation about the two media groups will melt away overnight.

## Catching Carlo

Ever since Italian telecoms group Olivetti launched its bold mutti-billion dollar bid for Telecom Italia, everyone in Italy has suspected that Carlo De Benedetti has had a hand in this grand Italian corporate

One of Italy's great takeover

artists, the "ingeniere", as he's known, chose Roberto Colaninno as his replacement at the helm of Olivetti when it became engulfed in financial troubles two years

Colaninno's since turned the business round and shaken the Italian corporate establishment by taking on the country's former elephone monopoly. He's also taken a leaf out of the De Benedetti book by creating holding companies to help mount a highly leveraged bid for a much bigger company. Then there are the uncanny

coincidences. The day before Colaninno announced his hostile bid, De Benedetti met prime initially supported Olivetti's audacious move – but quickiv backtracked to say the government was completely neutral. And yesterday, De Benedetti was spotted at the Milan headquarters of Mediobanca, Olivetti's advisers on the bid.

But De Benedetti insists he's got nothing to do with the telecoms battle and is merely a front row spectator. Not everyone is convinced.

## Cheek-e

Onto the screen pops a piece of uninvited e-mail, advising Observer on how to get rid of all those junk e-malls intent upon ripping you off. Just send \$15 and they'll tell you how.

# Financial Times

100 years ago

Trade in New Orleans The report of Mr. Consul Vansittart, dealing with the trade of New Orleans and district in 1898, enables us to obtain a clear view of the general conditions prevailing there as regards agriculture. industry and commerce in that year, and we admit at once that the picture drawn by Mr. Vansittart is a cheerful one in most respects. New Orleans now ranks as the sixth port of import in America, and as the fourth port of export, and the course of its trade offers a fair index of the conditions in the great group of Southern States of which it forms the chief maritime outlet.

### 50 years ago More Marshall Aid

At his weekly Press Conference, President Truman rejected suggestions that Marshall Aid to Britain should cease following reports of a British Foreign Office spokesman's statement that Britain had now virtually achieved complete economic recovery. Mr. Truman said he did not know any details, but the Marshall Plan should continue until recovery was assured.



# FINANCIAL TIMES

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THURSDAY FEBRUARY 25 1999

## THE LEX COLUMN

# Extractebel

Intractable no longer. The departure of Baron Philippe Bodson from Tractebel clears the way for its largest shareholder, the French conglomerate Suez Lyonnaise des Eaux, to stamp its will on the Belgian energy group. Having overseen its transformation from ungainly holding com-pany to focused stock market star - it has outperformed the Belgian market by 87 per cent over the past year - Mr Bodson may appear to have been treated imperiously. And hackles will probably rise at this perceived French hauteur.

In truth, this probably does not matter too much for Tractebel shareholders. The likelihood is that Suez will pursue a similar strategy to that envisaged by Mr Bodson, namely the merger of Tractebel with the more domestically-oriented Electrabel and Distrigaz, in which Tractebel has large minority stakes. But it will do so in a way that maintains its majority control. The odds are now on Suez buying out Tractebel's minority shares to take 100 per cent control, and then merging it with

With the nationalistic Mr Bodson out of the way, such a move should be easier. If Suez is really serious about focusing on utilities as its core business, it makes sense to take full control of its core assets. In the newly liberalised European energy markets, life is getting tougher for all. Fear of ruffling a few feathers should not be allowed to get in the way.

### Volkswagen

It is hard to be charitable about Volkswagen's surprise profit warning. Talk about returning in style to the carmaker's old shareholder-unfriendly ways. By stating baldly that net earnings will struggle to rise this year, VW has dashed consensus forecasts for 15 per cent growth without giving any idea of what to put in their place. Even on a gloomy view, zero growth seems too conservative. No wonder the shares swung about wildly yester-

That is not to say that VW is without problems. This was always going to be a standard practice for telecoms start-ups. challenging year. Car markets in Europe and Latin America are shrinking, while prices in Germany are coming under pressure because of convergence within the euro-zone. Nonetheless, the market had

Share price relative to FT/S&P European Automobiles Index

the doubt, mainly because new models have been stealing market share hand over fist in Europe and the US. In addition VW's restructuring - still only half com-plete, according to the company - was expected to yield further cost savings,

liping to cushion any blow to sales. A cypical view is that the warning was not addressed at VW's shareholders but at the IG Metall trade union, which recently won a 4 per cent award in Baden-Württemberg, affecting DaimlerChrysler. VW may hope that by pleading poverty, it will help stave off similar demands in Lower Saxony, where it has its main car plants. Perhaps it can, but it should not do so at investors' expense.

### Cisco/Telia

Welcome to Cisco Systems, the bank. The giant US network equipment maker has struck a clever-looking deal with Telia, the Swedish telecommunications operator that makes as much use of its strong balance sheet as its product line-up. Telia is selling its existing tele-coms infrastructure to Cisco, leasing it back, and simultaneously awarding Cisco a turnkey contract to build it a new network based on internet technology.

Sale-and-leaseback transactions are Established operators have been more reluctant to relinquish ownership of their networks. But if customer service does not suffer, shedding excess assets should lead to higher returns on capital and free been prepared to give VW the benefit of up funds for modernisation.

For Cisco, whose origins lie in computer technology, this is a big breakthrough into running traditional telecoms networks, a \$200bn a year market. It puts it squarely into competition with traditional suppliers such as Lucent and Nortel. which have in turn been buying computer networking companies to counter Cisco. The threat to laggard Europeans such as Siemens and Alcatel is even greater, as voice and data traffic increasingly converge. Rivals will surely mutter that Cisco is using its financial clout to buy itself market share. But in such a competitive market they may soon be forced to imitate its tactics.

### **Prudential**

Is Egg the future for Prudential, or is it a rabbit pulled from the hat to obscure loss of market share in its old life assurance business? It is certainly the latter, and may even be both.

The story that investing more than 2200m in e-banking beats overpaying for a building society is highly plausible. Egg claims that the costs of an internet-based banking service are far less than even telephone services, let alone a branch network. If this is true it will be able to offer attractive rates to depositors and borrowers and make a profit, after it stops giving the former more than it takes from the

Has Sir Peter Davis performed a U-turn on the need for a high street network? Yes ish. He has certainly listened to his technocrats in terms of all the modern ways to reach customers. But the common sense idea persists that the Pru's 3.000 sales people would be more productive if customers came to them, rather than the other way round. So a joint venture with a bank or a retailer should be on the cards, or eventually a banking

Meanwhile, the Pru needs to see that direct salesforce picking up more new business. The salesmen's incentives have rightly been modified to include customer service, but life was easier when all that mattered was the quick sale. Thank goodness for the Scottish Amicable acquisition and the Pru's international expansion. This spread makes the group a fairly safe bet even if the excitement over Egg

# US congressmen urge ban on Concorde flights

Legislators' moves to retaliate against European Union proposals on aircraft noise pollution may fall on deaf ears, says Michael Skapinker

Two US congressmen have started the legislative steps that could end in the Concorde supersonic airliner being banned at US airports, owing

to the aircraft's noise. Industry observers believe the US would rather not call a halt to British Airways' and Air France's Concorde services - and not just because Washington fears the anger of globe-trotting American executives and film stars. The US is concerned that a ban on Concorde could spark European retalistion.

In 1990, the International Civil Aviation Organisation, a United Nations agency, called for the phas-ing out of noisier, older aircraft such as the Boeing 727, the DC-8 and ear-2002.

In the US, the noise restrictions take effect from next year. But not all airlines are getting rid of their older aircraft. Many are being fitted with husn-kits, or engine mufflers. The US says this makes them quiet enough to meet the new

equirements. The European Commission disagrees. Last year, it proposed that no new hush-kitted aircraft be allowed to operate in European Union countries after April 1, 2002 unless it had already been flying to Europe before April 1 this year. This would in effect freeze the number of hush-kitted aircraft at existing levels.

US outrage over this proposal might be related to the fact that only US aircraft companies make the older, noisier aircraft. All aircraft manufactured by Airbus Industrie, the European consortium, meet the new noise requirements. The hushkit manufacturers are all American

Washington says if the EU insists on maintaining its freeze the resale value of about 1,600 older US aircraft could plummet as wary airlines avoid buying them on the secondhand market.

In a letter to European transport ministers last week, Rodney Slater, US transportation secretary, asked the EU to reconsider its proposed

"If enacted, it could result in over \$1bn of economic harm, including lost aviation product sales, and disrupt transatlantic trade in aircraft, aircraft engines, and air transportation services," he said. outrageous proposal."

He added that the US objected to



Sonic doom? A US ban on Concorde could bring European retailation

the EU's proposed legislation because it concentrated on the design of an aircraft rather than how noisy it was. The hush-kitted aircraft met the new noise restrictions.

The EU has refused to budge. The hush-kitted aircraft might meet the legal requirements, Brussels says, but they sound noisier to people living under their flight paths.

And many more people live around airports in densely populated Suropean cities than is the case in the US. The hush-kitted aircraft also cause more pollution, the Commis-

The European parliament this month approved the new rules. EU transport ministers are due to endorse them in the next few weeks. Congressman James Oberstar told the US House of Representatives this month; "The Concorde aircraft has enjoyed a waiver from noise standards for over 20 years ... We in the US have been very tolerant of and co-operative with the Concorde. I am willing to continue co-operating and

allow continuation of this waiver,

but only if the EU drops this

Mr Oberstar continued: The administration has seen though this thinly veiled attempt to give a competitive advantage to EU aircraft and engine manufacturers."

Mr Oberstar introduced a hill directing Mr Slater to ban Concorde from the US if the EU ministers approve the proposed noise regula-A similar bill has been introduced

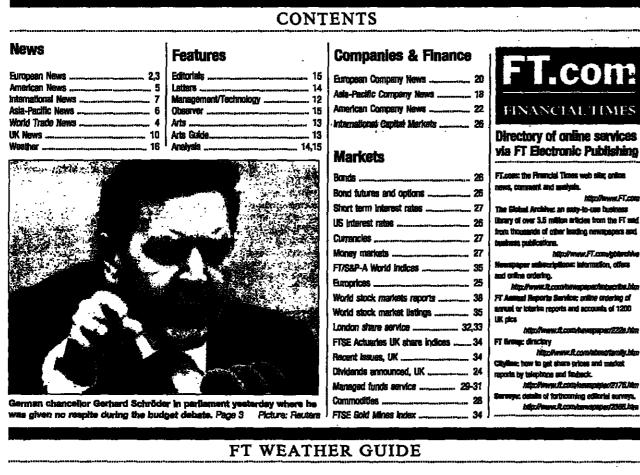
in the Senate. Both have been referred to congressional committees, but could be enacted at short notice by tacking them on as amendments to other legislation going though Congress.

The US administration is thought to be reluctant to attack Concorde's exemption. If the EU persists. observers believe the US will pursue its complaints with the World Trade Mr Slater and Charlene

Barshefsky, US trade representative. have asked EU ministers to postpone a final decision in order that further consultations might be allowed to

Last night the Commission said it would talk to the US, although it was not backing down.

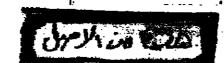
Chorsword, Figh Bit



**Europe today** Thundery showers are likely in southern Spain. Portugal and northern Spain will be dry and sunny. Southern Italy and western Greece will be showery. Northern should stay fine. High pressure will bring settled conditions to the Alps, France, Belgium and Luxembourg, Holland, Denmark and the west coast of Norway will have rain or sleet, but the interior of Norway and Sweden will be fine and frosty. Germany may have occasional wintry showers, but most of the anow will be confined to eastern Europe. Five-day forecast The Alps will be dry and mild tomerrow and at first on Saturday, but fresh snow is expected by evening. Most of central and tomonow, but showers over north-west Europe will spread ●

What speed in KPH south-eastwards over the weekend. **PAWEATHERCENTRE** TODAY'S TEMPERATURES Faro
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Michael Skapink

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# **COMPANIES & MARKETS**

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## INSIDE

Rapeseed at record lows in Europe European rapeseed prices have dropped to record lows as slowing demand and signs of bumper oilseed crops worldwide depress the market. The May contract for rapeseed on Matif, the French futures exchange, fell to its lowest level at €181 (\$202.72) a tonne on Monday, 30 per cent below its price just three months ago. Page 28

German carmakers to ride downturn Although German carmakers are this year unlikely to repeat their 1998 performance, when car sales rose 16 per cent, there is widespread consensus that they are well-equipped to withstand any economic slowdown and ride out toughening competition. Page 20

Sydney soars on surge in profits



Australian corporate profits has buoyed the Sydney stock market in recent days, driving the benchmark Ali Ordinaries index to a record high of 2,940 a gain of nearly 25 per cent from last year's lows, and up 4 per cent from the start of the year. Investor optimism has also been fuelled by a stream of

A surprise increase in

uppeat economic data. Page 38 London leads Europe's stocks higher European stock markets closed higher - led by a surge in the UK, where a combination of good comorate results, a decline in sterling and euro-

enthusiasm cheered investors. Page 25

Placer Dome belies dull reputation When Joseph Danni became vice-president of corporate relations for Placer Dome, the Canadian gold producer, two years ago, he said the biggest criticism of the company was that it was too conservative. It is not a complaint he hears much these days. In the past few months, Placer has transformed itself into Canada's largest gold company through two acquisitions that

Breakdown hits Schwab's broking Charles Schwab, the largest online brokerage, experienced a 90-minute system-wide breakdown. It denied customers access to a series of internet-related services including the ability to trade through the internet. Page 22

have more than doubled its reserves. Page 19

Tokyo may delay bank reform bonds The Japanese government is considering delaying plans to issue bonds to fund banking reform after investors warned the move could damage the markets this spring. Page 26

Indian grain production on the up Indian production of rice, wheat cereals and pulses, the country's staple food grains, is likely to rise 1.4 per cent this fiscal year. Page 28

### COMPANIES IN THIS ISSUE 17 Gucci

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# Europeans beat US in bond leads

have underwritten more international bonds so far this year ranks of the so-called global

The surge in the number of lead mandates won by European banks such as Deutsche Bank, Paribas, ABN Amro and a cent of the market, best Salothe first occasion European banks have overtaken their US rivals over a significant period. Lead managers underwrite debt offerings and then distribute the bonds to investors.

Cisco in

**Swedish** 

telecoms

Cisco Systems, the world's

biggest data networking company, is to build a national

communications network for

Telia. Sweden's national oper-

ator, in a ground-breaking deal

which could have profound

consequences for traditional

telecommunications equip-

It will be Cisco's biggest

breakthrough in the \$200bn a

year market for large scale

telecoms equipment, placing

the US company into conflict

with full service suppliers

such as Lucent of the US and

The new network, based on

internet technology, will be

supplied as a "turnkey" project

(complete with hardware, soft-

systems). Cisco will also be

esponsible for support, train-

The company more com-

monly provides components

such as hubs and routers. The

new system, which is expected to be delivered in the third

quarter of this year, is being

seen as its first opportunity to

gain experience of building a

conventional practice, Telia

will sell and lease back its

while the new network is

try observer said: "This is Cis-

17 full scale network.

ing and consultancy.

Nortel Networks of Canada.

ment manufacturers.

project

By Alan Cane

banks accounted for almost 42 the launch of the euro on Jan- assets in large volume. This per cent of all bond underwrit- vary 4. ing from the beginning of the

accounted for about 35 per cent, according to Capital Data, the information provider. Deutsche Bank, with 7.53 per

for the whole of last year were

Bond analysts say the European banks have benefited from the rapid growth of

Underwriting boosted by growth of investor base

Before January, Europe's institutional investors were

required to invest at least 80 per cent of their assets in their domestic currency. Much of the remaining 20 per cent was invested in other European Since monetary union many large Dutch pension funds and French insurance funds have

put new money into European and US corporate bonds which would have gone straight into the domestic bond market. In addition, US investors are still wary of the euro and are

not buying euro-denominated

BAT or Olivetti - all of which have recently issued bonds in euros - to appoint a US lead manager on their bond. "Once the US investor starts

borrowers, such as Alcatel,

buying bonds in euros then we'll need Merrill Lynch or Morgan Stanley to help lead manage these deals," said a corporate treasurer of a leading European company. "But at the moment it makes more sense to include a Japanese bank, like Nomura, to help satisfy Japanese demand."

European investors are buying more dollar-denominated

of 11 European currencies. Investors say it makes sense to takeover include one European bank as include one European bank as joint lead manager on a bond issued by a US borrower to help reach the European investor base.

The market share of European banks has also been boosted by the volume of bonds issued in the single currency with large numbers of European and non-European companies issuing benchmark bonds in the euro. Although supply is likely to remain strong - with over €100bn issued in euro-denominated bonds so far this year - most believe that the US banks will start to muscle in on many of

set up defences

Posco to

South Korea's state-run Pohang Iron and Steel (Posco) said it planned to introduce appeared to contradict government promises to open key industries to foreign inves-

Posco, the world's secondlargest steelmaker, is worried about a possible hostile foreign takeover bid once the state-run Korea Development Bank sells its remaining 21 per cent stake, fully privatising the company. Foreigners already own nearly 41 per cent of

The company said it would seek approval at its annual shareholders' meeting on March 16 to allow extra shares to be issued in the event of a

hostile takeover bid. Under the proposal, Posco could issue preferred shares. convertible to common shares, to friendly shareholders. The convertible shares would be limited to 25 per cent of outstanding shares.

Posco has contacted Japan's Nippon Steel and main raw material suppliers in Australia, Canada and Brazil to create a group of friendly shareholders. Posco could offer them bigger stakes once the individual shareholding limit of 3 per cent is abolished in

Posco and Nippon Steel, the world's largest steelmaker, have already bought a 1 per cent stake in each other under a proposal by the Korean steelmaker to forge a mutual antitakeover alliance.

Posco said it would also seek the elimination of procedures requiring the advance approval of large shareholders for the issue of new shares. The steelmaker also wants

to reduce the number of company directors from 19 to 15, with eight of them appointed as outside directors on the basis of expert qualifications.

Despite its privatisation. Posco enjoys a close relationship with the government. Park Tae-joon, its founder, is now head of the junior coalition political party in Kim Dae-

Institutional funds, including Templeton, Morgan Stanley, Emerging Growth, Merrill Lynch and Schroder lead the list of foreign investors in Posco. Korea's top five conglomerates have a 5.48 per cent

By Edward Luce, Capital Markets Editor

European investment banks bulge bracket".

than their US counterparts in year to Monday, February 22 an aggressive bid to join the while their US counterparts

Warburg Dillon Read, marks mon Smith Barney, with 6.67 per cent, to be number one. The respective market shares almost exactly the reverse.

Of the top 20 international lead managers, European Europe's investor base since

# **Bodson quits as Tractebel chief** Energy group's

head backs away from Suez clash

By Neil Buckley in Brussels and Samer iskandar in Paris

Baron Philippe Bodson has resigned as chief executive of Tractebel, the fast-growing Belgian energy group, under pressure from his controlling shareholder. France's Suez Lyonnaise des Eaux. Mr Bodson backed away

from a potentially prolonged and bruising clash with Suez after being handed an ultimatum last week to step down or face moves to oust him. He had been at loggerheads with Gérard Mestrallet, Suez

chief executive, for a number of years over what Suez considered Mr Bodson's "lack of group spirit". Tractebel confirmed last night that its seven-member strategy committee had

accepted the resignation of its ware and all supporting chief of 10 years and proposed Jean-Pierre Hansen, chief executive of Electrabel, Tractebel's partly-owned electricity subsidiary, to succeed him. The Belgian group added that Suez Lyonnaise had confirmed its commitment to developing Tractebel as the

> global ambitions in the energy The management changes group. bel's board at its next meeting

"pole" of its "international and

on March 18. The departure of the ebullient and fiercely independent Mr Bodson - who presided over Tractebel's transformation-from a ragbag holding company into the world's energy-super-group.

Pressing for change at Tractabel: Gérard Mestrallet, chief executive of Suez Lyonnaise des Esux third-biggest independent power producer - clears the bel/Electrabel/Distrigaz merger its Tractebel stake - attempted would be ironic, because the to oust Mr Bodson in 1994. way for Suez Lyonnaise to stamp its will on the Belgian idea was championed by Mr

would be under pressure to clarify his strategy for developing Tractebel - in particular, whether he would merge Tractebel with Electrabel and its Belgian gas distribution subsidiary Distrigaz to form a new

stake in Tractebel. ends his long trench warfare with Mr Mestrallet.

executive of Suez's Belgian holding company, Société Gén-

tious - since it might entail a

Mr Mestrallet, then chief

stake.

Any move towards a Tracte- érale de Belgique - vehicle for

Bodson. Suez had been cau- be receiving a substantial pay-

dilution of its 50.3 per cent tebel director and director of SGB and Fortis, the Belgo-Mr Bodson's resignation Dutch financial services group in which Suez/SGB has

Mr Bodson is understood to

off and will remain as a Trac

Editorial Comment, Page 15 Lex, Page 18

stake in the steehnaker.

## Woolworth's in talks on creation of discount chain existing network to Cisco under construction. One indus-

co's pitch for credibility in the telecoms big league."
The cost to Telia, some

SKr500m (\$60m) over three years, is comparatively small, reflecting the unusual nature of the deal and the relatively low cost of modern commun cations equipment. Telecoms what is seen as pre-emptive operators are struggling to upgrade their networks to deal with the huge volumes of data they are being asked to carry. chiefly because of the growth of the internet and other on-

ried on many networks. Traditional telecom manufacturers, however, have little tions technologies. A battle for the future of the world's networks has been developing between the older manufactur ing giants like Lucent, Nortel and Alcatel and the new, computer-based companies like Cisco and 3Com. Lucent and Nortel have recently acquired

line services. More data than

voice traffic is now being car-

technological deficiencies. The chief benefits to Telia of the deal will be freedom to concentrate on developing innovative services without the need to concern itself with technological choices.

Ascend and Bay Networks

respectively to remedy their

In addition the lease-back arrangement will provide it with finance for the new network. It will also retain management control over the nettogether with ence and monitoring.

Woolworth's, the high street general retailer, is in talks with property developers on shops modelled on those of US discount retailer Wal-Mart, in

strike against US retailers eager to bring their discount shopping format to Britain. company has approached several property developers directly to outline its plans for the 70,000 to 100,000 sq ft shops, dubbed

Wools-Mart" in private dis-

Woolworth's trades mostly at UK high-street locations with average shop sizes of 20,000 to 30,000 sc ft.

The company is understood to be close to obtaining planning permission on a site at Kinnaird, near Edinburgh, and is in talks on a possible second site in Lancashire. Rinnaird would be a trial location, with a decision to roll out the new format stores dependent on the outcome there.

Kingfisher, owner of the Woolworth's chain, confirmed it was planning to trial a new large-store format at Kinnaird, but declined to give any details

It said the chain was seeking 50 new sites, both on the high street and out of town, over the next five years. On the Kinnaird store, it said Woolworth's goods would be sold there, as well as those of other profit for the year ended Janu-Kingfisher chains (which include Comet, B&Q and Superdrug), and it could possi- per cent to \$12.2bn.

bly sell the goods of non-chair retailers as well.

It had not been decided whether it would trade under the Woolworth's brand

plans say the format bears a striking similarity to that of Wal-Mart, which sells a wide range from food to clothing and household goods. There was some speculation last year that Kingfisher was interested in creating a similar hypermarket format when news emerged of its interest in a possible merger with Asda, the UK's third largest supermarket

Last December Wal-Mart nnounced its second significant foray into Europe with the acquisition of 74 units of the Interspar hypermarket chain in Germany. Wal-Mart entered Germany in December 1997 by acquiring the 21-unit Wertkauf chain.

Wal-Mart also operates stores in Canada, South America. Mexico, China and Korea. its average US store is around 78,000 sq ft, around the size being sought by Woolworth's for its new format shops.

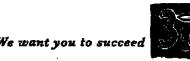
Wal-Mart declined to say whether the chain, the world's largest retailer, had targeted the UK as a new market. "We are always looking for opportunities for long-term growth that will bring value for shareholders," it said.

Wal-Mart's international segment reported an operating ary 81 of \$551m against \$262m the year before, on sales up 63

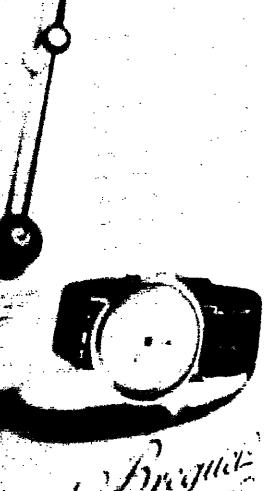
ent appears as a matter of record only

# Public to Private Institutional **Buy-out of** Clyde Blowers plc £61.000.000

Led, structured and arranged by 3i







Invented for you

# Kobe Steel president moved in reshuffle

By Alexandra Harney in Tokyo

Kobe Steel surprised the Japanese steel industry yesterday with the resignation of president Masahiro Kumamote and replacing him with

The reshuffle comes just that losses in the year to Y34bn (\$280m) on turnover nue growth.

activity in emerging markets

after the Asian economic cri-

sis slowed sharply in the sec-

a study by Robert Fleming.

Depressed asset prices had

been expected to trigger a

further increase in mergers

and acquisitions, but corpo-

rate investor interest in

emerging markets tailed off

financial turbulence spread

Although 1998 was the sec-

sharply in the second half as ond half.

the investment bank group.

and half of 1998, according to ian telecommunications

Y4.9bn on sales of Y1.535bn the year before.

Kobe has been hit by the collapse in steel and machinery demand amid Japan's recession and the economic appropriate and timely manmoto has been appointed the US Commerce Depart- move toward managing the ment levied steep anti- overall Kobe Steel group, we dumping tariffs on steel saw the need to divide the essentially eliminating one president," said Mr Kuma-March would deepen to of the only sources of reve- moto.

The upsurge in cross-border says the aggregate value of was in the first half of 1998

merger and acquisition such deals fell 40 per cent in in the immediate aftermath

investment in the privatisa-

tion of Telebras, the Brazil-

including Telebras, rose to

\$38bn from \$34bn in the first.

However, if Telebras is

excluded the total value of

deals was \$20bn in the sec-

The number of deals also

dropped, from 138 to 81 over

company, is excluded.

moto will take the post left mented this April, including tives - including a joint ven- Since Mr Kumamoto was vacant after the resignation reducing the number of ture with USX, the US steel of Sokichi Kametaka board members from 38 to towards the end of last year. about 10 and shortening the "Dealing with change in an term of board directors and Koshi Mizukoshi, executive crisis in Asia. This month it ner is the most critical issue year. Director and executive vice-president. Mr Kuma- suffered another blow when for management now. As we officer retirement penefits would be cut 20 per cent.

cross-border M&A activity in corporate investor interest rise from \$16bn in the first

Johnathon Garner of Robert

Fleming. He also drew on

data from Acquisition

Monthly magazine for the

For 1998 as a whole, cross

border M&A deals including

Telebras rose from \$51bm in

Brazil accounted for the

lion's share of M&A activity

in emerging markets in the

second-half, with 19 deals

totalling \$21bn. This helped

activity in Latin America

1997 to \$67.5bn

emerging markets, Flemings in emerging market assets half to \$25bn in the second.

M&A down in emerging markets

the second half, if foreign of the Asian crisis," said

The value of cross-border study, which excludes deals deals in the second half, of less than \$50m.

of Y1,350bn, against losses of As chairman, Mr Kuma- initiatives to be imple- spearheading oversess initia- nale behind the shake-up. executive officers to one

weeks after Kobe warned shipments from Japan, work between chairman and corporate planning, Kobe operations in the group's He announced a series of iron and steel division,

in M&A activity in the sec-

The total value of Asian

deals fell from \$11bn in the

first half to \$6bn in the sec-

ond while the number of

Thailand dropped markedly.

Activity in Korea and

The value of deals in

Korea fell from \$5.4bn in 15

transactions in the first half

In Thailand, two deals

worth a total of \$500m were. in emerging markets,

to \$1.1bn in three transac-

tions in the second half.

deals fell from 45 to 22.

Mr Mizukoshi was chosen

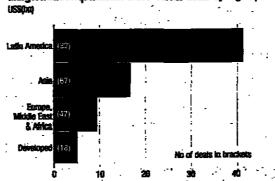
group - and supervising the core operations in Japan. dampen speculation about we are under pressure because times are bad, and

the company said. However, analysts questioned the timing and ratio-

[Mr Kumamoto] was pushed

named president in June 1996, profits have dived from net earnings of Y90.3bn in 1996 to losses of Y4.9bn last year. Losses from the ness have weighed on profitability because of the collapse in global chip prices. Unlike rival Nippon Steel.

the industry leader, Kobe has insisted on keeping its chip-making unit despite the dismal profits outlook.



compared with 15 deals single largest area of activity

\$10bn), utilities (19 deals. \$6.8bn) and airlines and air-

# AMP confident on UK takeover

AMP, Australia's largest insurance and funds management group, said yester. day it was confident it would gain the necessary regulatory and policyholder approvals to complete its £1.3bn (\$2.1bn) acquisition of UK insurer National Provi- solid dent Institution within the performance. 1999 third quarter.

The NPI takeover. launched late last year, would make AMP the UK's fifth largest insurer in terms

of assets. The bid followed AMP's demutualisation and listing last year in one of Australia's most successful floats. and the purchase in early 1998 of the UK funds manager Henderson, in August. AMP launched a hostile A\$3.3bn (\$2.1bn) bid for GIO Holdings Australia, a gen-

cent of GIO in January. On Wednesday, AMP announced a net profit of A\$1.03bn for its first year since demutualisation, exceeding prospectus forecasts of A\$774m-\$977m and up 16 per cent from a year ago. An extraordinary charge of A\$1.67bn associ-

tion and listing, however, brought AMP's bottom line result to a loss of A\$646m. The group declared a dividend of AM 18 a share for its

1.25m sharehokiers. George Trumbull, chief executive, attributed the strong earnings to improved operational results and a investment

In the current year, AMP expected to better its performance and would seek to further reduce its dependence on investment markets, he said. "We have been very aggressive in terms of investing our surplus capital in operating businesses to reduce our dependence on the investment markets, but we still are reasonably dependent on investment income."

Further earnings growth in the current year would come from new outside investment acquired by the group's fund

which separate core insurperformance from investment earnings, jumped to AMP shares fell 3.6 per

# Siam Cement back in black

largest industrial conglomerate, returned to the black in 1998, posting net profits of Bt19.35n (\$514m) yesterday, after a Bt52.5bn loss the year

the country's annual reporting season, highlighted trends dominating corporate Thailand, including declining domestic revenue that increased exports cannot make up for the attempt to dinary income the company sell assets that are declining is expected to receive us it in value, and balance sheets that continue to be skewed

by a volatile exchange rate, Foreign exchange gains of Bt24.4bn masked a Bt5.1bn net loss, before extraordipary items but after provisions for loss from investment, in line with analyst expectations, but much worse than 1997's net profit before foreign exchange

losses of Bt3.7bn. The losses and big debt repayments ahead persuaded Siam Cement's board not to

pay a dividend. This is a blow to its large shareholder the Crown Prop- company's pay for the recapitalisation by capacity.

of Siam Commercial Bank. Total revenue at Siam Siam Cement, Thailand's Cement was down 8 per cent back of a fall in domestic sales of 27 per cent. Export and now account for about 30 per cent of total sales.

Consolidated assets also fell 11 per cent to Bt311.5bn due mainly to their revaluation "to fair market value". the company said. This could force analysts to lower their forecast of the extraorsells assets in autoparts. ceramics, steel, and electrical products.

These operations have recently been declared "noncore" in a restructuring exercise that will see Siam Cement become a more traditional holding company. The company president.

Chumpol Na Lamlieng, said third of the company's nuncore assets by the end of this year. He also said that Siam Cement was looking for a foreign strategic partner to erty Bureau, which must operations, which are the come up with cash soon to eighth largest in the world

THE CALL STATES

Flaunches camp

EMPERCATIONS

AMAGEUTICAL 5

aich groups advance

Ope helps lift Linde

ahead sharply

## **NEWS DIGEST**

**SUPERMARKETS** 

## Daiei to sell part of its stake in Lawson stores

Daiei, Japan's largest supermarket operator, is to sell part of its stake in Lawson, a convenience store operator, for a Y32.1bn (\$285m) profit. Daiei will reduce its share in Lawson. son from 48.98 per cent to 39 per cent, by selling 208,000 shares to 13 affiliates tomorrow, including Advanced Department Stores of Japan, Currently unlisted, Lawson is expected to go public next year.

The announcement comes days before Daiel's financial

year ends on 28 February. In the first six months of the fiscal year Daiel fell into the red, posting a net loss of Y983m. Daiel said yesterday that it would use the Y32.1bn profit to write off losses from store closures and bad

But analysts dismissed the move as "insignificant". "It's transferring assets to affiliates to manipulate its profits," said Michael Allen, retail analyst at ING Baring Securities in Tokyo. "It's an internal sale. On an unconsolidated level its stake in Lawson may drop to 39 per cent, but as a group it still owns approximately 54 per cent," added Masahiro Matsuoka, retail analyst at Warburg Dillon Read

The troubled retailer has been plagued by some Y2,600bn of liabilities. Last month Isao Nakauchi, president, resigned after 40 years at the heim. Naoko Nakamae, Tokyo

## **TELEPHONES**

## **Demand lifts Indonesian group**

Telekomunikasi Indonesia, the domestic telephone utility, yesterday defied forecasts by posting an increase in net profits to Rp1,169bn (\$132m).

Net foreign exchange losses were Rp1,302bn, less than expected and a far cry from the Rp4,465bn loss in the first half of 1998, as the rupiah bounced back from Rp12,925 per dollar to Rp9,100 in January. Foreign exchange losses at affiliates, such as the cellular telephone joint ventures,

also fell, offsetting a loss on investments Net profits of Rp1,169bn, up from Rp1,152bn in 1997, also reflected sustained demand for telephone subscription and usage. Use of cellular phones even rebounded after the ventures introduced pre-paid cards.

Revenues from the joint operating schemes with foreign partners, which manage expansion in the outer regions of Indonesia, dropped to Rp1,591.5bn from Rp1,846.3bn, after Telkom agreed to reduce its share of revenues last summer. The partners, including Cable and Wireles Cables & Radio of France, Telstra of Australia, Singapor Tel and US West, have offshore debt and receive ruplat

# Creating Value in beverages & confectionery

## STRONG EARNINGS PERFORMANCE

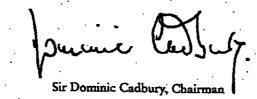
1998 RESULTS		% Change						
	1998 (£m)	Actual Currency	Constant Currency					
Sales	4,106							
Underlying Profit before Tax*	' 609	+6%	+11%					
Underlying Earnings per Share*	39.4p	+6%	+11%					
Profit before Tax	579							
Basic earnings per share	35.0p							
Dividend per share	19.0p	+6%	·					
AT 1 (1 1) 1 1 4 440 WAR 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4								

\*Excluding disposal gains of £38m (1997: £412m) and exceptional write-down of £68m relating to the Russian economic crisis.

- Proposed £1.1bn disposal of non-US beverages businesses sharpens strategic focus
  - Distribution systems for US soft drinks brands significantly strengthened
  - Dr Pepper outperforms US soft drinks market for 14th consecutive year •
  - Strong trading profit contribution from all major confectionery businesses •
  - Acquisition of Wedel gives No.1 position in Polish chocolate confectionery
    - Marketing to sales ratio increased to 17.7% from 16.9%

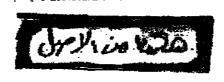
• Free cash flow of £157 million • We achieved good increases in underlying pre-tax profits, margins and earnings,

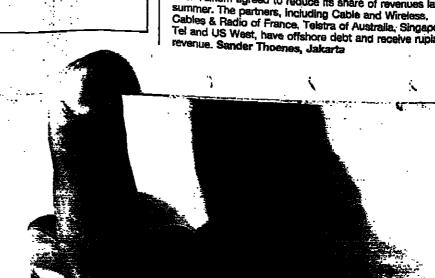
despite adverse currency impacts and significant turbulence in a number of economies during 1998. We are confident of further progress in 1999.



Sadbury Schweppes







## **COMPANIES & FINANCE: INTERNATIONAL**

MOTOR GROUPS DAIMLERCHRYSLER TALKS

# Nissan may sell substantial equity stake

RESTANTAGE OF

AMP confident

Siam Cement

back in black

......

475

ARY Sales and .

SUPPREMARA!

Date: to sell part of its

stake in Lawson stores

Domand lifts Indonesial !

Talks between Nissan Motor and DaimlerChrysler over the latter's acquisition of a substantial stake in Japan's second biggest vehicles group have reached an advanced stage.

However, Nissan yester- indebted Nissan group day denied a Kyodo wire service report that discussions were nearly completed, with the possibility that Daimler-Chrysler could buy up to 33.4

Speculation about an imminent link between the two has mounted after DaimlerChrysler's initial talks on buying Nissan's 40 per cent stake in its Nissan Diesel trucks subsidiary widened to include a stake in the parent company.

Nissan said yesterday: "This article is not true. We are continuing constructive discussions regarding Nissan Diesel and also possible co-operation projects between Nissan and DaimlerChrysler. But we have not taken any decisions yet." Jürgen Schrempp, Daimler-Chrysler's co-chairman, this month said a final decision on buying into Nissan Motor

in the next three months. Some further indication may emerge when Daimler- ing relationships with sup-Chrysler reveals its prelimi- pliers under its May 1998 nary 1998 results today, plan to cut its Y2,500hm in although most observers do

not expect more information until next month's Geneva motor show or the group's results press conference on March 31. A Daimler-Chrysler official said the issue had not yet been put to the board, with work continuing on the relative merits of buying into the heavily

against the risks involved. Last month, Nissan indicated it was seeking an alliance with a foreign partner to achieve, "maximum synper cent of the embattled ergy effects" and confirmed Japanese car and truck- talks with DaimlerChrysler could include an equity stake in the Nissan parent company.

Separately, Nissan yesterday announced it would shift car production from its Aichi Machine Industry subsidiary to its Tochigi plant near Tokyo by March 2001 to streamline output and cut

Nissan said moving production of its Largo and Serena people carriers from Aichi Machine, an engine and carmaker in which Nissan has a 33.1 per cent stake, would save Y6bn (\$49.5m). The group also said it had

sold 2.86m of its 14.57m shares in Nissan Fire and Marine Insurance between November 1998 and Februwould probably be reached ary 17 this year.

These moves mark Nissan's latest step in reshufflinterest-bearing debt.

**NEWS DIGEST** 

**BANKING** 

## Paribas posts 26% rise to €1bn for year

Paribas, the French bank being absorbed by Société Générale following an agreed €15bn (\$16.5bn) bid, yesterday reported net profits of €1bn for 1998, up 26 per cent, and increased its dividend by 17 per cent to €2.5.

The bank said it would take a €400m restructuring charge if SocGen's bid was successful. This week, Soc-Gen also said it would take a €400m restructuring charge linked to the merger, after reporting a 15 per cent rise in SG Paribas, as the merged entity is to be called, estimates

Both banks' results were affected by their exposure to troubled emerging markets. However, losses related to Russian and Asian exposures were offset by an improvement in the domestic market. Samer Iskandar, Paris

PROFESSIONAL SERVICES

## **E&Y** launches campaign

Ernst & Young, the Big Five global professional services firm, will today launch its first ever worldwide advertising campaign as part of a \$100m a year spend on brand building. The campaign ads, created by D'Arcy Masius Benton & Bowles, will run under the tagline: "From Thought To Finish".

The launch follows similar investment at the other leading firms, although the industry is still waiting for PwC, the new giant firm, to launch its campaign this spring.

**TELECOMMUNICATIONS** 

## Telia ahead sharpiy

Telia, the state owned Swedish telephone operator which is to be partially privatised, yesterday announced higher full-year profits supported by strong sales growth, cost savings and the disposal of its stake in the Italian operator

The company, which earlier this year announced plans to merge with Telenor of Norway, said that in the 12 months to December 31 pre-tax profits rose from SKr4.03bn to SKr6.80bn (\$838m), on sales up from SKr46.44bn to SKr51.24bn. Internet and mobile telephone use were the strongest growth areas. Nicholas George, Stockholm

**PHARMACEUTICALS** 

## French groups advance

Sanofi and Synthélabo, the French drugs groups in the process of merging their pharmaceuticals activities, yesterday both posted improved 1998 profits. Net earnings at Sanofi rose 10 per cent to FFr2.12bn (6323m, \$365m) on sales up merginally to FFr25.8bn. Healthcare accounted for FFr22bn of this. Net attributable profits at Synthélabo rose 16 per cent to FFr1.28bn on turnover of FFr12.6bn. David Owen, Paris

ENGINEERING

## **Europe helps lift Linde**

Linde, the engineering group that is seen as a beliwether of German industry, yesterday reported a strong increase in sales and net profit last year that derived partly from the company's focus on Europe rather than Asia and other

Shares in the Wiesbaden-based group rose by more than 6 per cent, the day's best performance on the Dax blue-chip index, after it issued preliminary 1998 results showing a 13.3 per cent increase in net profit to DM507m (£259m, \$284m) and a 12.5 per cent rise in sales to DM10.74bn. Engineering analysts said Linde's good per-formance was attributable partly to its emphasis on Europe, which accounts for more than two-thirds of the

# Placer set fair for rise in gold price

Two recent acquisitions have doubled its reserves and transformed the group into Canada's largest producer

By Edward Alden in Toronto

Two years ago, when Joseph Danni became vice-president of corporate relations for Placer Dome, the Canadian gold producer, he said the biggest criticism he heard was that the company was just too conservative. It's not a complaint he hears much these days.

In the past few months, Placer has transformed itself into Canada's largest gold company through two daring acquisitions that have more than doubled its

In December, Placer became the first North American gold company in 50 years to invest in South Africa, by making a US\$235m purchase of a 50 per cent interest in the huge underground mine owned by Western Areas, with estimated reserves of 52m

And later that month the company announced a US\$1.1bn agreed all-stock bid for Getchell Gold, a US gold producer with an estimated 10m ounces of reserves in its Nevada properties. The deal is scheduled to close next

The acquisitions will lift Placer's annual production to 3.2m ounces next year, ris-

ing to 3.5m ounces by 2003. thereby probably outstripping its rival Barrick.

But the company's new appetite for acquisitions has not gone down well with record production of 2.9m ounces in 1998, a steady reduction in operating costs to \$149 an ounce in the fourth quarter, and solid share on the year, the stock has lost more than 20 per cent of its value in the past two months.

John ing, gold analyst with Maison Placements Canada, is one of the critics. "In the quest for ounces in the ground, Placer Dome is going to stretch the balance sheet and move the company to the other extreme as far as risk is concerned," he

The criticism is that Placer has been aggressively expanding its asset base without paying enough attention to the main driver of profits in a low gold price environment - whether those ounces can be recovered at very low cost. "As far as they're con-

in this time of low gold prices, the issue is risk versus reward." he argues. While Barrick is projecting

cerned, size does matter, but



A shaft in a Western Areas underground mine

that its cash operating costs will decline next year to \$125 an ounce, Placer is forecasting that costs will rise next year to \$170 an ounce.

Critics of Placer's strategy have three complaints. First, they argue, it paid too much for Getchell, offering more than a 100 per cent premium on the shares.

Second: the South African foray is a risky and expensive proposition based on further extending what is already the world's deepest underground mine and handling a difficult-to-manage

labour force of more than Finally, these two moves

come at a time when Placer is just starting construction on its Las Cristinas mine in Venezuela, a capital invest-ment of US\$575m which the company plans to raise internally. John Willson, Placer presi-

dent and chief executive. who met analysts in Toronto, New York and Boston this week, says the critics fail to understand the opportunities those acquisitions have opened up.

The Getchell properties, he says, offer extremely promising exploration potential and are worth much more than the market has recognised. Mr Willson also argues

that the price paid for the South African deposits just \$8 per ounce - will more than compensate for the higher development and operating costs. With the application of

North America-style mining techniques, he says, cash costs should be less than \$200 per ounce. Add about \$22 an ounce in up-front development costs and there is still a healthy profit, even with a gold price of \$280 an

What both supporters and critics agree is that the three projects give Placer Dome perhaps the best long-term potential of any gold company in the world, and tremendous leverage should gold prices recover -"a portfolio of opportunities" is the way Mr Willson puts

But he knows his challenge is not just to secure reserves for the future, but to demonstrate that those under the brutal economics of the current gold price. "It's possible we may never see a better price."

i i mannesmann

Accusion of a 49.9% stake

in a joint venture with

Olivetti S.p.A.

**Audi** 

AUDI AG

Acquisition of

MWE-DEA AG

Hills AG a subardiary of

VEBA AG

June 1998

Acquisition of the

## Gambro hit by revamp

healthcare group that announced a SKrl.1bn (\$135m) restructuring last month, yesterday blamed production problems and reorganisation costs for an 11 per cent fall in fourth

quarter profits.

The company, one of the world's largest suppliers of renal care products, said underlying profits fell from SKr881m to SKr787m even though year-on-year sales rose to SKr5.01bn from SKr4.48bn.

Mikael Lilius chief executive, said profits had been undermined by supply and production difficulties with some dialyzer products in Europe, and costs of the planned sale of Gambro's cardiopulmonary care busi-

Gambro's shares have fallen 54 per cent in the past year amid concerns over its core medical technology and dialysis care business. Pre-tax profits fell from

SKr13.8bn to SKr4.99bn in 1998. Full year earnings per share fell from SKr33.70 to SKr6.70. The shares fell SKr0.50 to SKr69.50.

# Leading the market in

# German M&A

**DAIMLER BENZ** 

Chrysler Cor

Financial Advised

**QUPOND** 

Hoechst

E.L. de: Pont de N

VIAG

Sale of 80% of the shares o

Elegac, a port venture of BASE AG and Shell

**TECHNIP** Acquisition of KTL the

division, and selected act of MDEU, the Energy and Environmental division of

Sale of its Western European High

klöckner&co

**METRO AG** 

Sale of peripheral activities with a sales volume of ap DM16 billion to

**& KRUPP** 

tow agreem of treen Thyssen AG to form

**Continental** 

Acquistion of the Brake and (TT Industries, Inc.

Acquisition of a 38% stake in GASAG Berliner Gu

Financial Advise

YMOS AĞ Sale of les

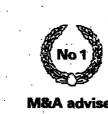
|Y|M|O|S

Rerlitz Heritz AG Sale of

Deutsche Bank

Michael Wolff

troubled regions. group's business, compared with under 10 per cent for Asia. Tony Barber, Frankfurt





by number of transacti Securities Data Company (SDC)

EUROMONE

1999 "Polt of Polis" .

please contact: Oliver Frey +49 69 910 33241

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Pay TV

faces EU

inquiry

By Eppine Tucker in Brussel

and John Gapper in London

The European Commission.

the executive arm of the

European Union, yesterday

indicated it was likely to

launch a full-scale anti-trust

investigation into any pro-

posed merger between Brit-

ish Sky Broadcasting and Canal Plus, the pay televi-

Karel Van Miert, competition commissioner, said the

commission would examine a merger between the dominant UK and French pay

broadcasters "with great

interest", but had not

received any detailed propos-

als so far.
BSkyB has entered prelim-

inary talks with Canal Plus

on a merger following initial

discussions between the

French group and News Cor-

poration, the media com-

pany controlled by Rupert

Murdoch that holds 10 per

BSkyB is thought to

favour a merger in principle.

and to believe it could clear

competition hurdles. How-

ever, it has not so far con-

vinced Mr Murdoch that he

should dilute his control of

BSkyB in any merged group.

hold about 25 per cent of a

merged company, with Viv-

endi, the French utility

group that exercises control

of Canal Plus, and Pathe, the

French media company.

together holding another

The Italian government

has already called for

intervention by the EU to

prevent a merger. News

Corp had earlier set out

plans to join Telecom Italia's

rival venture to Canal Plus's

Telepiù digital pay television

Mr Van Miert said the

commission was "attempting

to follow events as closely as

we can". He added that it

was "early days to make any

statement about what is at

the moment really rumour

A BSkyB-Canal Plus link

would probably trigger a

full-scale anti-trust investi-

gation by the European

Commission, which vets all

and speculation".

News Corp would probably

cent of BSkyB.

sion groups.

LUXURY GOODS SHAREHOLDERS WILL HEAR OPPOSING VIEWS IN AN INCREASINGLY ACRIMONIOUS BATTLE

# Gucci to call meeting on LVMH bid for control

The Gucci board is expected by the end of this week to set a date for an extraordinary general meeting of controls luxury brands such shareholders, called for by as Louis Vuitton luggage LVMH, the French luxury and the Givenchy fashion goods group which is fighting for control of Gucci.

vide a public forum for the

Aceralia

earnings

price fall

Aceralia, the main Spanish

steel producer, increased its

net profit by almost 40 per

cent in its first year as a

privatised company, despite

a sharp fall in prices as a

result of the Asian economic

On a strictly comparable

basis, its net earnings figure

of Pta30.13bn (€181m, \$199m)

was 24 per cent up on the 1997 result, including

operations which have since

been incorporated into the

Arbed of Luxembourg,

which holds a 35 per stake,

last year built up majority

control of a modern electric

furnace in Bilbao, Aceria

The profit increase came

despite a flat performance in

sales, which rose just 2 per

cent in comparable terms to

Pta482bn. Output of finished

products rose 4.5 per cent to

6m tonnes, while deliveries

stagnated at 6,64m tonnes compared with 6.68m in 1997.

It said it had cut back its

short-term production plans

because of changed market

conditions, but was optimis-

tic that the Spanish market.

accounting for almost three-

quarters of its business,

would outperform a slack

overall trend in the Euro-

pean Union this year. It

believed prices had touched

bottom and should increase

The company said person-

nel costs, which were just

under 18 per cent of sales

last year, remained below

the general level of other EU

steel producers. The group

trimmed its workforce from

14,800 to under 14,300 last

Aceralia plans invest-

next five years, mostly in

developing flat steel prod-

ucts, of which Spain is a big

importer. This follows

Pta39bn of fixed investments

in 1998. It said it was aiming

to raise its output of finished

products by 25 per cent to

7.5m tonnes in 2003.

in the second quarter.

Compacta de Bizkaia.

The company, allied to

By David White in Madrid

in the increasingly acrimonious battle between them.

The battle began early last month when LVMH, which house, shocked Gucci, one of the most successful fashion The meeting, which is companies of the 1990s, by expected to take place at the disclosing that it had

Gucci's board.

Last week, Gucci, advised by Morgan Stanley, retaliated by opposing the appointend of next month, will pro- secretly purchased more ment and exploiting an the shares. than 5 per cent of its shares. obscure provision in Dutch

LVMH, advised by Gold- corporate law (Gucci is stely threatened to sue on man Sachs, subsequently quoted in Amsterdam) by the grounds that the share raised its stake to 34.4 per issuing an equivalent num- issue was an abuse of the cent and called for an ber of shares to LVMH's to a spirit of Dutch corporate extraordinary meeting of newly created employee shareholders to vote on its share option plan (ESOP). to Gucci and is expected to request that a nominee This would neutralise director be appointed to LVMH's voting rights in the hope of forcing it to mount a full bid, rather than it exercising control over Gucci with less than 100 per cent of

The French group immedi-

law. It has sent a legal letter issue at least one writ against it in the next few days. LVMH is also considering taking legal action in the

Both camps have been courting Gucci's shareholders in the hope of securing

spent the first part of the week in the US, meeting institutional investors.

response to his arguments winning shareholder suphad been "excellent", and port. that several institutions has already issued a letter terday.

their support. Domenico De describing the ESOP as "an Sole, Gucci's president, elegant solution to protect against the risk of a creeping

However, LVMH also He claimed that the claims to be confident of

Gucci's shares, which have intended to make public risen from €56.90 on the day pledges of support. The Oak of the ESOP announcement. mark Select Fund, which slipped by 35 cents to close owns 897,000 Gucci shares, at 663.05 in Amsterdam yes-

# Politics plays part in VW profit pessimism The carmaker's gloomy view of the global

up despite industry may have something to do with its wage talks, writes Uta Harnischfeger

many's largest car-maker, expects flat profits Eve this year amid a "crisisridden global car industry" stunned investors and at one stage yesterday VW shares had fallen 12 per cent.

But after second thoughts. analysts concluded that the company's pessimism had been overdone and the shares recovered to end the day 4 per cent lower at

Many analysts concluded that Volkswagen's statements were politically motivated - coming as they did ahead of wage negotiations – rather than reflecting the true situation of Volkswagen or the industry in general.

Although German carmakers are unlikely this year to repeat their 1998 performance, when car sales rose 16 per cent, there is widespread consensus that Volkswagen's popular mod-

T ews yesterday that els make it the best-prepared Volkswagen, Ger- group to withstand any slow-

> Even BMW, whose 1998 results were hit hard by a disappointing performance at Rover, its UK subsidiary, remains optimistic that restructuring should improve the difficult situation at Rover and new BMW models should boost 1999

> Finally, DaimlerChrysler, which reports 1998 results today, should withstand the pressure from a potential slowdown, not least by reaping the first synergies from the transatlantic merger. Nevertheless, there are several reasons why Volks-

> wagen has painted a pessimistic picture. The company's wage deal expires in the middle of the year, and it wants to prevent employees from modelling wage demands on the recent settlement in the engineering industry. That gave

workers a 4.2 per cent pay rise this year, and Volkswagen's in-house agreements are traditionally above the

Ford

industry's level. Second, for the past two the tactic of being ultra-conservative with forecasts at the beginning of the year, and gradually improving them as the year progresses.

Third, the group wants to allow for more serious set-

which accounts for about 10-12 per cent of its sales.

Volkswagen has a history of surprising the financial community with unexpected and sometimes shocking late-night news.

Late on Tuesday, it published preliminary 1998 earnings showing a 65 per cent rise in net profits, from DM1.36bn in 1997 to DM2.24bn (@L.14bn, \$1,25bn)

That was slightly lower than expectations, although VW paid an unexpectedly high tax rate in the fourth quarter, which hit net

But it was the company's shocked investors. Volkswagen said that "when accounting for the crisis-ridden global automotive markets, from today's point of view, it improve the profit in 1999."

statement, however, VW said it had been misinterpreted, and it had only meant to say that 1999 profit would not rise at the same

laus-Jürgen Melzner analyst at Deutsche Bank in Frankfurt. said it was obvious that VW would not once again increase its net profit by 65 per cent in 1999. Before yesterday's events, Mr Melzner had expected net profits to rise 15 per cent in 1999, which he subsequently lowered to 10 per cent.

"VW is one of the few players that is expected to actually further increase its European and North American market share in the coming years," Mr Melzner noted.

In 1998, the company outlook for 1999 that improved its global market share from 10.4 per cent to 11 per cent, and Mr Melzner models such as the Golf and the new Beetle.

## Dassault Aviation to split military and civil work eral countries. Dassault Avi- ally from FFr1.38bn a year traded on the market might the process of privatising via

By David Owen in Parls

Dassault Aviation, the French aircraft maker, is planning to separate its civil and military activities in a move that may help future partnership arrangements.

makes the Falcon business jet and the Mirage and Rafale combat aircraft, said iaries. Factories would be allocated according to which activity they did the majority of their work in. The group recently estab-

lished a joint venture with

British Aerospace to work

on new technology that The company, which could be used in their competing combat aircraft, Eurofighter and Rafale, and in a next-generation fighter that the idea was to create two most experts expect to be a

ation has been caught up in the restructuring of France's defence industry after the transfer of the state's 46 per cent stake in the group to Aerospatiale, the state-

Yesterday's developments came as Dassault Aviation reported consolidated 1998 net income of FFr1.35bn (€205m, \$225m) on a pro

owned aerospace group

Besides the Aerospatiale

stake, the company is owned 49.9 per cent by Dassault Industries, the Dassault family holding company, with just over 4 per cent publicly

Charles Edelstenne, a broad hint that the propor- Dassault Aviation to Aeros- solidated net income per forma basis, down margin- tion of the group's capital patiale. Aerospatiale is in share was FFr134.

one day increase.

know what Dassault is," he said. "We want to be transparent for the day when the number of shares floated is

the injection of Lagardère's "It is in our interest for Matra defence interests in and a public share offer expected in May or June.

Dassault Aviation's pro forma consolidated sales in 1998 reached FFr20.2bn. up He said there was "no sen- from FFr19.7on. Operating senior Dassault Aviation timent of violation" after the income climbed from executive, yesterday gave a state transferred its stake in FFr2.4bn to FFr2.9bn. Con-

### big mergers that affect the EU's single market. It is rare for mergers to be completely blocked - prob-

lems are usually resolved by merging parties offering concessions. However, Mr Van Miert has used his powers to scupper media ventures in

agreed, BSkyB and Canal Plus would be likely to argue that joining forces would not tition in the UK and France. and would not lead to any rival services merging.

# Aga falls on revamp costs and emerging markets The company also (Skrl4.41bn). Excluding charge to cover currency was prepared to make furchange the law to allow unveiled a SKr3bn (\$370m) extraordinary items pre-tax uncertainties in South Amer- ther acquisitions and exit share buybacks as that

in Stockholm

Aga, the Swedish industrial gases group, yesterday reported a sharp fall in fulluring costs and write-downs be reduced in 1999. on operations in emerging markets. It said it would concentrate on core markets and products.

which it said would bring its capital structure in line with the rest of the industry and vear profits due to restruct- said capital spending would

In the 12 months to fell to SKr556m (SKr1.64bn) on sales of SKr15.09bn Ukraine and a SKr75m

The company said it took charges of SKr720m for its restructuring programme

which will involve 1.700 job

A write-down of SKr180m December 31 pre-tax profits was made for unprofitable operations in Russia and the

Aga said that in the fourth activities. quarter the economic situation deteriorated in the majority of its markets due in certain cases number No immediate improvement money in the long-term," Mr a year earlier with the board was expected.

Lennart Selander, chief executive, said the company Swedish government to year earlier.

number one, number two or acquisitions. Selander said.

give the company the ability "We think you should be to use its own shares in

Earnings per share fell to to economic crisis in Russia. three in a market to earn SKr1.52 compared to SKr4.51 proposing a dividend of The company urged the SKr3, unchanged from a

Observer, Page 15

# ecia

1998 RESULTS

Ecia's Board of Directors, chaired by Daniel Dewayrin, met on Monday February 22, 1999 to examine the accounts for 1998.

in millions		1997 ero ferma			
in industry	E	FRF	€ ,	FRF	
Sales	3,937	25,826	3,540	23,224	
Operating income	202	1,325	238	1,564	
Net income, Group share (*)	31	204	63	415	
Net income per share (€, FRF)	6.0	39.6	12.3	80,6	
Cash flow per share (€, FRF)	47.6	312.0	49.4	324.1	
Cash flow	245	1,606	254	1,668	
Investment in property, plant and equipment	192	1,258	181	1,190	
Shareholders' equity	876	5,744	861	5,651	
Net financial debt	744	4,881	734	4,817	

(\*) After amortization of goodwill totaling FRF 273 million in 1998 and FRF 271 million in pro forms 1997. In order that meaningful comparisons may be made with the income. This corresponds to an earnings per share before previous financial year, a pro forma consolidated income statement has been drawn up for 1997 imagrating the Bertrand Faure accounts. These pro forma financial accounts were prepared on the basis that the acquisition and its refinancing had taken place under the same conditions during 1997.

Ecia's 1998 group sales reached FRF 25,826 million (@ 3,937 million) an 11.2% increase over 1997, representing 12.2% for the first half and 10.2% for the second half. Finished products alone were up 12.0% in 1998.

Operating income for the period was FRF 1,325 million (€ 202 million), or 5.1% of sales, down by FRF 239 million on 1997. A positive impact from the increase of production volumes was reduced by the continuing high pressure exerted on sales prices, as well as start up costs associated with new plants and new products. In addition, R&D costs increased significantly in 1998 and reached FRF 1,545 million (€ 236 million), or 6% of sales. This is a 28.9% increase over 1997. After specific invoicing to customers, the final amount disbursed by the company was FRF 1,049 million (€ 160 million), up 17.7%.

The 1998 accounts include exceptional income and expense reaching FRF 183 million. This includes exceptional depreciation of non-used equipment, charges to cover costs of reorganization and industrial restructuring as well as an exceptional writedown of goodwill of an Argentinean subsidiary.

Net income (Group share) in 1998 amounted to FRF 204 million (€ 31 million) down FRF 211 million over the 1997 pro forma net

٤,

FAURECIA (Bertrand Foure + Ecia) is specialised in outomobile equip with four main activities: automotive seating, enhant systems, vehicle interior, front-end. With 30,000 people in more than 100 sites, Fauracia is amortization of goodwill of FRF 92.6 (€ 14.1).

The Board of Directors will invite the Shareholders' Meeting to be held on March 29, 1999, to approve payment of a dividend of FRF 13 per share, identical to that of 1997. This corresponds to a total dividend payout of FRF 74.9 million, the number of shares having increased by 27.3%.

Outlook for 1999

Information currently available would indicate that 1999 production of vehicles in Europe will be lower than in 1998. Requests for lower selling prices are still very much on the agendas of our main customers. These factors will only be partially offset by probable reductions in the prices of our purchases and by increased productivity which remains a priority in each of the Group's entities. In addition, 1999 will see a further significant increase in R&D costs.

As a consequence, the operating profit for 1999 should be below that of 1998. The reorganization and development project measures currently being implemented, will begin to have positive repercussions from 2000 onwards which will then lead to a return of income growth for the new Group.

It is planned to merge the companies Bertrand Faure and Ecia SA during the first half of 1999 to formalize the legal reorganization of the Ecia Group. The acquiring company will then take the name of Faurecia.

> laurecia Bertrand Faure + Ecia

# Swiss Life buys French insurer

By William Hall in Zurich

Swiss Life, Switzerland's (\$2,1bn). biggest life insurer, has made its second big purchase in less than a week with the FFr3.24bn (€494m, \$542.7m) acquisition of Lloyd Continental, a family-owned French insurance company with over 1m customers. Lloyd Continental, owned

by the Verspieren family for many years, is one of the largest private insurance companies in the French health insurance sector. It has annual premiums of dent Institution. FFr3bn and the acquisition will make Swiss Life one of Lloyd Continental comes France's top three health only days after it announced

3m customers and annual Banca del Gottardo, a pri-premium income of SFr3bn vate bank based in the Ital-estimated 1998 earnings and

made several unsuccessful efforts to expand outside market. Switzerland where it has a share of more than a third of the country's relatively small and mature life insurance industry. Last year it tried to buy Gan, a French insurer, which was subsequently bought by Groupama, and it also tried to buy the UK's National Provi-

Swiss Life's acquisition of insurance companies with the SFr2.4bn purchase of Gottardo, and has paid 25

ian-speaking part of Switzer-Swiss Life, which was land Both moves are part of demutualised in 1997, has its strategy to expand into

> UBS, Swiss Life's biggest shareholder, announced last week that it planned to sell its 25 per cent stake because between the groups in European asset gathering.

> prices to expand outside its traditional Swiss franchise. It paid 22 times 1998 earnings and about 2.8 times book value, for Banca del

3.9 times its parent's book

Swiss Life said that it now

Europe's long-term savings earns well over SFr6bn in premiums outside Switzerland. Lewis Phillips, an analyst with Fox-Pitt Kelton in London, described the latest acquisition as a "useful of growing competition step" in Swiss Life's European expansion but said it would need to "do quite a However, Swiss Life few more" if it wanted to appears to be paying high make an appreciable difference in its dependence on Swiss income.

J.P. Morgan advised Lloyd Continental and the Verspieren family, and Goldman Sachs advised Swiss Life.

# M&A 'no guarantee of performance'

By Bertrand Benoft

Mergers and acquisitions do not always bring long-term rises in share price returns, and even the latest wave of mega-deals has not translated into stronger market performances for the companies involved, according to a survey by Lehman Brothers. the US investment bank.

More than half the companies involved in mergers worth more than \$5bn last year underperformed their sector, the bank said.

There was no correlation between M&A deals and market performance, with movements in share prices depending more on the fortunes of the industry in which companies operated. M&A activity has been one of the driving forces for

in Europe. The volume of

Are mergers good for you?

acino	Number of uncernents	Relative price performance over 6 months following announcements	Outperformers by number
Roancials .	· 21	-0.9	8
Otts	···· 2.	-17.8	1
Phermeceuticals	1	-3.0	0
Telecoms	9	11.4	5
Aggregate.	. 33	1.4	14
Space I dame Austra			<del></del> -

transactions involving Euro- veyed - financial, oil, pharpean companies has quadru- maceutical, and telecommupled in the last five years, nications companies - oil jumping 58 per cent last year companies posted the weak- tors where competition is alone to \$842bn, according to est figures, with those JP Morgan.

end of 1997 and August 1998, sector showed a tiny majormarket for the six months . performing their peers.

involved in deals underper-Of 83 companies involved forming the sector by 17.6

Of the four sectors sur- are no more impressive. Half strategist.

the companies taken from a 34-strong basket of high-profile transactions over the last 15 years were lagging behind their peers within a year and a half of the mergers becoming effective.

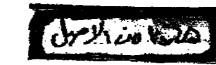
The worst performance was posted by Pharmacia-Upjohn, which underperformed the US healthcare sector by 50 per cent over 18 months following the merger.

According to Lehman Brothers, the mixed showing is due to the large proportion of defensive deals in secrife and margins low.

"An acquisition may be a sensible move for a comin M&A activity between the per cant. Only the telecoms pany, but the sector where it price movements," said

operates remains the domionly 14 outperformed their ity of companies out- nant factor behind share equity markets, particularly following the announcement. Long-term performances Edwina Negl, global equity

NORGAN STAN



Pay Ty deal faces EU inquire

simism

i<mark>vil</mark> work

narkets

French insurer

ntee of performani

FINANCIAL TIMES THURSDAY FEBRUARY 25 1999

Morgan Stanley Dean Witter is a service mark of Morgan Stanley Dean Witter & Co.



All of these Securities have been sold. This announcement appears as a matter of record only.



Equant N.V.

U.S. \$3,574,200,000

48,300,000 Common Shares
Price U.S. \$74 a Share and €66.08 a Share

Global Coordinator and Bookrunner

MORGAN STANLEY DEAN WITTER

Adviser to the Foundation
THE LAZARD HOUSES

MORGAN STANLEY DEAN WITTER

DEUTSCHE BANK

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LAZARD CAPITAL MARKETS

MERRILL LYNCH INTERNATIONAL

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February 19, 199

AEROSPACE UNDERPERFORMING ACTIVITIES WILL BE 'FIXED OR ELIMINATED' UNDER STRATEGY CHANGE

# Boeing to expand into new areas

By Christopher Parkes in Los Angelos and Stephen Fidler in Washington

Boeing plans constantly to scour its three operating divisions for "value-destroying" activities and either "fix or eliminate them". according to Deborah Hopkins, chief financial officer.

The US aerospace group will also expand into new areas such as aircraft service and maintenance where it sees opportunities for profit as part of a new corporate strategy unveiled yesterday.

Ms Hopkins said the first sweep had discovered that 10 per cent of Boeing's project investment portfolio, worth \$1.3bn, showed little or no chance of being profitable and a further \$2bn "sitting on the break-even line".

Although she declined to give details other than that

Charles Schwab, the largest

online brokerage, experi-

enced a 90-minute system-

wide breakdown yesterday,

denying its customers access

to internet-related services

including the ability to trade

The company admitted its

technology was nearing the

limits of its capacity, despite

a massive effort to upgrade

Schwab's is the latest diffi-

culty to hit large online bro-

kers, which continue to

struggle with rising demand

E\*Trade, suffered a three-

Schwab appeared to be more

serious, since they brought

to a halt not just trading.

but all access to other online

services such as portfolios

Earlier this month the

third largest broker, ing the busy morning hours.

The system problems at day's outage.

and trading volumes.

day trading "outage".

and research reports.

through the internet.

online failure

more than three or four, Ms Hopkins said they would be given immediate attention and either changed, cancelled or sold off.

"This is not the flavour of the month: this is the way we are going to run the business at Boeing for ever," Ms Hopkins said. Phil Condit, group chair-

man, said last year's cancellation of the MD-11 airliner and the recent sale of the light commercial helicopter business were examples of how the strategy would Ms Hopkins, who joined

the group recently from General Motors, said she expected to be able to provide details of her targets and how financial prospects were to be assessed by the end of the second quarter.

As for new businesses, she said customer services was "a very strong way for us to

the company to be fully

Tracey Gordon, Schwab spokesperson, said the web

site could handle about

100,000 customers simulta-

neously. But it already came

dangerously close to that

upper limit in January,

when it handled a record

88,000 customers. The rapid

rise in customer demand has

forced Schwab recently to

revise its technology needs

from two to three times its

average volume to a goal of

two to three times its peak

volume. The average num-

ber of simultaneous log-ons

to its web site is 25,000 dur-

of its mainframes for vester-

Because of the problem

Schwab extended its low

online trading price to tele-

phone orders for the whole

of yesterday. In addition it

offered \$500 worth of free

The company blamed one

operational by 11am EST.



Deborah Hopkins: targeting service and maintenance business

go forward". "There are 10,683 Boeing jets around the information. world and what are we doing to get our share of services? Not enough."
Mr Condit was also upbeat

about the prospects for expanding the space and communications division. which would benefit from

A \$2.1bm bid for control of

Endesa Chile, Latin Amer-

ica's biggest private electric-

ity generator, by Duke

Energy of the US has soft-

ened opposition among Chi-

le's powerful pension funds

to a separate \$1.45bn offer

for Enersis, the country's

leading distributor, by End-

esa of Spain. The funds, or AFPs, may

hold the key to tonight's

vote among Enersis share-

holders on a change to com-

pany statutes which would

allow the Spanish group to

double its 31.6 per cent stake

and take control of one of

Latin America's leading

The AFPs, which also con-

trol about 28 per cent of End-

esa Chile, had been expected

to block tonight's vote,

which requires a 75 per cent

majority, because of con-

cerns about liquidity in the

remaining shares and doubts

energy holding companies.

fast growth in the market for

fall on the airliner division, which has been racked by production and international economic problems.

Douglas product line has each.

its opposition to the sale of

Enersis' own 25.3 per cent stake in Endesa Chile, which

was passed at an extraordi-

nary shareholders meeting

earlier this month, but

which Endesa of Spain says

it will revoke if it gains

However, analysts and

AFP officials yesterday indi-

cated that the Duke offer

meant the funds could real-

ise a premium on their sepa-

rate Endesa Chile holding,

while maintaining a strate-

gic interest through the

Enersis stake in the distribu-

tor. "I think the chances are

now higher that the pension

funds may approve the take-

over by Endesa Spain," said

Sandra Boente, Latin Amer-

ica utilities analyst at Salo-

mon Smith Barney in New

York. "One of the things

they were asking for was a

combined solution - these

offers provide just that."

control

may help Enersis offer

drugstores and another, now known as the Boeing 717, has suffered from slow sales. The McDonnell factories in Long Beach, California, have been hard hit by the cuts, although they could be put to use again if the maintenance plan gets off the ground.

already shed three models

Separately, Boeing said yesterday its Joint Strike Fighter programme was running ahead of schedule and within US defence department cost limits.

Roging is in competition with Lockheed Martin to build the JSF. The winner. scheduled to be announced in 2001, will build about 3,000 Most early scrutiny of . strike fighters for the US Air project value is expected to Force, Navy and Marine Corps, as well as for the UK Royal Navy to replace its Sea Harrier fighter. The aircraft are expected to cost

# The former McDonnell between \$28m and \$38m Schwab hit by US bid for Endesa Chile

sidered as a voting block, to hold off for a better offer,

which on the day of the bid

represented a 36 per cent

premium to the closing

hold about 20 per cent of the

stock in the form of ADRs

traded on the New York

Stock Exchange, are known

to be unbappy with the lack

of information provided by

Endesa of Spain on its

regional strategy for the

The Spanish group has

said it wants to use Enersis.

which already has distribu-

tion, generation, and sanita-

tion interests throughout

Latin America, as its main

platform for expansion in

the region. It also reiterated

its willingness to work with

group if it wins control.

1997.

with the Spanish group over for 40 per cent of Enersis' capital if the AFPs are con-

However, refills can then requested through the net. The company will also sell non-prescription health and beauty products.

which see drugs as the next boom area for online retailing PlanetRX, another online

pharmacy, is due to launch soon. Another rival, Soma.com, a company funded by its chief executive, Tim Pigott, started business in January. Soma.com would not

divolce the level of business to date but said it had received millions of hits on its site as well as thousands of inquiries and orders.

lished a strong presence on the Net. Amazon.com, which is taking a significant minority stake in the company, will feature a link to the site

## **Online** rivals HEDGE FUNDS threaten

The launch today of Drugstore.com, an internet pharmacist, highlights the lack of readiness among traditional drugstores in the US to face the new online competitors.

News that Amazon.com, the internet book retailer, has formed a strategic alliance with Drugstore.com will only heighten fears that traditional drugstores are in grave danger of being

Just as traditional booksellers were unprepared for competition from Amazon.com, traditional pharmscists are a long way behind their new online competi-

Leading drugstores, such as Walgreens, have put limited resources into online retailing and have had very imited success in the area.

From today, Drugstore.com will allow you to order prescription drugs over the internet and have them mailed to you. The initial prescription must be faxed to the company or phoned in by a doctor.

The company is one of a

price, but only a 5.6 per cent improvement on the share's number of new businesses all-time high, in September Foreign investors, who

Drugstore.com has estab-

**NEWS DIGEST** 

# Investors keep faith despite LTCM problems

Despite the collapse in bond prices which necessitated the bail out of Long-Term Capital Management, the hedge fund industry escaped a widely predicted withdrawal of funds by investors last year, according to a survey of 665 funds with over \$140on of assets released yesterday.
There was a net inflow of 4 per cent in 1998, according to the survey by the Hennessee Group, a hedge fund advisory group which tracks performance. The value of the funds rose by 1 per cent based on performance, producing an year-on-year rise of 5 per cent in hedge fund inves-

Lee Hennessee, chairman, said the results showed that investors "stayed fully committed to hedge funds as an alternative investment. Today hedge fund investors are more experienced and in general they understand how better to deploy hedge funds in a portfolio of managers and reallocate when disappointed. She said that in 1994 when the industry was last hit by a severe bond market downtum, investor assets shrank 17 per cent.

The incustry had been helped by the increased partici pation of institutional investors relative to individuals, she said. Institutions accounted for 45 per cent of the market in 1998, up from 40 per cent in 1997.

However funds in the same category as LTCM, a highly leveraged bond arbitrage fund, did suffer withdrawals of around 9 per cent. Tracy Corrigan, New York

**TELECOMMUNICATIONS** 

## AT&T executive joins rival

Bob Annunziata, the outsider who has risen in little more than a year to head AT&T's business services division, left yesterday to run Global Crossing, a transatlantic telecommunications operator. The move will rob the US carrier of one of its key executives as it seeks to complete the over-haul set in train by chairman Michael Armstrong a year

A native of New York, Mr Annunziata spent 15 years turning Teleport, an alternative local carrier he founded. into the biggest company of its kind in the US, before selling to AT&T for \$12bn early last year. Richard Waters, New York

**POWER** 

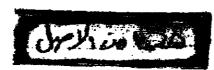
## More price spikes predicted

While the US power markets remain in regulatory limbo, a recurrence of the price spikes that sent electricity prices soaring last summer is likely. The prediction was made by Mark Haedicke, managing director of Enron Capital & Trade Resources, the Houston energy company's wholesale energy unit, yesterday.

Last summer, a convergence of factors drove prices for electricity in the Midwest from \$30 to \$7,500 per megawatt hour, or more than 200 times normal levels.

The spike was caused by a number of issues, including: lack of power generation due to outages and maintenance; « unseasonably warm temperatures; and constraints on the transmission of power due to an overly complex set of les that favour regulated utilities.

The system was reported trading to customers at a about the 320 peso offer However, the investment another multinational in to be down at the start of the walk-in service branch. bank has urged minority managing Endesa Chile. Hillary Durgin, Houston WHEN YOU FIND YOURSELF IN A PREDICAMENT LIKE THIS, THERE ARE CERTAIN THINGS YOU NEED. Perseverance. A hedge trimmer. Sometimes the right answer is deceptively simple. No matter how basic or complex your information: COMPUWARE technology problems, we can resolve them, just like we do for four out of five of the world's largest companies. We never stop asking what do you need most? People and software for business applications.



## OLIVETTI/TELECOM ITALIA

TELECOMMUNICATIONS POLITICAL IMPLICATIONS

# Ministers split over Olivetti hostile move

MEDGE FUNDS

Investors keep faith

THE FEDRMAND ATTIONS

PUMER

ATET executive joins rival

More price spikes predicted

despite LTCM problems

The Italian government yesterday sent out conflicting messages about the brewing takeover battle between Olivetti and Telecom Italia, amid signs that it could have political consequences for the government of Massimo D'Alema

The Italian Treasury, led by Carlo Azeglio Ciampi tried to distance itself from both telecommunications companies, insisting that its recently privatised Telecom Italia was "residual" and temporary" and that plans

Telecom Italia, with its privatisation in October 1997, has become a private ment, strategies - including international strategies and decisions are taken by

However, senior figures in the government warned that whatever the outcome of the takeover battle, Telecom Italia must remain in Italian hands and significant conasset must not be seceded to

rally careful to ensure that positive". luigi Bersani, industry minister, on being asked whether he feared a possible foreign takeover of Telecom.

secretary at the ministry, Umberto Carpi, reiterated the point, arguing that the government "must exercise dc sectors, like it or not".

In an interview with the battle. Milan daily Corriere Della Sera, Mr D'Alema continued



Ciampi: distancing himself from both companies

But commenting on the that a group of Italian entre-

preneurs can get credit on "The government is natu- in Italy is something I find The Treasury pressed ahead with plans for the sale of its 3.4 per cent stake, amid

Mr Bersani's under- the operation. The Treasury could sell the shares by means of a public offer, which would have the advantage of mak-

signs that it was very close

But the Treasury wants to maximise its revenue from to distance himself from the operation and could be comments he made at the exposed to last-minute flucend of last week, when he tuations in Telecom Italia's a senior government official

alternative would be to sell bid, he insisted that "the fact the sales in a block through

> which the Italian governshare" in Telecom Italia,

There were also indica tions that Salvatore Cardinale, the minister for comgive the go-ahead to the sale to a judgment on this," said

# Bid turns spotlight on syndicated lending Banks are being much more careful about synthested loans in the pholine (Europe)\*

Whatever the final outcome of Olivetti's bid for Telecom Italia, speculation about the company's huge borrowing needs have cast the international syndicated loan market in a new light. Two years ago banks were happy to sign up for anything and at times, it seemed - everything which borrowers threw at them. Margins had fallen to wafer thin levels with some emerging market borrowers paying as little as 20 basis points over Libor the rate at which banks lend

to each other. Olivetti's hid, which would a €23.5bn (US\$25.8bn) syndicated loan easily the largest to date by a European company provides a snapshot of how much the market has altered. "Banks are not so sentimental about relationships nowadays, they want a good return on their capital," said David Godfrey, a senior official at J.P. Morgan. "Those sorts of low

margins are largely a thing

Many bankers baulked at the suggestion that Olivetti could raise as much as €23.5bn given the "capacity constraints" in the international loan market. They pointed out that other companies, such as Vodafone, the UK mobile operator that is acquiring Airtouch, the US company, or National

the US are also trying to raise large sums.

· Furthermore, the number of "jumbe" loans coming to the market is likely to se, say bankers, given the rapid cross-border consolidation in many European sectors. This poses problems. not least because many banks are moving away from old-fashioned towards leveraged finance, project finance and the bond markets. "We're not signing up for every loan that comes our way any more," said one European banker. "There is much stronger pressure on us than before to justify the use of capital and to mea-

sure the return on capital." Apart from paying greater obeisance to shareholder value, the number of European and US banks competing for deals has also shrunk in the last two years with the worldwide consolidation of the banking industry. This, and the virtual absence of any Japanese names from the syndicated loan market (owing to extensive repair work on their domestic balance sheets) means banks no longer under cut so aggres-

sively to win mandates. European banks are also adopting US-style practices to ensure better return on capital in the loan markets. For example it is now quite common for banks to insist on including "transferabil-Grid, which is buying New ity" clauses on syndicated

	fem4	
•		<b>QUINOMINATION</b>
Oliveta	23.5	- Emm
Vodefone .	8-12	Dollar
Hational Grid	6.3	Sterling
Scattish Power	3.8.	Starting
Alston	1.5	Euro
Telewest	1.4	Boltar
Axa ;	1,5	Steeling

to sell the loan to third par ties in the secondary market. Most assume Vodafone's \$10bn-\$14bn loan will include such a clause. Second, the average matu-

rity of loans is falling. Choosing a 364-day loan facility - as opposed to a two or three year loan - enables the bank to classify the loan as "zero weighted" under Basie capital adequacy rules. This makes it far more capital efficient. However, it also puts greater pressure on the borrower to quickly refinance the loan in the bond

just have to get used to recycling their debt to the bond markets," said one US

Olivetti, which earlier this month issued the largest euro-denominated bond by a company, in an €1.5bn offerpoint. Should its bid succeed, it plans to tan the bond markets for up to €15bn

# Astra defends Zeneca deal

By Tim Burt in Stockholm

the Swedish pharmaceuticals group, yesterday issued a robust defence of its proposed \$35bn merger with Zeneca of the UK, amid growing signs of discontent among small shareholders in Sweden.

The company accused Aktiespararna, the small shareholders' association, of misinterpreting the terms of the potential equity dilution faced by Swedish investors.

The association - whose members hold 11 per cent of Astra's shares - has urged investors to reject the claiming it and overstates

Zeneca's growth prospects.

The move coincided with an announcement that Karel Van Miert, the EU competition commissioner, was studying possible market concessions by Astra and Zeneca in an attempt to win clearance for the deal.

In a letter to shareholders,

meanwhile, Hakan Mogren, Astra chief executive, warned: "Giving up the merger to continue alone the deal and exaggerating would have a negative effect on creating shareholder value. No alternative or better merger partner has been presented by anyone."

The letter was co-signed by Percy Barnevik, chairman of investor, Astra's undervalues the Swedish largest shareholder and the main vehicle for Sweden's

Wallenberg business empire Investor officials said Mr Barnevik - who will become chairman of the enlarged drugs group - was anxious to correct "misleading criticism" of the deal, which is expected to generate annua savings of SKr8.7bn (\$1.07bn) after three years.

Aktiesparama's opposition has caused some nervousness among institutional investors. In 1994, the association sparked a shareholder revolt that scuppered the automotive merger between Volvo and Renault of France.

Astra shares, which have risen 17 per cent in the past months, gained SKr0.50 yesterday to close at

PANASONIC'S DUAL **BAND GSM PHONE**— **ANOTHER STEP** TOWARD UNIFICA

> Carry the GD70, and you'll be in touch across Europe. Its GSM 900 and 1800MHz dual band network capability gives you increased call coverage, higher call success rate and improved call quality. And as GSM rapidly becomes the global mobile phone standard, you will be able to use the GD70 in an increasing number of Asian, African and Oceanian countries.

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# Matsushita Electric **Panasonic**/Technics

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# Pru abandons its ambition to buy a bank

The Prudential yesterday abandoned a long-held ambition to buy a bank or build- 3 per cent rise in operating £150m a year in goodwill for ing society, saying the success of its Egg direct banking arm meant it no longer needed one.

Egg has taken a £3bn (\$4.9bn) of deposits in five rent trends, Egg would have months - more than the banking arms of J Sainsbury and Tesco, the big supermarkets, together over a longer

Sir Peter Davis, Pru chief mortgage and loan activities executive, said: "We feel we and a move into investment have leap-frogged the need products.

announcement came as the Pru, the UK's biggest life assurance group, reported a profits from continuing operations from a restated £834m to £860m.

the same deposit base as the Woolwich or Alliance & Leicester by the year-end. rapid development of its

director, said that, on cur- giving face-to-face selling retail financial services have nothing active on the opportunities in the High Street, would broaden the group's distribution options. It is believed to have Egg is also planning a

> society floated on the stock market in 1997.

could have gone out and

paid a few billion for a build-

building our own business."

Sir Peter had previously

services group repositioning ing society and written off itself as a dynamic, hightech. new entrant. Trevor our trouble. This way we are May, at Salomon Smith Barney, said: "Sir Peter has of a big merger. He said: "We been changing the dinosaur

group, not just a life

But critics predict Egg will flop, as "hot" deposits flood looked hard at the Woolwich out the moment it drops US, and in expansion in per cent. Operating earnings before the former building rates to profit-making levels. Asian markets where it is per share rose 5 per cent to Sir Peter said Egg was still on track to make a small Some analysts have profit in 2001, but conceded Taiwan. The group plans a

assurer.

Mr Bloomer said: "We applauded Egg, saying it that losses in the meantime stock market listing in the ould have gone out and shows a traditional financial could exceed the £200m US in the fourth quarter. envisaged last October. Last year, banking losses, including Egg, were £77m. Sir Peter downplayed talk

are prepared to look at Jonathan Bloomer, finance said that a branch network, of Holborn into a broader industry consolidation. We in the past two years. breath." The group was new business margins. interested in acquiring a not already present, includ- 33.7p ing Japan, South Korea and

The Pru's results show



# The impressive rise of a fresh Egg

Christopher Brown-Humes takes a look the euro or the merits of at the first five-months' trading of the Prudential's direct banking arm

It has been the most dramatic launch of a financial services business since Direct Line.

In just five months Egg, the direct banking arm of Prudential, has taken £3bn (\$4.89bn) in deposits and opened 250,000 accounts.

The success is extraordinary, but also represents a big miscalculation by the

It only expected £5bn of deposits over three years. And there has been a price to pay - customers have suffered long delays to open accounts and the venture will lose more than the £200m forecast for the first

On the other hand, the Pru has succeeded in establishing a brand rapidly, has caused discomfort to such

rivals as Northern Rock, Standard Life Bank and the supermarkets, and is on the way to becoming a leading

internet bank. It is already clear that the internet is going to be a bigger part of the operation than envisaged last October. First, this is because For itself wants to deal with its customers this way, rather than over the phone or via post, to keep costs

Second, more services are being offered over the net. still to come. Egg is offering its in due course. Customers can now check attractive deposit rate guarbalances and their five latest transactions on the net, for year. But what then?

example. In addition, a business smart cards.

Sir Peter Davis, chief executive, said: "We want Egg to tomers are not loyal. You do be what springs to mind when people think of the internet and financial ser-The rate of growth in the rates."

deposit base should slow because Egg plans to shift emphasis from deposits to promoting loans and mort-At the moment the deposit rate is 6.5 per cent, the best

for deposits of as little as £1, and the variable mortgage rate is standing at 5.99 per However, the real test is

antees until the end of next Its critics remark that any financial services group can bookshop has been take a lot of deposits if it is launched, and an e-forum prepared to lose enough where people can debate money on it. "It is gravityissues such as the impact of defying," says one.

Christopher Rodrigues chief executive of Bradford & Bingley, said: "Those cusnot build a franchise that way. At some stage Peter Davis's shareholders will not let him pay those Sir Peter demurs. Based

partly on the experience of

the Pru's own bank, he is

confident customers will

remain, even when rates are

lower relative to its competitiors than they are But he acknowledges, too, that Egg has to cross-sell in order to make the business logic work and to reap prof-

He says: "We are absolutely convinced that if we give people the right price, the right service and the right information, they will buy more than one product from us."

A lot of prestige is riding on him being right.

increasing sales through independent attvisers, rather than its traditional direct salesforce which has declined from 5000 to 3,000

Analysts said there was go, nor are we holding our clear evidence of pressure on A final dividend of 14p fund manager in the UK or makes 21p for the year, up 10



# Cadbury takes charge for Russian turmoil

Cadbury Schweppes saw a portion of its profits melt ing for the announcement of away last year after the a share buy-back to follow financial turmoil in Russia the sale of the group's forced the confectionery and non-US soft drinks business beverages group to take an to Coca-Cola. The sale and exceptional charge of £68m the consequent disposal of

The collapse of the rouble led to a loss for Cadbury Russia of £16m in 1998 - in line with 1997, but deferring beyond 2000 the business's expected break-even point.

posal last year, largely on in the US. the sale of its UK bottling Sales of

John Sunderland, chief reviewing its Russian operation to stabilise losses at an the market.

Marks and Spencer, the UK's

biggest clothing retailer, yes-terday culled 25 per cent of

its top management with the

departure of 34 senior execu-

tives, including three main

Peter Salsbury, the chief

executive, said the first wave

of job cuts would cost £10m

(\$16m), including the com-

pensation payment to former

deputy chairman, Keith

Oates, who left the business

after a board struggle over

succession late last year.

By Peggy Hollinger

board directors.

However, he disappointed analysts who had been hopbottling operations is expected to raise about £1.6bn. "It is a challenge to find a

deal that creates value for our shareowners," Mr Sunderland said. "If we cannot find the right opportuni-The effects were also felt ties within, say, two years, in the rest of the group's we would look to return the European operation, where money." His statement conprofits were £13m lower tributed to a 34%p fall in the because of lost sales to Rus- shares to £10. Other factors Excluding charges and a down and a continued big exceptional gain on a dis- decline in sales of Seven-Up

Sales of Dr Pepper rose operations, Cadbury lifted faster than the US soft underlying profits by 6 per drinks market for the 14th year, Cadbury said. But total volume growth for its Dr executive, said Cadbury was Pepper/Seven-Up beverage stable lagged slightly behind

M&S culls management

which is aimed at speeding

Mr Salsbury confirmed

three executive directors

were leaving the board, as

reported yesterday in the

Financial Times. They are

Derek Hayes, director in

charge of Europe, John

Sacher, head of information

technology and logistics, and

Chris Littmoden, who ran

the US operations. All three

are taking early retirement.

M&S also announced the

departure of 31 divisional

and senior directors. It is

**CONTRACTS & TENDERS** 

FIDIA S.p.A.

in Amministrazione Straordinaria.

FIDIA RESEARCH SUD S.p.A.

in Amministrazione Straordinaria

ANNOUNCEMENT

The Commissioner for Fidia S.p.A. and Fidia Research Sud S.p.A.

hereby announces that the Venice Court of Appeal, first civil division,

issued a sentence on 11th February, 1999, subsequently made public on

the 17th of the same month and immediately enforceable. The sentence

reversed the decision issued by the Court of Padua, first civil division,

No. 166/98, and approved the proposal of creditors' settlement put

forward by Fidia S.p.A. pursuant to art. 214 of the bankruptcy law, and

The Italian Ministry of Industry. Commerce and Crafts, issued an order

on 19th February, 1999, withdrawing authorisation for the auction of the

assets of Fidia and Fidia Research Sud (lot A) as well as of Fidia's

participation in Bioiberica S.A. of Barcelona, Spain (lot B), the bids for

which were to have been received by 12 noon of 26th February 1999.

art. 1, sixth subparagraph of law No. 95 of 3™ April 1979.

The auction has therefore been cancelled.

Prof. Riccardo Gallo

Commissioner

up decision making.



John Sunderland

the first stage in Mr Salsbu- understood that future job

ry's restructuring plan, cuts could come to as much

Pre-tax profits for the year to January 2 fell from £987m to £579m on turnover down 2.7 per cent at £4.1bn. In addition to the £68m charge this year's figures included £38m (£412m) of disposal

as 200, with even more tak-

ing voluntary redundancy.

uring to be done," a com-

pany spokeswoman said.

"People have taken over new

areas and need time to

decide how many people

Mr Salsbury said he would

keep the management struc-

ture under review. His

sharp rise in the M&S share

price, significantly outper-

forming the market. M&S

closed up 19%p at 401%p.

they will need."

There is further restruct-

## CGU to consider rise in premiums

By Andrew Bolger, Insurance Correspondent

CGU Britain's biggest composite insurer, said it was determined to increase general insurance premium rates following "unsatisfactory" underwriting results

The company said difficult trading conditions and weather-damage claims had reduced pre-tax operating profit to £768m last year from £1.24bn (\$2bn) in the vear before.

utive, said: "The immediate focus is to improve underwriting results, with rate increases and other actions, particularly in the IIK. A high level of surplus capital in general insurance markets worldwide, together with the likelihood of lower investment returns, makes our focus on underwriting skills increasingly important."

Referring to the UK, Mr Scott said: "We are leading the market with rate increases and are prepared to lose business to achieve the increases. The market is following our lead, with rapid rate rises, particularly

in motor classes CGU said UK personal motor premiums had increased by an average of 11 per cent by the end of last year. Further increases were planned this year.

Mr Scott said he believed the process of hardening rates would not be disrupted announcement fuelled a by the arrival in the market of Axa, the French insurer, which has made a recom mended £3.3bn bid for Guardian Royal Exchange. the weakest of the UK com-

CGU said there had been a £179m increase in the cost of claims from bad weather, large commercial claims and competition in leading man kets. General insurance proj its were £504m, down sharply from £1.04bn a year

The underwriting loss of £857m represented 10 per cent of premiums, compared with a 1997 loss of £383m, per cent of premiums. Difficult trading condi-

tions in general insurance more than offset a strong performance by the group' worldwide life and saving operations, which accounted for 46 per cent of group business last year. Life profits were £498m, up

21 per cent, and life and savings new business rose ! per cent at constant exchange rates to £5.4bn. The company said the inte

gration of CGU and General Accident businesses was progressing well and was on schedule to deliver the fore-

# Stan Chartered warns on Asia

By George Grahain

Standard Chartered, the international banking group, warned yesterday that economic conditions in its core Asian markets would remain difficult this year, but said it would step up investment in and is among the banks in growth opportunities from 2000 onward. An expected increase in

bad debt charges from £156m to £436m (\$703m) left the bank with pre-tax profits down 19 per cent to £708m. Rana Talwar, chief executive, cautioned that the operating environment in the bank's principal markets was unlikely to improve.

tinue at current levels, and the bank was unlikely to repeat the exceptional foreign exchange trading profit Africa. made in the first half of last year, he said.

Standard Chartered is to improve customer service, overhaul business processes and cut costs, with the assis-

tance of consultants from Ernst & Young. . Mr Talwar said the bank

would consider acquisitions, but his preference was for organic growth. It has examined banks in Thailand and South Korea

discussions with Bank of America, which is selling its retail businesses in Taiwan. Standard Chartered is planning to upgrade its management information systems to improve its ability to measure the profit it makes on each customer and

product Costs are expected to increase by about 10 per cent units move into a new building and new computer systems are introduced in

in Hong Kong, the group's biggest market, revenues

rose 6 per cent to £640m and embark on a programme to pre-provision trading profits 12 per cent to £347m. Bad debt charges, however, rose to £90m.

# Centrica to pay £530m dividend

By Thoroid Barker

Centrica, Britain's biggest gas supplier, yesterday announced a special dividend of £530m (\$864m) to shareholders, the first payout since its demerger from British Gas in 1997.

The 12p special dividend, accompanied by a 9-for-10 share consolidation, is expected to be followed by a dividend of 2.50 next year.

Roy Gardner, chief executive, said the group had not wanted to pay dividends until it had resolved many of its high-cost gas contracts in

the North Sea, and had understood the impact of full competition in the gas mar-ket. The group had "now made excellent progress on both [issues]".

Pre-tax profits in 1998 were £164m (loss of £623m). Last year's figure included exceptional charges of £835m from gas contract renegotiations and windfall tax provisions. Turnover was £7.48bn (£7.84bn). electricity custom-

Mr Gardner said the group was interested in bidding for National Power's Drax power station.

## COMMENT

# Cadbury Schweppes

Never mind the shrinking top line, Cadhury Schweppes is managing for value. And Same plot which is the the news flow should be Fish a Same index. pretty perky with all that money to spend. After Uniløver's £5hn pay-out, it seems any company with a cash pile can get the benefit of the doubt that it will either buy wisely or return the money to shareholders. Cadhury has sold one big slice of its drinks business and has more to go. That should leave it with more than £1bn in hand by late 2000. With operating profits of about

£800m, it could also take on £2bn debt. A shopping list, including Lindt and Hershey Foods, is easy to devise. Prising any target away from its owners for a reasonable price is more difficult. Nevertheless, it is to be hoped Cadbury can fulfil its confectionery ambitions, rather than simply offering a buy-back sweetener.

### Rights issues

Mild tweaking, but no earthquake. That is the best way of viewing the Monopolies and Mergers Commission's investigation of underwriting. And given its narrow focus - underwriting fees rather than the cost of capital in general tweaking was probably appropriate. Underwriting fees are still, in general, too high. But cutting them through administrative flat or requiring companies to put underwriting services out to competitive tender would have been heavy-handed. Instead, we have modest but sensible recommendations. For instance, bankers are reminded to advise their clients of the alternatives to underwritten issues at standard fees. And the Stock Exchange is asked to ensure that companies explain their thinking if they do not put fees

The missed opportunity was the failure to tackle the issue of pre-emption rights head-on. Unless the UK's tight guidelines are relaxed, companies will normally be railroaded towards underwritten rights issues. Sometimes that is appropriate, but often the requirement to tap the same investor base again and again adds to the cost of raising new equity. A more flexible system would also encourage companies to sing for their supper. The MMC concluded that this was more a matter of corporate governance than competition policy. Maybe. With luck, the Company Law Review, which does have a governance remit, will tackle the issue

**NEWS DIGEST** 

HEALTHCARE

## Strong interest shown in **S&N's bracing business**

Smith & Nephew, the medical equipment company which reports its 1998 results today, has received interest from TO groups in the bracing business it put up for sale in December. Analysts estimate the business, which has sales of about £65m (\$106m) and produces braces for knees, elbows and other joints, will fetch about £100m. The sale is being handled by Lazard, and bids were due last week. The business, which is mainly US-based, is the largest of its kind in the world but the market is fragmented and the company concluded it would be difficult to create a global presence for it.

S&N - which is reorganising along product rather than regional lines - is planning to list in the US in the autumn via ADRs. It is hoped that this will generate greater interest in the company among analysts. About 40 per cent of Smith & Nephew's sales and 60 per cent of its manufacturing are in the US - is also home to its main competitors

Salomon Smith Barney expects 1998 pre-tax profits of £150m (£161m) before exceptionals. Virginia Marsh

TRANSPORT

## Avis shrugs off rising costs

Avis Europe, the car rental company, raised prices by 4.8 per cent last year - its first annual increase in rental rates since 1994. Mark McCafferty, chief executive, announcing annual pre-tax profits 44.1 per cent higher at £98.7m (\$161m), said the rise in rates was important because fleet costs were always rising. Avis thinks prices will continue to increase this year, but not at the same rate.

Mr McCafferty said the results were helped by the group's efforts to cut its fleet and staff to lessen the impact of falling second-hand car prices on the business. Avis had expected the fall in the residual value of the former fleet cars it selfs to knock £2.5m-£3m off profits - but the reduction was only £1.7m. Susanna Voyle

## **Hedging helps Ashanti Goldfields**

Ashanti Goldfields annual 1998 results yesterday underlined the importance to gold miners of hedging profits. Hedging income amounted to \$139m - unchanged on - compared with operating profits after exceptional costs but before closure losses up 14 per cent at \$90.3m. Turnover was 13 per cent ahead at \$600m. If Ashanti did not hedge its output by forward selling, its mines would not break even. Hedging allowed it to realise a gold price of \$385 per ounce, \$91 higher than the spot price.

·	Tamos	<b>FOT</b> (Edit)		e-táx R (Gus)	8	\$ (p)	Current peyment (c)	Date of payment	Dividends Corresponding dividend	Total for year	Yotat la year
in Group 6 mile to Oct 31 *	32.9	(29.2)	1.84♥	(2.15L)	10.1	(18.8L)	1.5	Apr 23	1.5	-	4.5
ntonov 🌣	0.035	(0.488 )	2.03L	(1.57L)	2.68L	(2.1L)		•	· -	-	-
sis Eurape	600.3	(531.3 )	43.1♠	(55.7♠)	0.37	(0.5 )	0.1	May 27	0.075	0.1	0.2
activity Schweppes Yr to Jan 2	576.3	(504.3 )	98.7	(68.4 )	12.7	(9.4 )	:. <b>30</b>	Jun3	2.50	4.5	3.750
exposes	4,106	(4,220 )	579♣	(987♥ )	35	(68.7)	13.2	May 21	125	19 '	18
entrica	67.1	(97 )	0.507	(16.3♥-)	.1L†	(9.2)	1.76	Apr 30	1.6	2.54	2.4
GUYr to Dec 31	7,481	(7,842 )	1644	(623L♠ )	2	(17.9L)	12	Jun 23	•	12	′′-
enister Trust ØYr to Dec 31	15.7	(15.1 )	7714	(2,178 )	37.1†	(118.8.)	21.9	May 17	20.28	35.15	31,53
Second Yr to Nov 29	_	. (-)	0.614	(0.96♥ )	269	(3.99 )	1.	Apr 14	1.6	1.4	. 2
ogunick HosterYr to Dec 31	70.2	(44.8 )	7.31.	(3.34)	24,8†	(11.4)	3.4	Apr 30	1.8	4.8	2.6
	73.3	(65.8 )	. 8.62	(9.61)	17.05	(19.51 )	4.752	Apr 22	4.752	8.152	7.92
esymet ØYr to Dec 31	17	(7.43 )		· (1.32L.)	0.55	(6.43L)		-	, <b>-</b> .		
	.118.1	(130.8)	2.164	(5.06♥ )	4.BL	(6.7 )	1.07	Apr 30	3.86	3	5.79
oglea6 mits to Dec 31	292.4	(216.3)	25.55	(15.52 )	4.91	(3.19 + )	- <b></b> 1.15	Mar 25	0.54		2.35
Herogen14 miles to Dec 3177	70.1	(66.4 )	8,49♥	(5.32 <b>4</b> )	22	(B.S.)	1	May 14	2.6	1	5
radionital		(-)	1,141	(1,169.)	45.3	(43.3 )	14	May 26	12.7	21	18.1
santicaYr to Dec 31§	15.2	(5.64)	3.46	(1,01)	· <b>6.7</b> 9	(1.29 )	· 2	-		-	,
elect ApptsYr to Dec 31	831.8	(519.6 )	53.1	(326)	30.4†	(23.3)	nii .		2.3	nå	3.5
tandard Chartered Yr to Dec 31	-	(-)	703	(870 }	44.8	(57.4 )	14.5	May 28	13.25	20.75.	18.5
epnel Life Sci	0.093	(0.096 )	1.22	(1.24L )	-	( <del>-</del> )	•	county and	19-60	aus.	. 10%
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rvestment Trusts	, MA	V (p)		hutuble age (Em)		S (54)	Current Phytoant To)	Data of payment	Corresponding Childenti	Total for	Total la
eacon6 mths to Dec 31	147.3	(150.3 )	0.234	(6.81L)	0.78	(0.39)		•			<del></del> -
eraidYr to Dec 31	177.8	(205.8)	1.13	(1.11)	1.37	(1.35)	0.90 ·	Apr 28	0.85	0.90	0.85
past of Property	66.39	(92.64 )	0.199	(0.133 )	3,025	(2.035)	212		1.97	2.12	1.97

# London surge keeps Europe's mood upbeat

**EUROPEAN OVERVIEW** By Vincent Robard

closed higher yesterday led by a surge in the UK, where rate results, a decline in ster- nental economy. ling and possible euro-enthu-

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CONSTRUCTION & BUILDING

European stock markets tors remained relatively might happen. upbeat despite the continued a combination of good corpo- bleak outlook for the conti-

The euro remained below While other European chances of it reaching \$1.00 markets were a little more this year, especially since

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FORESTRY & PAPER

7374

subdued - pan-European the outlook is for European prices, Mr Greenspan's rela- contrasts between, and even indices rose by between 0.75 interest rates to fall further and 1.2 per cent - analysts later in 1999 - although the said the mood among inves- key question is when that

reasonably firm opening on Wall Street, which appeared to be reassured by comments siasm combined to bring \$1.10, and technical strate-investors out in force. nition about high share

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about the health of the US economy were what the market really wanted to hear.

upbeat despite the continued Further underpinning The FTSE Eurotop 300 decline of the euro and the Europe's good gams was a index of leading European 1,249.92, while the FTSE Eurotop 100 index climbed 36.05 to 2,881.07. The FTSE Ebloc index of euro-zone Despite his repeated admo- stocks rose 7.76 to 1,080.95. There were some striking

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SOFTWARE & COMPUTER SERVICES

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tively positive comments within, sectors. Automobile stocks collectively rose less than 0.5 per cent, but that disguised a sharp rise by Daimler Chrysler, €2.10 higher at €91.60, although it Resident Sheets shares rose 14.53 points to denied reports of a tie-up with Nissan, and an even bigger drop by VW, which ended down €4.20 at €62.85 after it said it would struggle to match last year's profits rise. BMW slid €24 to €670. Among the UK's high-flyers were HSBC Holdings, which gained €1.40 to €25.91 on plans to streamline its share structure. That helped reverse a slump earlier in the week when its results Hew Zenter did not entirely convince. NatWest was 70 cents higher Tat £20.08 on the strength of its own figures and Glaxo
Wellcome added £1 to £31.30.
Suez added £1.90 to £193.90
despite the boardroom turdespite the boardroom turmoil at Tractebel, which fell

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15 year	4.51	4.55	5.07	5.12	156	3.66	5.98	6.01	266	271	World Sank	04/05	7,125	<b>AAA</b>	117.979	3.77	+0.03	+0.18	+0.3
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9 <del>100</del>	4.06	4.12	5.04	5.06	294	302	5.80	5.83	2.03	206	ADB	10/07	5.500	AAA	108.363	4.31	+0.02	+0.22	+0.6
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6 <b>year</b> 7 wood	3.73 3.86	3.77 3.90	5.D4	5.00	2.84	2.72	5.73	5.75	1.72	1.75	Greece	11/08	6.750	288	115.037	4.40	+0.03	+0.21	+0.8
5 year	3.58	3.62	5.06 5.05	5.09 5.09	2.30 2.47	2.38 2.55	5.64 5.69	5.57 5.72	1.24 1.50	1,27 1,53	Sweden	02/01	5.000	<b>A</b>	103,405	3.16	+0.04	+0.18	+01
4 year	3.42	3.48	5.08	5.72	2.12	2.20	5.50	5.62	0.97	1.00	Déparack	01/02	4,750	AA.	104.024	3.25	+0.04	+0.20	+01
3 year	3.28	3.30	5.10	5.14	1.92	200	5.54	5.57	0.89	0.72	UK	01/01	4.250	AAA	102.031	3.14	+0.04	+0.18	+0.1
2 <del>104</del>	3.11	3.15	5.12	5.15	1.58	1,76	5.47	5.50	0.44	0.47	S SOUTH SAME								
1 year	3.05	3.08	5.26	5.29	1.45	1.49	5.31	5.34	6.30	0.33	Feb 24	dela	Coupn	Rating	price	yleki	yld	yid	Goves
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Wills Indies

ENGLISH FRANKS CONTINUES

Strong interest shown S&N's bracing business.

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to the following programme that issuing and Paying Agent, Registrar and Transfer Agent will be changed from Citibank, N.A. London (formerly Morgan Guaranty Trust Company of New York, London Office) to The Industrial Bark of Japan (Lurembourg) S.A. 8, Rue Jean Monnet, P.O. Box 68, L-2010 Luxembourg Tel (352) 421617-1 Fax (352) 421617-488/489 Telex 1289IBJLXLU and Citibank, N.A. Brussels (Cornerly Morgan Guaranty Trust Company of New York, Brussels Office) will resign its Paying Agent role, effective from 30° March 1999:

Mitsubishi Estate Company, Limited & MEC Finance USA, INC. USD4,000,000,000 Debt issuance Programme.

Detect: 25° February 1999 Mitsublishi Estate Company, Limited / MEC Finance USA

THE ROYAL BANK OF CANADA U.S. \$350,000,000 Floating Rate

Debentures due 2005 n accordance with the Terms and Conditions of the Debentures, the interest rate for the period 28th February, 1998 to 31st Merch, 1999 has been insed at 51-25 per ensure. On 31st March, 1999 interest. of U.S. \$4,640825 per U.S. \$1,000 nimal amount of the De be due for payment. The rate of interest for the period commencing 31st March, 1999 will be determined on

29th March, 1999 Agent Bankand Principal Psyling Agent

ELECTRICITE DE FRANCE FRF 4 000 800 000 ZZERO COUPON NOTES DUE 2002 ESIN CODE: XS0034923465

Pursuant to the Terms and Conditions of the Bonds, notice is hereby given to the Bondholders that FRF 150 000 000 have been repurchased by the issuer for cancellation. Nominal outstanding: FRF 3 815 910 000

THE VISCALAGENT SOCIETE GENERALE BANK & TRUST S.A. 11-13, avenue Emile Reuter L-2420 LUXEMBOURG

No. 007734 of 1994 IN THE HIGH COURT OF JUSTICE IN THE MATTER OF
SCAN RE INSURANCE COMPANY
LIMITED
- maiIN THE MATTER OF THE
COMPANIES ACT 1985

COMPANIES ACT 1985

NOTICE 15 HEREBY CITVEN THAT following consultation with the creditors consultation with the creditors consultation with the creditors consultation with the creditors for accurate between Scan Re Insprace Company Linted and its Scheme Creditors (as defined in the scheme of arrangement) has been increased from 12.5% to 20% with immediate effect. Persons with claims should submit them to the company in the normal way at the following address: Scie Re Insurance Company Lucked 44/06 Old Steine Brighton BN1 INH

February 1999

| Post |

MERCURY SELECTED TRUST (SICAV) Recistered Office: 6D, route de Trèves, Senningerberg NOTICE TO BEARER SHAREHOLDERS OF SINGAPORE & MALAYSIAN FUND

Bearer Shareholders of the Fund are informed that the Company is now in a position to distribute the remaining redemption proceeds attributable to the Malaysian holdings in the Fund. Shareholders may reinvest these proceeds into Class A Shares of another Mercury Selected Trust Fund tree of any initial charges.

Copies of the letter dated 9th February 1999 and the instruction form for princetting the process of the letter dated 9th February 1999 and the instruction form for princetting the process of the letter dated 9th February 1999 and the instruction form for princetting the process of the letter dated 9th February 1999 and the instruction form for princetting the process of the letter dated 9th February 1999 and the instruction form to

vestment sent to Registered Shareholders are available stered office of the Company and from all Paying Agents. Paying Agents: Benque internationale à Luxembourg S.A. 69 route d'Esch

The Board of Ofrec

**Banque Sofinco** FRF 1,000,000,000 Floating Rate

Three Month PIBOR Notes due 1999 In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from February 24, 1999 to May 25, 1999 the Notes will carry an Interest

Rate of 3.106% per annum. The Interest Amount payable on the relevant Interest Payment

Date, May 25, 1999 will be FRF 77,65 per FRF 10,000 principal amount of Note and FRF 776.50 per FRF 100,000 principal

The Agent Bank Kredietbank Lummbourg

(CS FIRST BOSTON GROUP

**CS First Boston** 

Interfinance Crédit National N.V.

US\$100,000,000 undated unsecured subordinated non-cumulative capital notes

In accordance with the terms and conditions of the notes the rate of interest for the interest period 25 February 1999 to 25 August 1999 has been fixed at 8.268758269% per fixed at 6.265/30.007a per annum, interest payable on 25 August 1999 will be US\$41,573.48 on each US\$1.000.000 principal amount.

Global Agency and Trust Services Cidbank, N.A., London

25 February 1999 CITIBANC

European Investment Bank ETJIR 500,000,000 Floating Rass Noses than 2002 Finaling Rase Noses the 2002 in accordance with the provisions of the Notes, notice is hereby given that the Rate of Internal for the six atomb period ending 24 August 1999 has been fixed a 2.400.25% per annum. The interest accruing for stetch are month period with be EUR 60.49 per EUR 5.000 Bearer Notes, and EUR 1.200.E1 per EUR 100.000 Bearer Notes, and 24th August 1999 against presentation of Coupen No. 15. Finance, B.V.

(Normoty CSFE Person BV) US\$200,000,000 Guaranteed Subordinat Floating Rate Notes August 2003

CS First Boston Group, Inc. Notice is hereby given that for the interest period 25 February 1999 to 25 August 1999 the notes will carry an interest rate of 5.5% per amoun. Interest payable on 25 August 1999 will amount to US\$27.65 per US\$1,000 note and US\$276.53 per US\$10,000 note and US\$2,765.28 per US\$100,000

Global Agency and Trust Services, Chibank, N.A., London 25 February 1999

CITIBAN(O

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Melanie Miles on Tel: +44 0171 873 3349

# delay bank reform bonds

The Japanese government is considering delaying its plans to issue bonds to fund banking reform after Japanese investors warned that the move could damage the markets this spring.

In particular, the government is considering putting ance companies, banks and off any issuance until after June, because local governments are expected to make larger than expected bond issues between March and May to fund their own grow-

A final decision on the considering delaying issuissuance of bank reform bonds is unlikely to emerge for several weeks. But the fact that it is under discussion highlights the problems the government faces in financing its planned injection of up to Y25,000bn into the

capital bases of the banks. The dilemma also indicates the concern felt in the Ministry of Finance about growing government debt. As one senior government official said: "If we issue several trillion of bonds before June, there could be over-

crowding in the market." The question is particularly critical because the government plans to inject around Y7.450bn worth of funds into large Japanese hanks by the end of March.

The Financial Reconstruction Commission, the body organising financial reform. had hoped this would be funded through Bank of Japan loans to the Deposit ing preliminary figures, one insurance Corporation, official said issuance could another government body.

WORLD BOND PRICES

However, the BoJ opposes this, and Hakuo Yanagisawa, FRC head, now

# **NEW ISSUES**

three years. acknowledges that most of the Y7,450bn will probably be raised in the markets.

Other government officials have warned this will force this week. the DIC to issue several trillion yen of securities, proba-Bankers say investors prebly four-year government-

guaranteed bonds. The DIC has tried to persuade Japanese life assur-A two-year \$3bn bond by brokers to buy the bonds but the response has been unenthusiastic, since investors

face their own funding

squeeze by the end of the

could be a "bottleneck" prob-

Between March and May

local governments are expec-

ted to issue almost Y6,000bn

in bonds to regional banks

and other institutions

through private placements.

additional bonds to compen-

sate for the shortfall in tax

revenues. In fiscal 1998 these

"revenue shortfall" bonds

were only Y600bn. However,

this is expected to rise

The Tokyo Metropolitan

Government, which has not

issued any in fiscal 1999, said

yesterday it would issue

such bonds next year. Quot-

be up to Y135bn. Another

large prefecture has also

said it will raise issuance by

sharply this year.

They are also set to issue

lem this spring.

fiscal year.

Consequently, the DIC is priced at 30 basis points over ance until the summer, and wants to plug the financing gap with BoJ bridging loans and short-term loans from Japanese and western banks The BoJ still insists the DIC must issue honds later in the year but acknowledges there

heavlest investors.

By Khozem Merchant The World Bank kept up the pace of recent issuance of short-dated paper with a \$1bn bond maturing over

The demand for shortdated paper was given impetus after testimony by Alan Greenspan, chairman of the US Federal Reserve, earlier

fer the safety of a liquid position in short-dated paper. rather than the long end, because of uncertainty over US interest rates.

Federal Home Loan Banks, priced at 32 basis points over the relevant Treasury and launched earlier this week, was typical of the trend. The World Bank bond was

Treasuries, ABNAMRO, lead manager, said the target audience was central banks. Italian regional banks, which like the World Bank credit and have been active buvers of dollar paper recently, were among the

Deutsche Apotheker-und Aertzebank, a specialised

# Tokyo may | World Bank raises \$1bn

New international bond issues								
Bottowac	Amount PL	Coupon	Price	Metarity	Feet %	Spread bp	Book-namer	
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Mentil Lynch & Co Inc at par. h1) 8% in yr 1, then 6%, i) Over Intarpo Euribor flat. i) Long 1st coupon, m) Amortiess 1%pa. i) Recommended reoffer, s) Short 1st

bank for the German medical profession, launched its debut dollar issue, the latest move to make itself known to investors outside Germany. Earlier this year it launched its debut euro issue and yesterday continued its foray into non-domes-

tic currencies with a five-

IE SWISS FRANCE.

E GREEK DRACHBA

City of Yokohama

stuck to a German investor base, it has stuck loyally to a client base of high net-worth doctors, dentists and pharmacists, and steered clear of Asia and Latin America. which suits investors.

The privatised German port of Rostock launched a debut high-yield €50m bond.

Not only has the bank The 10-year offering which was priced to yield a spread of 622 basis points over the 10-year German bund, was rated Ba3 by Moody's Investors Service, giving it "junk bond" status.

High-yield issuance has been rare this year; subinvestment grade issuance hy ports even more rare.

row between euro-zone poli-

ticians and the European

Central Bank over the future

direction of monetary policy

continued to weigh on Euro-

The benchmark 10-year

German bund future ended

0.28 lower at 115.82, down

UK gilts also closed

slightly lower yesterday as

markets digested the impli-

cations of the government's

euro change-over plans. The

10-year gilt future ended 0.19

from 116.10 previously.

# Turkey says low ratings not justified

By Leyla Boulton in Ankara

Turkey said its launch yesterday of a €500m bond, its first denominated in euros, was yet another sign that it is under-rated by credit rating agencies. Aydin Karaoz, the senior

treasury official responsible for foreign economic relations, said Turkey's low rat-ing was not justified either by its history as a prompt payer or by the fact its bonds outperformed the emerging market bond

When you talk to market players you will probably not find any who would agree with the single B rating we are carrying," Mr Karadz said in an interview. "All we can do with other market players is take it at face value and try to live

Charles Blitzer, chief international economist at Donaldeon Lufkin and Jenrette. agreed. "On a comparative basis. Turkey is underranked," he said.

Mr Blitzer noted that Turkey had been one of the beneficiaries of a growing differentiation among investors towards emerging markets over the past six weeks. The fact that investors

were "taking another look at Turkey" was evident both in the Turkish stock market's recent rally and in yesterday's five-year bond issue. priced to yield 9.5 per cent. In contrast. Mr Blitzer said Croatia was obliged earlier this week to put a wide yield

spread on a bond issue in order to attract investors. Turning to the prospects of an agreement with the

International Monetary

Fund later this year, Mr Karaoz said that Turkey's chances of signing a deal were high. A Turkish delegation flies

to Washington next week to begin working with the Fund on the parameters of an anti-inflation programme that could be put in place after elections on April 18. Turkish wholesale price inflation fell to 54.3 per cent last year, with a target of 35 per cent set for the end of

A deal with the IMF would be useful, mostly from a paychological point of view. Mr Karaöz said. It could provide the next government with moral support for pushing through important structural reforms, such as an overhaul of Turkey's costly social security system, under which retirement starts at 38 for women and 42 for men at a cost of \$6bn a year.

An accord could also boost the confidence of international financial markets and further lower Turkey's cost of horrowing.

However, Mr Karaöz also emphasised that an agreement with the IMF providing Turkey with external financial support was "not a matter of life and death".

This was because high domestic interest rates, fuelled by political uncertainty, which have fallen this year to 120 per cent from highs of 140 per cent, were unlikely to persist after the elections.

"Is it sustainable to pay interest rates in the area of more than 120 per cent? Of course not. But there is no reason for interest rates not to come down," Mr Karadz

Apple sales

**BENCHMARK BONDS** 

By Florian Gimbel in London and John Labate in New York

US Treasury prices were flat yesterday, with Alan Greenspan, chairman of the Federal Reserve, producing little to surprise the markets in the second day of his Humphrey-Hawkins testimony.

bond market as a conduit for

NUAL EURO BOND FUTURES (MATT) 6100,000 111.73

"The US economy is more In a statement vesterday. Mr Greenspan appeared keen to dispel the notion that the Fed was using the

111,77

lysts remained divided over the implications of the Fed's Stearns disagreed. "The latest policy move. "By keeping interest rates

on hold, Greenspan is letting the bond market do the job [of monetary tightening]." said Commonwealth Bank of Australia's James McKay.

sensitive to long-term bond vields than short-term interest rates. And talking the bond market down means talking mortgage rates up. which should, in turn, calm the overheating consumer almost 40 per cent next year. I its monetary policy, but ana-sector," Mr Kay said.

111.43 25,075

Low Est. vol. Open int. 122–12 802,156 513,624 122–00 119,380 286,223 121–29 156 8,620

Open Sett price Change 110,10 110,34 +0.20

High

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Low

David Brown at Bear recent sell-off in the Treasury market [on Tuesday] has clearly been an over-reaction. There is still a highgrowth-and-low-inflation scenario in the US, which is

creating a virtuous environ-

ment for bonds," he said.

By early afternoon the benchmark 30-year bond was unchanged at 97#, yielding 5.426 per cent. The two-year note was down & to 99%. sending the yield up to 5.014

The lacklustre US market

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•	Hydro-Ouebec	05/01	8,750	n/a	109.0920	249	-0.05	-0.03	+1.0
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Canada	5.20	+1.31	+0.10	Portuga	ì	4.13	+0.24	0.97
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E LATE AMERICA

## **CURRENCIES & MONEY**

# Sterling tumbles on Emu expectations

Turkey says
low ratings
not justified, MARKETS REPORT By Alan Beattle and Melanie Carroll

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tary union rose.

saw the pound fall against the dollar and the euro.

It broke below the \$1.60 level against the dollar for too high if the market the first time since October 1997 and closed at the end of the London trading session at \$1.599. Against the euro it ■ The euro also continued to lost some of its recent gains, fall yesterday, as the dollar closing at £0.685.

Higher expectations of an early EMU entry for sterling large options expiring. were reflected in further strong gains at the back end of the short sterling strip. Contracts expiring in 2002, a possible entry date for sterling into the European Exchange Rate Mechanism

Feb 24

(ERM) as a prelude to monebasis points yesterday.

Sterling fell to an entry into monetary union eighteen-month low yester- could drive the pound down day as expectations of the further, depending on the below the \$1.10 level at 3pm UK joining European mone-likely entry rate for sterling. GMT, a time when a large The aftermath of the UK rate for sterling against the government's publication of D-Mark is around 15 pfenthe euro changeover plan nigs lower than the spot rate," said Ian Guoner of

around DM2.50-2.60," he said.

ABNAmro in London.

leapt in late European trading after more rumours of -- Latest----- Prev. closs --

POUND SPOT FORWARD AGAINST THE POUND

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Some tried to tie the euro's tary union, rose by around 8 fall on the day to the weakness of sterling, But the dif-Analysts said that firming ferent timing of the fall expectations of an early suggested that the moves were independent.

The euro collapsed back "The three-year forward option in dollar-yen was believed to expire. The euro failed to recover over the rest of the London session, closing at \$1.095. Analysts said that the

"So the current spot rate is too high if the market euro were weak J.P. Morexpects a 2002 entry at gan, who revised down their short-run forecast for the euro against the dollar yesterday, said the euro would not recover its launch level of \$1.16 until June.

"In coming days we expect markets fully to price in more monetary easing by the European Central Bank," said James McCormick, currency strategist at J.P. Morgan in New York: "G3 policymakers are clearly worried
about the current account

Bank of Tokyo-Mitsubishi in

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Against the dollar 1.20 🚤

imbalances, and there will be pressure on the ECB to cut interest rates," he added.

■ The yen dropped yesterday, falling almost two yen in one hour against the dol-lar in the Asian trading session. It closed in London at Y121.9.

London, said he expected the able ride this week after it yen to remain within the Y110-Y125 range against the landing pad in sight.
dollar in the medium term. The Real slipped again "A value below Y120 would impair the ability of the Japanese banks to meet

capital adequacy tests at fiscal year-end. Above Y110 would hit the equity market - below Y110, the corporates are fully competitive," Mr Chertkow said.
"I don't think it will break Y125. Ultimately the Japanese Ministry of Finance is

market, whether overily or covertly," Mr Chertkow said. ■ The Brazilian Real looks to be in for an uncomfort-

prepared to intervene in the

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DOLLAR SPOT FORWARD AGAINST THE DOLLAR

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began to fall sharply with no

yesterday, finishing at R\$2.005 against the US dollar. The Brazilian central bank began to sell US dollars yesterday at R\$2.00 to stabilise the Real.

The bank confirmed it had intervened directly in the foreign exchange market on Tuesday for the first time since the Real was floated. But Gene Frieda, analyst at the economic consultancy 4Cast, said there could be substantial reserve losses if

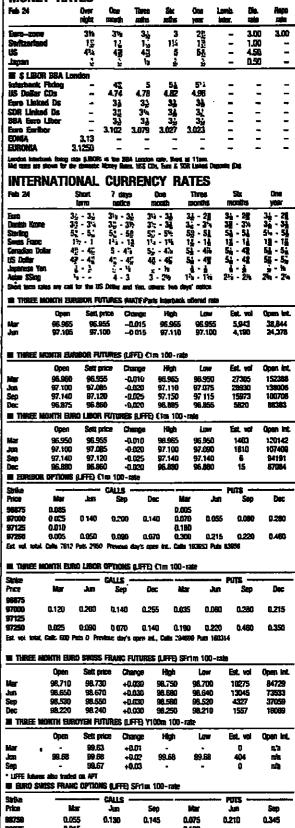
the Real continues to be defended at R\$2.00. Markets are keeping an

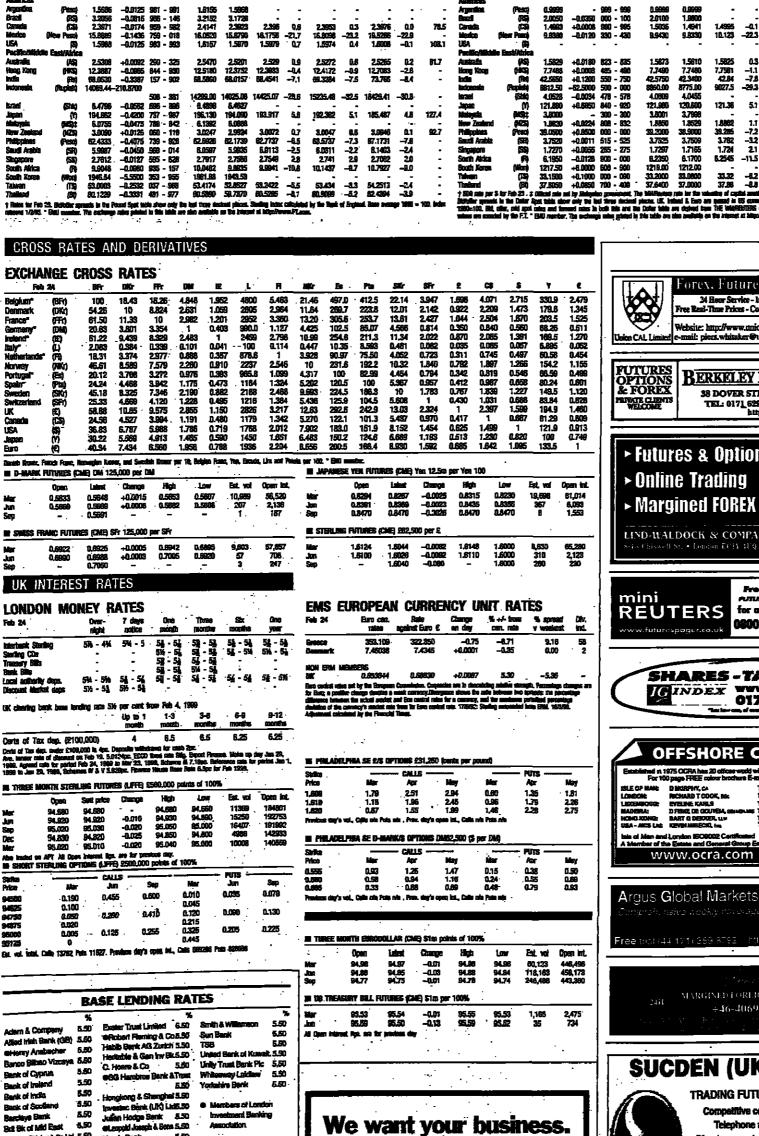
eye on political wrangles over the appointment of the governor of the Brazilian central bank, and the expec ted International Monetary Fund announcement of a \$9bn emergency loan. This is part of the \$41bn rescue package the IMF proposed for Brazil last year.

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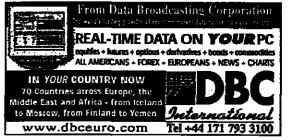


Contact: Philip Adler Tet: 0171 337 3516

SCF CROUP







European rapeseed prices have dropped to record lows as slowing demand and signs of bumper oilseed crops across the world have depressed the market.

The May contract for rapeseed on Matif, the French futures exchange, fell to its lowest ever at €181 a tonne on Monday, 30 per cent below its price just three months ago. It recovered a little ground on Tuesday but fell back again yesterday to close at €181.5.

"A record US soyabean harvest and signs of a good rapeseed crop in Europe this year have affected the market," said Heike Hintze, senior economist with the Home Grown Cereals Associ-

ation, a UK trade group.
"Brazil's economic crisis and the devaluation of its currency have added to worries that there will be a rise in Brazilian soyabean exports," Ms Hintze added. The US and Brazil are the

world's largest producers and exporters of soyabeans. tively stable last summer, when the European season began, but have been falling steadily since December.

There's simply too much oilseed around and not enough demand," Ms Hintze said, adding that European rapeseed crushers were showing signs of cutting capacity because their margins were being hit by the

Rapeseed is the largest oilseed produced in the European Union and is a popular source of vegetable oil for the food industry. It is also used by farmers for planting as a break between other

Europe is second only to China in rapeseed produc-

# Coffee falls despite news from Brazil MARKETS REPORT

and Gillian O'Cooper

Coffee prices fell in spite of a forecast of sharply lower production in Brazil during

By Paul Solman, Robert Corzine

the 1999/2000 season. Estimates from Brazil's association of coffee exportbags compared with the crop of 30m bags in 1998/99. Analysts said the smaller barvest from the world's tract had managed a modest largest coffee exporter could gain to 107 cents against mean a global supply deficit.

However, the news failed to inspire the markets, and May robusta coffee on the London International Financial Futures and Options ers put the country's arabica Exchange ended the day bean output at 22m 60 kg down \$6 at \$1,644 a tonne.

Arabica also slipped on barrel in late trading on Lon-New York's Coffee, Sugar don's International Petro-high on steady falls in stock and Cocoa Exchange, though lenn Exchange in late trading the May con-Brent recovered from ear-

Tuesday's close of 106.8 cents a pound. Crude oil prices drifted lower after Tuesday's 36 cents a barrel rise. Brent Blend for April delivery was down five cents at \$10.89 a the London Metal Exchange, destocking ends.

lier losses after the light crude contract on the New York Mercantile Exchange received a boost from a refinery fire in Illimois and fresh attacks on Iraqi air defence sites by US military aircraft Nickel stole the show on

Macquarie Equities argued that the unexpected surge in Russian exports of nickel in the second half of 1998 was responsible for the price collapse around that time. It warned that Russian exports might be sharply lower in 1999, as production falls and

# Modest in Indian agriculture

indian production of rice. wheat cereals and pulses. the country's staple food grains, is likely to rise a modest 1.4 per cent this fiscal year to a combined 195.2m tonnes, according to the finance ministry's

annual economic survey. The recovery in crop production follows India's 11th successive normal monsoon rains last summer and marks a rebound from the disappointing harvests of 1997-98, when production dipped from a record 199.4m tonnes a year earlier to just 192.4m tonnes.

The ministry's annual prebudget review of the economy says total agricultural output, including commercial crops, should register 5.3 per cent growth after a fall of 1 per cent in 1997-98.

The survey notes, however, with "grave concern" a declining growth trend for Indian food grain production since the 1980s, when annual growth rates averaged 3.5 per cent during the heyday of the "green revolution". This was marked by the

explosion in output, mostly in Punjab state, that followed the introduction of new higher-yielding crops. The survey says growth rates have slipped to an

annual average of 1.7 per cent in the 1990s, equivalent to the rate of population growth and around the same level as the 1960s. It says India has almost

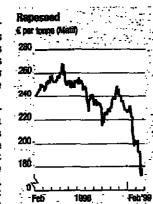
reached a plateau in extending land under cultivation, which at 124m hectures last year was no higher than in

The survey adds that "the contribution of high-yielding varieties [of food grain crops), which was the basis of the green revolution in the seventies, has now plateaued, and there is hardly any fresh contribution to growth in yields".

- >---

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are France, Germany and the UK, which provided 3.8m tonnes, 3.2m tonnes and 1.5m tonnes respectively last

The German crop was a record last year, and better than expected harvests in Argentina and Canada have also added to world rapeseed

Although rapeseed is not a direct competitor to other edible oils, such as soyabean oil and palm oil, its price has been dragged down by low

prices in those markets. Soyabean oil is trading at around six-year lows on the Chicago Board of Trade, while prices of palm oil on Malaysia's Commex exchange are at their lowest

for almost 18 months. "We won't know the size of the European rapeseed crop in the 1999/2000 season for a few months, but it looks like it will be a large crop." Ms Hintze said.

Another unknown factor is the level of Chinese imports, which could rise this year to make up for a smaller than expected domestic rapeseed

# NZ Dairy Board raises its game

The country's biggest exporter aims to lift its share of the world market, says Terry Hall

Board, the country's biggest export earner, is reshaping its global sales effort as part of a bid to counter low commodity prices, lift farmers' incomes and meet criticism that its existing co-operative structure should end.

Late last year, the board narrowly averted a determined effort by the government to end its statutory right to be the major exporter of dairy products.

The government backed off after an outcry from farmers. The issue remains on the agenda but is unlikely to resurface before elections later this year.

Stung by criticism that the board was not doing enough to cope with low commodity prices, its new chairman, John Storey, has launched a big review of its activities with the aim of lifting its share of the world dairy market. It is already the single biggest exporter, with 31 per cent of the world market, but Mr Storey aims to lift this to 42 per cent within three years.

he New Zealand Dairy Birch, New Zealand's treasurer, appeared to speak industry's problems.

Both agreed on the need to deliver higher returns to farmers. Mr. Birch said that it was of "grave concern" that on current trends large numbers of farmers would be someczed out of the industry in the years ahead.

Farmers' incomes have been falling in real terms for some years, in line with the downward trend in prices for unbranded commodities. New Zealand has also suffered from the economic downturn in Asia, which until last year was one of its fastest growing markets.

that the government works with the board to secure a more commercial future to improve farming incomes. The board is moving to implement a new global structure to lift its market competitiveness and the financial returns to farmers. The old regional structure will be changed in favour of five new global product

Mr Birch is recommending

new products, such as make milk more valuable,' Anlene, used by Asian says Neville Martin, the women to counter calcium board's spokesman. deficiencies, spreadable butter and Cheez Toys - cheese wrapped like confectionery and sold at supermarket check-outs in the Middle

he board now aims to develop and promote more such products, which are less susceptible to commodity market volatility. Some 40 launches are planned for this year. New financial targets

gross assets by up to 4 per cent and increasing sales

include lifting the return on

Jenny Shipley, prime minister discussed some of the industry's concerns over access to Europe with offi-

cials during visits to London and Bonn this month. The UK has dropped fraud charges against Dairy Board officials in London but the issue of back-dated duty claims, which could total NZ\$820m remain unresolved.

New Zealand's intention to sell spreadable butter in Europe has been referred to a World Trade Organisation panel. A European Court of Auditors report into the

tion of 892m kg. about the same as in the previous 1997-98 season. The lower production will

On a brighter note, heavy

rains across dairy regions

this month temporarily

eased fears of worsening

problems from drought for

those many farmers facing

the first serious fall in

total production to be

875m kg of milk solids in the

season to April. This is down

from the November predic-

The Dairy Board expects

production in 15 years.

hit farmers' incomes. Mr Martin said that in past seasons they had been able to cope with lower prices by money," Mr Martin said.

teams that will work to sell China is the world's larg-Signs of a closer undernew branded products and from around NZ\$7.5bn now board's certification process, increasing production, an standing with the governwhich ruled that import option that was less certain est consumer of rapeseed oil, reduce costs by some to nearer NZ\$10bn by 2004. ment were evident at the NZ\$200m (US\$108m). licences should be placed in this season. "Less rain, means less milk, and less or about one-third of world Dairy Expo this month, The board has had considrevenue out of the same vol-European hands, is also of when Mr Storey and Bill concern to New Zealand. tion, and its largest growers consumption; in 1997/98. erable success in developing ume of milk. We want to COMMODITIES PRICES MEAT AND LIVESTOCK **BASE METALS** Precious Metalls continued **GRAINS AND OIL SEEDS** E GOLD COMEX (100 Tray az.; S/tray az.) THE CATTLE CHE #40,000fbs; conte/fort LONDON METAL EXCHANGE M ALUMINIUM, 99.7 PURITY (5 per torine) 920 2,426 15,254 917 2,994 46,053 933 266 13,352 948 627 30,002 978 1,202 25,144 992 481 17,264 64.850 +0.200 65.000 64.350 1,786 67.450 -0.175 68.100 67.40011,151 65.306 -0.275 65.850 65.250 3,358 -0.5 291.5 285.5 82 344 +0.5 288.0 288.0 - 2 +0.5 289.8 287.2 13,225 105.6k 1184.5-65.5 64.650 -0.325 64.675 64.000 1,266 65.575 -0.275 66.050 65.550 997 86.675 -0.275 67.250 66.650 150 43,425 -1,825 44,800 43,306 4,067 17,774 55.575 -0.425 56,000 55,300 176 4,410

High/low	1159-60	1184-85 1189/1180
AM Official	1157-58	1181-81.5
Kerb close		1188-89
Opera Int.	299,560	
Total daily famous	41,069	
	IY (\$ per tombe)	
Close	1000-02	1030-32
Previous,	1000-05	1032-33
High/low AM Official	1000-0.5	1034/1030 1029-30
Kerb close	1000-023	1034-36
Open lot	7,748	1007 00
Total daily lumover	1,347	
ELEAD (Sperbook	4	
Close	519-20	522.5-3
Previous	517-18	521-22
Highflow		523/516
AM Official Karb Close	516-16.5	520-20.5 523-4
Open int.	37,755	262-4
Total daily aumover	6,246	
M. MICKEL (S per too	nej	
Close	4875-85	4945-50
Previous	4810-20	4880-85
High/low		5000/4885
AM Official	4870-75	4925-30 4985-95
Kerti chese Open ini,	72,894	4960-90
Total daily turpover	15.166	
TOI (\$ per tonus)		500-25
	5395-405 5335-40	5320-25 5270-75
TOTAL (\$ per terms)  Close Previous High/lose	5395-405 5335-40	5270-75 5355/5280
Close Previous Highflow AM Official	5395-405	5270-75 5355/5280 5300-05
TOTAL (\$ per terms)  Close Previous High/lose	5395-405 5335-40	5270-75 5355/5280
Close Previous High/lose AM Official Kerb close Open lot, Total daily targeter	5395-405 5335-40 5385-75 21,092 5,653	5270-75 5355/5280 5300-05 5350-55
Close Previous High/low AM Official Sort close Open Int.	5395-405 5335-40 5385-75 21,092 5,653	5270-75 5355/5280 5300-05 5350-55
III TUII (\$ per tunus)  Close Previous Highflow AM Official Kerb close Open lot, Total daily tunuser III ZINC, special high Close	\$285-405 \$335-40 \$385-75 \$21,092 \$,853 A grade \$ per tenn 1025-26	\$270-75 \$355/5280 \$300-05 \$350-55
III TOII (\$ per tomos)  Close Previous Highthor AM Official Sorth close Open let. Total daily larguer MI 2010; special bigit Close Previous	5385-405 5335-40 5385-75 21,092 5,853 t grade (\$ per toin	\$270-75 \$355/5280 \$300-05 \$350-55 \$350-55
III TUII (\$ per tenus)  Close Previous Highricus Ani Official Sort close Open int. Total daily tercover III ZENC, special high Close Previous	\$385-405 \$335-40 \$385-75 21,092 5,653 k grade \$ per tons 1025-26 1022-23	\$270-75 \$355/5280 \$300-05 \$350-55 \$350-55 \$1035-36 1033-34 1039/1031
III TOII (\$ per tomos)  Close Previous Highthor AM Official Sorth close Open let. Total daily larguer MI 2010; special bigit Close Previous	\$285-405 \$335-40 \$385-75 \$21,092 \$,853 A grade \$ per tenn 1025-26	\$270-75 \$15555280 \$300-05 \$350-55 \$1035-36 1033-34 1039/1031 1031-32
III TUII (\$ per tenue)  Close Previous Highritore Ant Official Start close Open int. Total daily tercover III ZENC, special high Close Previous Highritore Ant Official Kerb close Open lot.	\$385-405 \$335-40 \$385-75 21,092 5,853 4 grade \$ per tons 1025-26 1022-23 1022-23	\$270-75 \$355/5280 \$300-05 \$350-55 \$350-55 \$1035-36 1033-34 1039/1031
III TUII (\$ per tenus)  Close Previous Hightflow AM Official Sorb close Open int. Total daily tenuser III ZHIC, special high Close Previous Hightflow AM Official Kerb class Open let. Total daily tenuser	\$395-405 \$336-40 \$336-75 21,092 5,853 4 grade (\$ per tone 1025-26 1022-23 1022-23 1022-23	\$270-75 \$15555280 \$300-05 \$350-55 \$1035-36 1033-34 1039/1031 1031-32
III TUII (\$ per tenue)  Close Previous Highritore Ant Official Start close Open int. Total daily tercover III ZENC, special high Close Previous Highritore Ant Official Kerb close Open lot.	\$395-405 \$336-40 \$336-75 21,092 5,853 4 grade (\$ per tone 1025-26 1022-23 1022-23 1022-23	\$270-75 \$15555280 \$300-05 \$350-55 \$1035-36 1033-34 1039/1031 1031-32
III TUII (\$ per tomos)  Close Previous High/low AM Official Sorb close Open int. Total daily tamover III ZINC, special bigs Previous High/low AM Official Kerb Clases Open lot. Total daily tamover III ZINC, special bigs Close Close Close Corporate Close Close Close Close Close Close Close	\$385-405 \$336-40 \$385-75 21,092 \$,853 4 grade \$ per tone 1025-26 1022-23 1022-23 1022-23 102,224 15,602 \$ per tone 1379,5-80.5	5270-75 5365-5280 5300-05 5350-55 1035-36 1035-36 1039/1031 1031-32 1033-34
III TUII (\$ per tenue)  Close Previous Highritore AM Official forth close Open int. Total daily tenueer III ZENC, special high Close Previous Highritore AM Official Kerb closes Open int. Total daily tenueer III Close Total daily tenueer III Close Open int. Close III CUPPER, grade A Close	\$395-405 \$336-40 \$336-75 21,092 5,853 It grade (\$ per tone 1025-26 1022-23 1022-23 1022-23 102,224 15,602 (\$ per tones)	5270-75 5365-5280 5300-05 5350-55 1035-36 1033-34 1033-34 1033-34 1033-34 1033-34
III TUII (\$ per tomos)  Close Previous High/low AM Official Sorb close Open int. Total daily tamover III ZINC, special bigs Previous High/low AM Official Kerb Clases Open lot. Total daily tamover III ZINC, special bigs Close Close Close Corporate Close Close Close Close Close Close Close	\$385-405 \$336-40 \$385-75 21,092 \$,853 4 grade \$ per tone 1025-26 1022-23 1022-23 1022-23 102,224 15,602 \$ per tone 1379,5-80.5	5270-75 5365-5280 5300-05 5350-55 1035-36 1035-36 1039/1031 1031-32 1033-34
III TUII (\$ per temos)  Close Previous High/low AM Official forth close Open int. Total daily terrower III ZENC, special high Coxe Previous High/low AM Official Kerb close Open int. Total daily terrower III COMPER, grade A Close Trevious High/low AM Official Kerb close Open int. Total daily terrower III COMPER, grade A Close High/low AM Official Kerb close	\$385-405 \$335-40 \$335-40 \$335-40 \$335-75 21,092 5,853 4 grade \$ per tone 1025-26 1022-23 1022-23 1022-23 1022-23 1022-24 15,602 \$ per tone 1379.5-80.5 1389-70 1368-68.5	5270-75 5355-5280 5300-05 5300-05 5350-55 si 1033-34 1038/1031 1031-32 1033-34 1033-34 1033-34 1033-34 1405-06 1366-97 1407/1387
III TOII (\$ per tomos)  Close Previous High/low AM Official York close Open int. Total daily tamover III ZINC, special bigs  Close Previous High/low AM Official Kerb close Open lot. Total daily tamover III ZINC, special bigs  Close Previous High/low AM Official Kerb close Open lot. Total daily tamover III COMPPER, grada A  Close Previous High/low AM Official Kerb close Open int.	\$385-405 \$336-40 \$336-40 \$336-40 \$336-75 21,092 \$,853 1025-26 1022-23 1022-23 1022-23 1022-23 1022-23 1022-23 1022-23 1022-23 1022-23 1032-24 15,602 (\$ per totene) 1379.5-80.5 1369-70 1368-68.5	5270-75 5365-5280 5300-05 5350-55 1035-36 10327:031 1031-32 1033-34 10327:031 1031-32 1033-34 10327:031 1031-32 1033-34
III TOII (\$ per tomos)  Close Previous High/flow AM Official Sorth close Open int. Total daily tenumer III ZENC, special bigs Close Previous High/flow AM Official Kerb Class Open ket. Total daily tenumer III CORPER, gradin A Close Previous High/flow AM Official Kerb Class Open ket. Total daily tenumer III CORPER, gradin A Close Previous High/flow AM Official Kerb Close Open int. Total daily tenumer	5385-405 5335-40 5385-75 21,092 5,853 1025-26 1025-26 1022-23 1022-23 1022-23 1022-23 1022-23 1022-23 1379,5-90,5 1369-70 1369-68,5 189,737 30,077	5270-75 5365-5280 5300-05 5350-55 1035-36 10327:031 1031-32 1033-34 10327:031 1031-32 1033-34 10327:031 1031-32 1033-34
Close Previous High/flow All Official Sort close Open Int. Total daily tamover E. ZBIC, special high Previous High/flow All Official Kerb close Open Int. Total daily tamover EE CUPPER, grade A Close Previous High/flow All Official Kerb close Open Int. Total daily tamover EE CUPPER, grade A Close Open Int. Total daily tamover EE Close Open Int. Total daily tamover EE LIBE AM Official	\$385-405 \$335-40 \$335-40 \$385-75 21.092 \$5.853 \$ grade \$ per tone 1025-26 1022-23 1022-23 1022-23 10,602 \$ per totend 1379.5-90.5 1368-68.5 188,737 30,077	5270-75 5365-5280 5300-05 5350-55 1035-36 10327:031 1031-32 1033-34 10327:031 1031-32 1033-34 10327:031 1031-32 1033-34
III TOII (\$ per tomos)  Close Previous High/flow AM Official Sorth close Open int. Total daily tenumer III ZENC, special bigs Close Previous High/flow AM Official Kerb Class Open ket. Total daily tenumer III CORPER, gradin A Close Previous High/flow AM Official Kerb Class Open ket. Total daily tenumer III CORPER, gradin A Close Previous High/flow AM Official Kerb Close Open int. Total daily tenumer	\$385-405 \$335-40 \$335-40 \$335-40 \$335-75 21.092 \$5.653 1025-26 1022-23 1022-23 1022-23 1022-23 1022-23 1022-23 1022-23 105-002 (\$ per intent) 1379-90.5 1368-68.5 188,737 30,077 \$25 state: 1.6040 rate: 1.5985	5270-75 5365-5280 5300-05 5350-55 1035-36 1033-34 1033-34 1033-34 1033-34 1033-34 1033-34 1033-34 1033-34 1033-34 1405-06 1366-97 1407/1387

HIGH GRADE COPPER (COME) 61.85 +0.10 62.50 61.80 378 279 61.95 +0.10 62.90 61.40 11.102 21.890 62.90 +0.25 63.90 62.10 189 2.791 62.90 +0.25 63.90 62.10 199 27.592 63.30 +0.25 63.90 63.10 401 1.558 63.30 +0.25 63.90 63.20 699 7.813

PRECIOUS METALS 255.70-291.20 Loco Lain Mean Gold Leading Rates (vis USS)

Gold Colox Krugemand

350.60 +4.20 353.00 344.00 318 1,280 348.60 +5.20 355.00 342.00 208 1,721 342.60 +5.20 - - 131 ENERGY 12.38 -0.10 12.51 12.26 82.882 129.4k E CROSCE COL PE (Scherre) 11.30 -0.71 11.39 11.22 1,196 15,819 11.45 -0.11 11.54 11.37 374 5,982 11.84 -0.07 11.64 11.64 84 4,983 u/a m/a RE NEATRIE OIL WHEX (42,000 US galls; oils galls) 31.70 -0.14 31.90 31.40 23.910 21.239 32.20 -0.09 32.34 31.95 18.278 37.711 32.80 -0.04 32.90 32.95 2.596 16.792 33.55 40.11 33.55 33.15 2.331 18.431 34.15 +0.01 34.15 33.90 333 12.203 34.80 -0.14 35.00 34.80 1,180 9,983 51,489164,445 E SAS OIL IPE (\$/torne) 98.75 -0.50 100.00 97.75 8,408 29,180 92.00 -0.25 100.00 99.00 4,996 22,918 100.00 -0.25 101.00 99.25 2,202 12,957 107.75 - 107.50 107.00 3,068 11,815 108.75 -0.25 104.50 103.00 330 4,916 108.25 -0.25 106.50 108.00 199 5,410 IN MATURAL GAS RE (1,000 thems; pages per from) 1,701 -0,009 1,720 1,590 46,144 31,183 1,705 -0,001 1,720 1,695 17,483 59,691 1,736 -0,002 1,730 1,725 4,826 19,580 1,770 -0,005 1,785 1,785 2,608 17,441 1,806 -0.014 1,820 1,805 2,164 15,746 1,845 -0.010 1,870 1,845 1,104 13,084 34.35 -0.49 35.00 33.90 19.248 16.716 37.85 -0.45 38.20 37.25 14.680 36.817 38.90 -0.35 38.15 38.66 3,451 18.846 39.90 -0.25 40.15 39.55 2,183 17.801 40.40 -0.36 40.60 40.25 971 15.882 40.60 -0.55 41.15 40.60 341 3,671

<b>=</b> m	EXT LIFE	(100 t	nonês; .	per tex	nej		E CO(	THU ACK	(18) <b>ic</b> on
	Sett	Day's	n High	Low	Vol	Open last		Sett	Day's
	-	-	-	71.75			Mer	923	_
May		+0.15		74.00			May	919	
Jai Sep		+0.15 +0.65				193	Jaj Sap	935 951	
Nov Jan		+0.50 +0.50					Dec	971 993	+
Total	10.30	+9429	/0.30	مجور	1,167		, Total		
Ė W	EAT CBT (						COC	DA CSCE	
Mar May	244.25	-7.50 -7.50	251.75 261.75	243.50	17,723	25,007 41,252	Her Hay	1295 1306	
JE	264.50	-7.25	271.50	254.00	8,517	43,536	Jba'	1326	-13
Sep Dec	274.75 290.00						Sep. Dec	1358 1395	
Mar	298.00				300	1,177	Mar	1431	
Total	TEC 2007 or				-	351,259	Total		
_	200 7E	_				68.294	Feb 23	OA (ICCO)	lorum a
الخطاط الحكاظ	213.50	-6.50	226.00	213.25	28,592	111,274	Datey		
Jel						90,183 20,315	■ COF	推断	(5 boon
Sep Dec	236.DO	<b>-4.2</b> 5	240.00	235.25	9,101	55,341	Mer	1716	-2
Mar Total	243.25	<b>-4.7</b> 5	248.00	243,75	649 97 983	6,886 <b>396,259</b>	May Jul	1642 1628	-₹ -₹
		E (100 I	bonnes;	E per bo	-		Sep	1820	-6
No.		+0.95		74.50	3	93	Hey Jan	1610 1 <i>8</i> 00	-13 -11
May	75.25	+0.50	_	-	-	188	Total		
Sep Hor		+0.50 +0.50		77.00	10	35 258		ET C	_
Jen	78.50	+0.50		-	_	20	Mar May	106.00 106.60	
Total	/ABEAUS	CRT es d	Mir el	o control	13 RMh be	574 hall	.Su	107.65	-0.20
Mar	457.50	_					Sep Dec	109.00 110.55	-0.30
May	463.50 -	-14.75	478.00	463.00	28,991	48,308	Mer	111.85	
Jel Aug	470.50 · 473.25 ·					43,640 12,672	Total		
Sep.	475.50 -	-14.25	484.00	475.00	105.	4,814	Feb 23	PEE (ICO) (	US COM
Nov Total	483.00	-13.50	480.00	402.00	5,500 5,500	23,724 1 <b>38,64</b> 6	Соптр. (	#ally	
<b>18</b> S01	TABEAN O	EL CBT	0000,000	bs: cent	e/b)	<u>:</u>	_	avasage Te sugar	
Mar May			19.00			19,128 48,347	Hay	219.0	
)di	19.00	-0.78	19.38	18.90	B,162	23,155	Aug Oct	210.9	-1.4
Amg Sep		-0.76 -0.80	19.50 19.60	19.08 19.20	1,356 749	6,235 6,153	Oct Dec	204.7 207.2	-1.5 -1.0
Sap Oct		-0.82		19.30	494	3,643	Mar	210.2	-0.5
Total	AREAR N	E41 (5	er atón s	har Sit	-	135,000	May Total	211.5	-1.2
	121.7	_				20,412		AR '11' C	ICE (11
May	123,3	-34	128.5	123.0	13,597	40,640	Her	6.78 6.34	-0.08
Jal Ana	126,7 127,9	-2 <i>8</i> -2.7	128,8 130,3	125.2 127.7	7,655 1,078	36,022 9,887	May Jul	6.16	-0.02
Ang Sag. Oct	129 <u>.5</u> 131.1	-2.7 -2.5	132.0 133.5	129.3 131.1	618 471	8,687 3,618	Oct Mar	6.49 7,01	-0.07 +0.07
Tetal	131.1	-20	التحدا	101.1		129,318	N <sub>ay</sub>		+0.07
	ATOES U			€ per t	Hue)		Fotali In COT	TON MYCE	650 ACC
Mar Apr	226,4	+4,4		222.0	- ·	2,021		54.00	
Hay	326.4	+6.4	325.0	288.0 325.0	3	12	May	57.82	+0.87
Jun Moy	338,4 90.0	+6.4	Ξ	_		3	Jean . Oct	57,73	+0.20
Total						2,983	ûec Mar	58.23 59.20	+0.04
_	38HT (BSF)	EX) LIF	# <b>\$</b> 10	andex po			Total	تعدب	
Feb Mar	.885 1030	+38	1030	1000	136	170 256	# ORA		MCE
Apr	1045	+45	1015	1015	146	988	No.	89.00 84.05	
Jul Oct	905 1020	+15 +10	905	<b>300</b> .	· 62	612 373	Nay Jel	84.95 83.75	-215
Total					346	2,432	Sep Har	83.45 83.10	-1.85
明	396	859 859					Jen	83.50	
PUL	P AN	D P	APE	R			Total		
	PEX CML							· · ·	<u>:</u>
	Set	Day's			44.	Opes	1	ME DATA interest ar	nd Volta

2 1725 1705 1,887 13,446 1651 1632 3,708 21,372 -8 1635 1621 711 5,943 -8 1629 1613 146 2,367 -13 1617 1605 115 917 -11 1605 1805 25 365 10 105.50 105.85 1,042 2,251 30 107.50 105.8013,186 23,480 108.40 107.25 849 6,174 30 109.70 109.00 249 3.474 15 110.75 110.50 36 1,689 50 112.50 111.85 1 543 15,385 37,835 (50 torons \$/torne) 1 221.0 218.2 2,422 23,743 A 213.5 210.6 1,386 11,045 5 207.1 204.5 810 7,763 0 207.0 207.0 3 1,909 5 210.7 210.0 90 2,877 Ottos: canta/lbs) 75 64.00 63.40 1,819 3,413 77 59.55 57.10 6,641 34,437 74 57.70 56.40 1,729 16,390 70 - 55.70 1,167 15,985 75 58.60 57.60 1,167 15,985 75 58.65 58.90 25 1,974 (15,000lbs: casts/lbd) 92.00 88.50 2,968 6,356 86.50 83.50 2,625 14,106 85.50 83.20 286 4,601 85.25 82.75 63 1,831 NI C28 Follows (Base: 1967 = 100)

Nuts and seeds Prices from Kerkloo \$ per mt. Iranian pistachios 28/30 raw (in shell naturally opened (round) crop 98: 28/30 at 27/00/mt, FCA Europe, 20/22 at 35/00/mt FCA Europe, All prices subject efforced passage, 80 per cent RPPC goods passaed. Turkish hazeleuts 13/16+11/13, crop 1998 indication 4,250 CFR, market unessy due Turkish currency. Indian cashews crop 1998 CFR from top shippers: W320 at 58/00, W240 at 67/00, Market up alignity due slow production prior new crop. US elmonds. Standard 5 per cent, crop 1998 at 32/00. Indication crop 99 at 305/0 FAS for St. 5 per cent. All FAS. Feb 23 Feb 22 month 188.21 184.89 --IM GSCI Spot (Gene: 1976 - 190) Feb 22 month ago 131.19 135.25

 
 Mar
 50.850 – 1.950
 51.890
 90.000
 1.099
 2.625

 May
 52.850 – 1.650
 53.400
 52.100
 545
 1.663

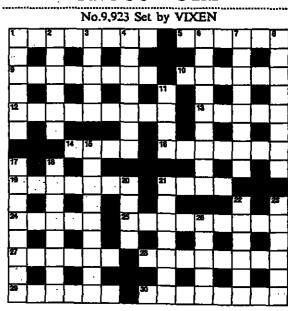
 Jul
 53.725 – 1.975
 54.200
 52.900
 60
 688
 LONDON TRADED OPTIONS LONDON SPOT MARKETS

III OIL PRODUCTS MAEpro mpt delivery CIF (toone) \$171) 350 ETRE Gold (per troy oz) \$ Silver (per troy oz) \$ Mathagan (per troy oz.) Pedagham (per troy oz.) \$287.95 550.00c

Cattle (the weight) Sheep (the weight) Pigs (the weight) 53.21p Los. day sogar (ram) Los. day sugar (who) Buttey (fing. feed) Malze (US Mod) Yellow) Wheel (US Dark Morth) Uoq Rubber (Alex) (F Rubber (AL RSS Not) Coccase (AL Prints)
Coccase (AL Prints)
Pains (Blasian) IS
Copea (Prints)
Superheums (US)
College (Hallock / Indige
Woodlege (E4) Superh

The best way to index Europe sector by sector? Precisely.

CROSSWORD



1 Synthetic stone used to make a national emblem

6 Simple optical aid (9)
7 City in which to get present for small daughter (8)
8 Note the revolutionary may be restrained (8) 5 At a high temperature the rod becomes distorted (6) 9 A reptile keeping quiet con-cealed in the ground (8) 11 A place likely to be blown 10 Many aren't to be changed, it's gathered (6) up (4) 15 Water for a pig with pig-lets? (5,4) 12 Fresh-as-a-daisy jumper in America (3,6)

13 The gun for a trainee in general (5) 14 French bread can cause 18 Being nice about plug falling off (8)

20 The Queen - very large and lamous statue (4) much discomfort (4) 16 Overeat, so take a little gin-seng or get overweight (7)
19 Made to declare date of

21 With little cash about, reduce order (7) birth - as usual (7) 21 The head collecting apple-22 A veil's called for in this

23 Put away money, though core and a cigarette end (4) 24 The people of Basra per-25 In debt, all through being tempted (9)
27 Trust a large number tried Solution 9,922

28 Show off about one's heavenly place (8) 29 Seating offering firm support (6) 30 Tear around endlessly showing respect (8)

1 Position - give voice about it (6) 2 Directors like to carry the

a dedication (5)

For solutions to today's crossword call 0891 430060. Calls cost 50p a minute.

cut in acajes (8)

without adequate clothing

m Brazil Modest rise seen in India

agricult 

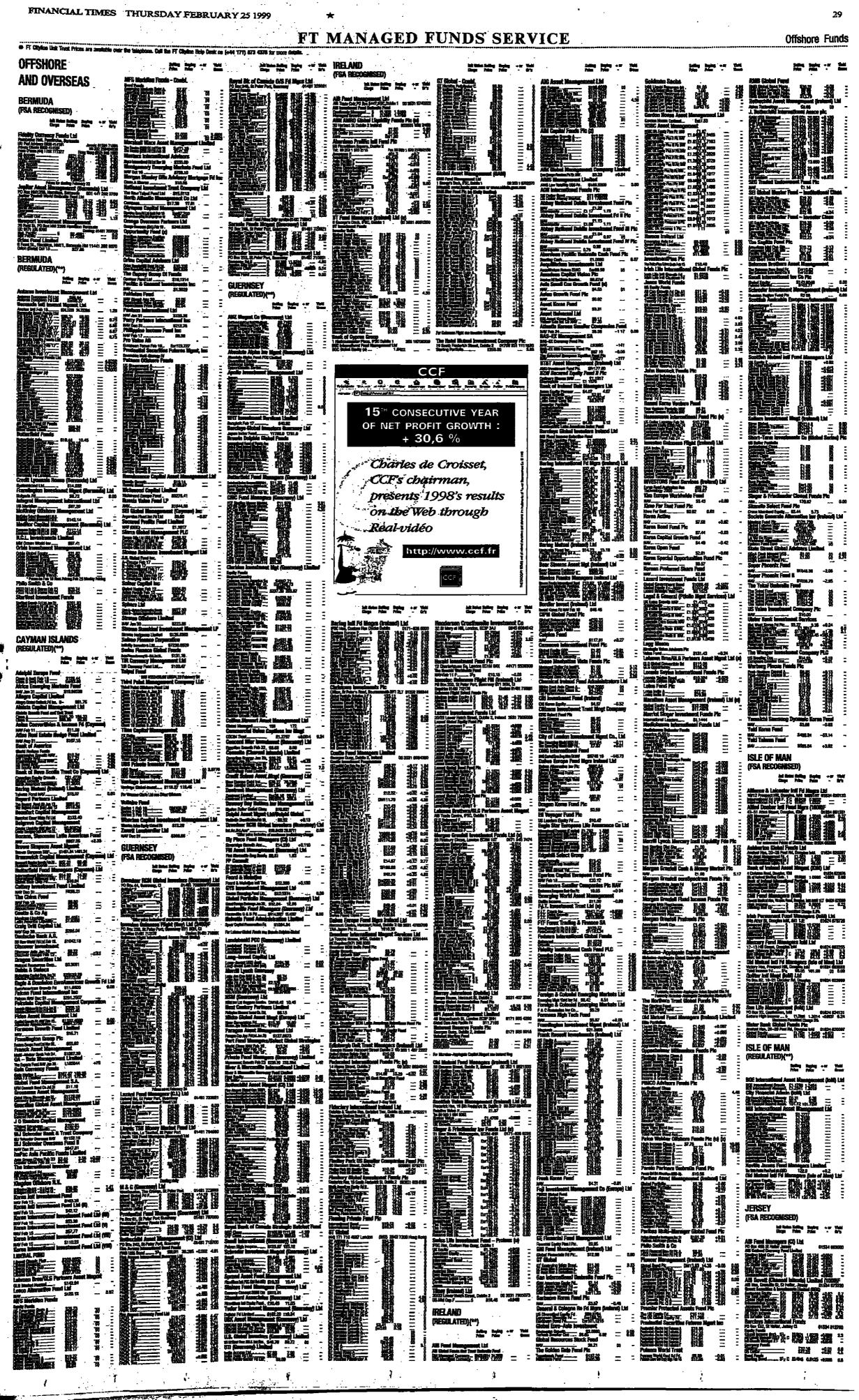
100 100 173

1045

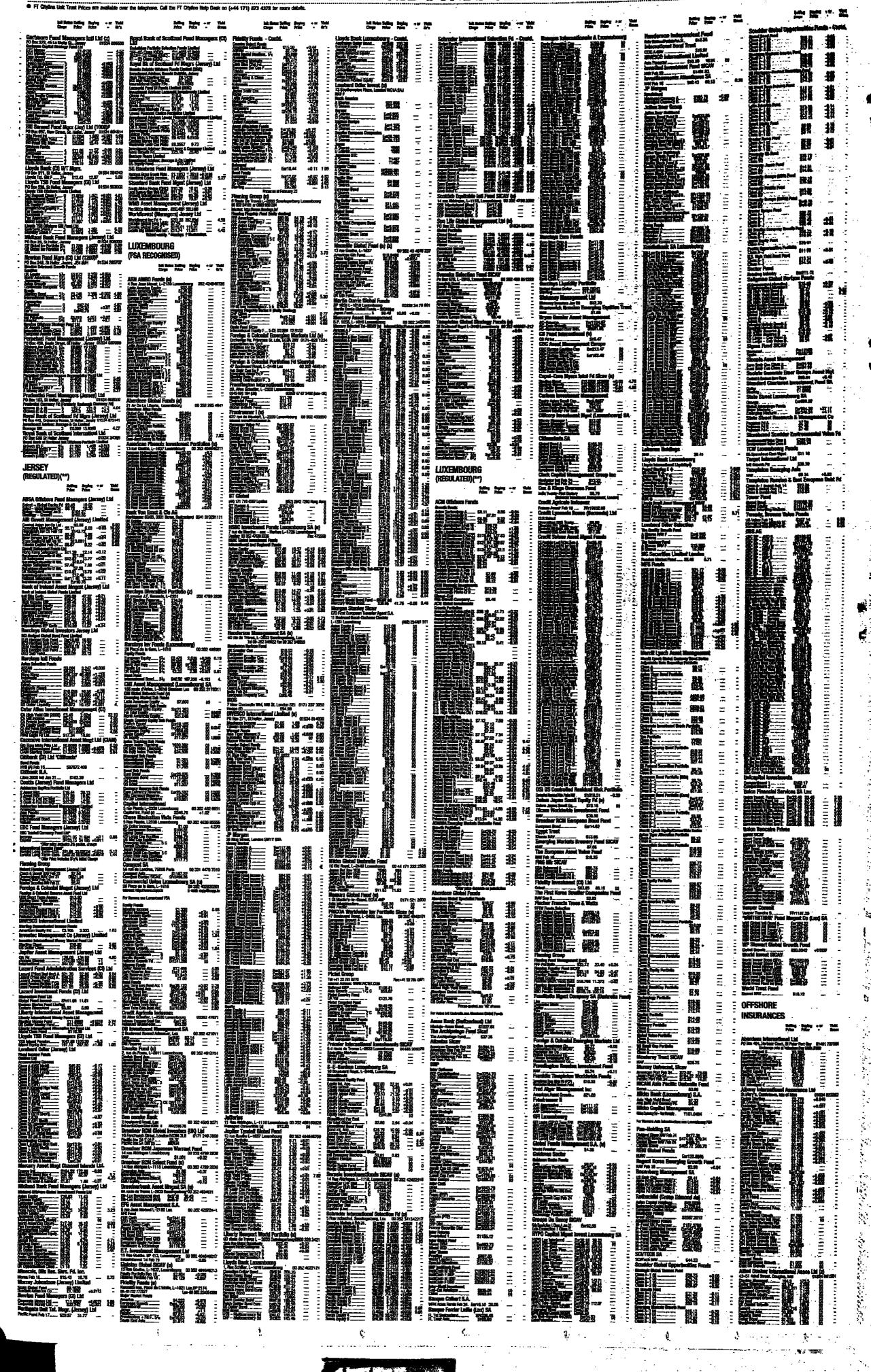
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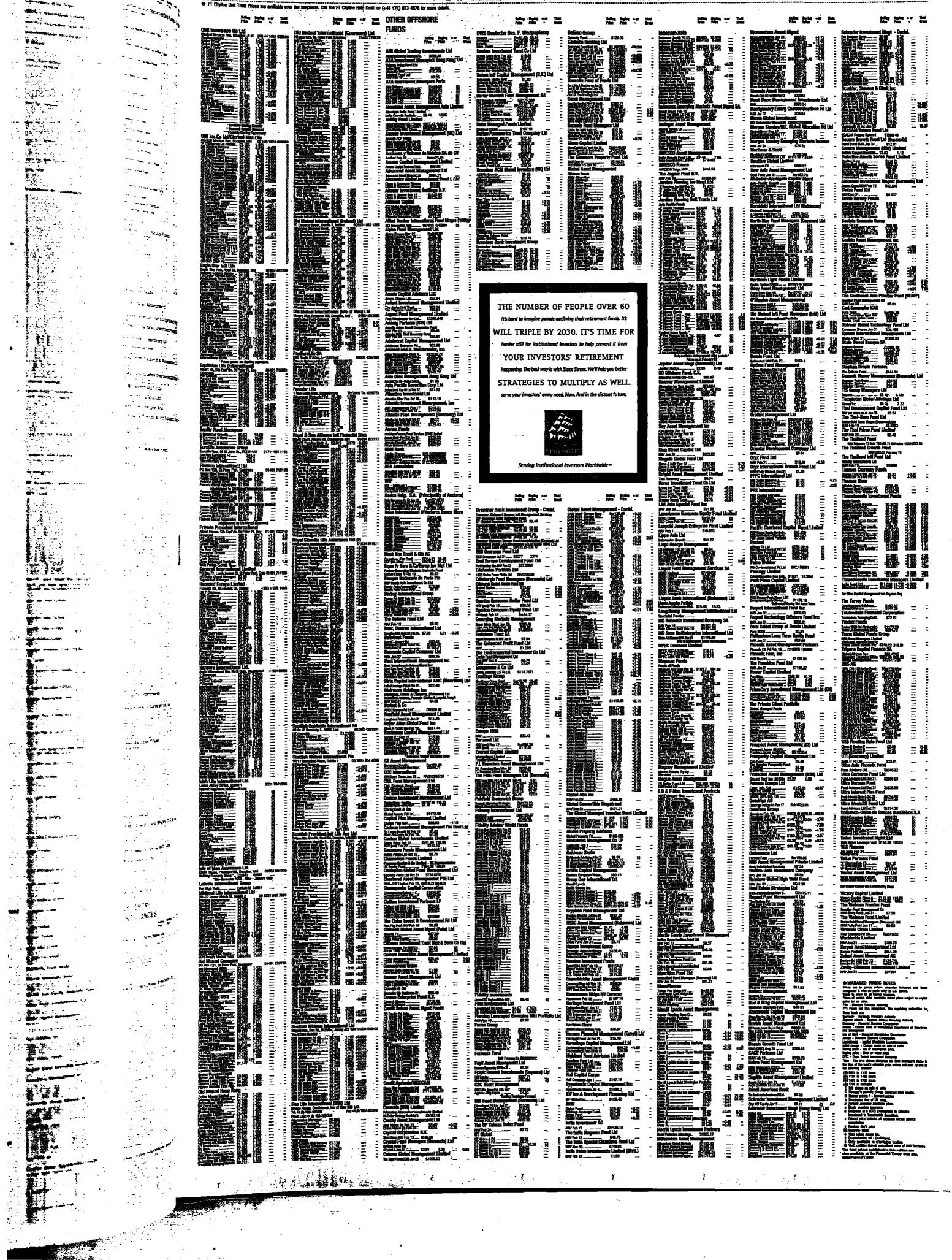
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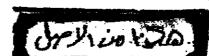


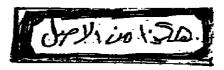


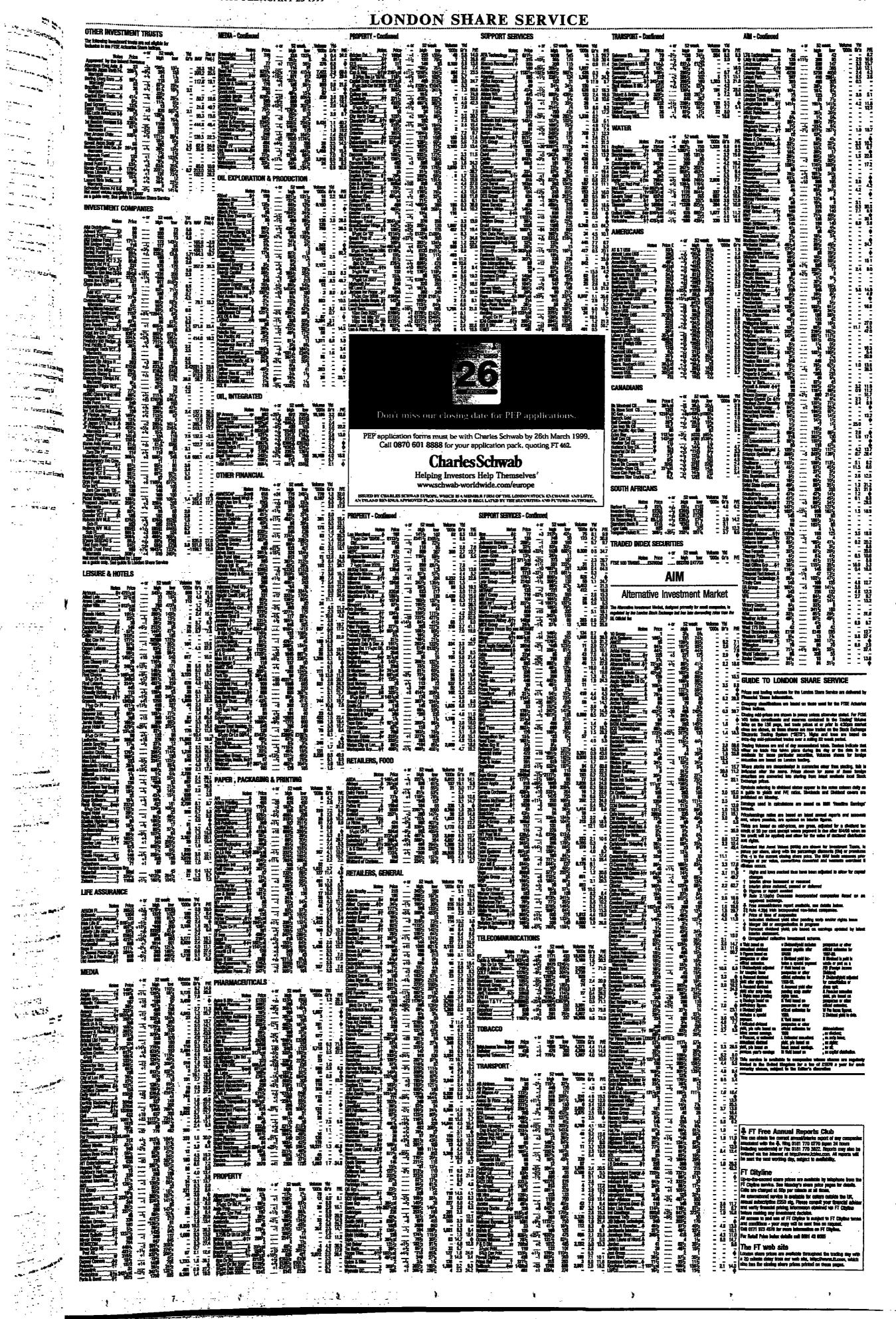


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# Institutions return to lift Footsie to new records

MARKET REPORT By Steve Thompson, UK Stock Market Editor

Institutional buyers returned to London's equity market in force yesterday, catching marketmakers the FTSE 100 index through its previous record intra-day and closing peaks.

The index burst through the 6,200 and 6,300 barriers, eventually finishing 152.4, or 2.5 per cent, stronger at 6,307.6. At its best, shortly before the close, the FTSE 100 was up 161.4.

to the second and third-line stocks, but the FTSE 250 and SmallCap indices nevertheless made good progress.

The 250 settled 33.8 ahead at 5.220.2 but remained 12.5 per cent below its all-time short of stock and driving closing high, 5.966.6, recorded on June 9 last year. The FTSE SmallCap was 5.1 up at 2,268.1, still some 19 per cent off its record close of 2,792.7, which it reached in May 1998.

Most dealers were sur prised at the pace and performance so soon after the cautious comments delivered

span, chairman of the US Federal Reserve.

Wall Street gave a wary initial response to Mr Greenspan's remarks with the Dow Jones Industrial Average finishing 8 points lower overnight. And it did not look likely in early trading yesterday to launch an assault on its 9,643 record, which it hit on January 8. The Dow was 22 points up an hour after London closed.

"We've been caught in a big squeeze," said one marketmaker, pointing to a sudden flurry of buying interest

was up 9% at 269p; and GKN.

The engineering sector has

underperformed 30 per cent

since June, although in the

past month it has beaten the

market by 5 per cent as fears

The market gave the

"thumbs up" to Marks and

Spencer after the company

confirmed the departure of

three board directors and 31

"We expected it but this

senior managers.

of global economic slowing

which advanced 14 to 832p.

The strength in the leaders to the US Senate's banking by institutions that had held well-received results - which did not fully follow through committee by Alan Green off before the Greenspan tes timony.

And there were suspicions that some big hedge funds known to have pulled out of the UK market late last year had moved back in to buy UK shares aggressively.

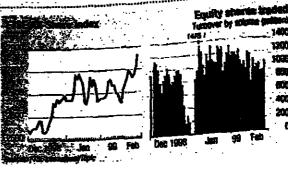
Some of the marketmakers insisted that Wall Street still looked overvalued and would attract a correction in Miller at Paribas, a longthe short term - "probably on a day when one would remained the swing factor. least expect it", one said.

Others insisted the UK engage from Wall Street and market would run on as long as sterling maintains shares, with non-FTSE 100 towards 6,500 on the FTSE its strength against the euro stocks accounting for a 100, stimulated by the run of there is every chance that

the stock market will run on off before the Greenspan tes- yesterday included upside and every chance too that surprises such as Avis and UK rates will come down to Logica - and by share buy- 4.5 per cent later this year." backs and the recent run of On a more bearish note. special dividend payments. Centrica was the latest com-

Richard Jeffrey, group economist at CCF Charterhouse, pany to announce a one-off said: "I don't doubt the FTSE Strategists remained split 100 index will race up to on the market's outlook for 6.500; we're facing asset price inflation in the UK. the rest of the year. Corey But we're on the edge of a standing bull, said the US surse in consumer spending and UK interest rates will so up later this year."

"If London manages to dis-Turnover at 6pm was 1.1bn lowly 44 per cent.



# **Dixons** nets big gains

**COMPANIES REPORT** By Joel Kitazo, Martin Brice and Peter John

Shares in electronic goods retailer Dixons moved strongly ahead, gaining 73 to £11.63 on reports that the company had signed a potentially lucrative deal with Bertelsmann, the German media group

Dealers said the three-year deal would allow Bertelsmann to sell books through Freeserve, Dixon's free internet service provider.

This is a deal that shows Dixons is increasing the attractions of Freeserve," said one retail sector specialist. Analysts also highlighted the potential for increased revenue for the UK group.

Bertelsmann owns 50 per cent of the internet service of Barnesandnoble, the giant US bookseller.

In the rest of the retailers, the firm trend belped boost interest in Boots and Kingfisher. The former gained 41 to £10.10% while the latter ended the day 29¼ up at

A turn in sentiment towards engineers was marked by heavy volume and strong performances by several leading stocks, with BTR Siebe seeing 21m traded

and Rolls-Royce 17m. A almost 6 per cent, or 13 to weighty research document 255%p; Rolls-Royce, which from the engineering team at Merrill Lynch, highlighted the potential for outperformance in engineering shares during the forthcoming results season. The team stressed its "overweight" stance on the sector, and

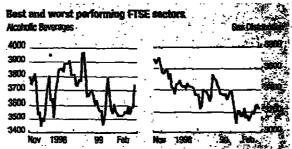
with companies were generally positive. An aggressive programme of interest rate cuts looks like triggering the sought-after soft economic landing, which is positive for

said its year-end round-ups

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buttons," said one broker. Marks and Spencer has and last week gave upbeat presentations to brokers.

Yesterday the shares jumped 19% to 401%p in busy trade of 14m and Tony Shiret at Credit Suisse First Boston believes there is "good institutional interest in the recovery story at Marks and Spencer" Figures from CGU looked

rough on the surface but the 18 per cent earnings growth. shares moved up 54% to 983%p as the gearing of insurance stocks to a rising market was combined with a feeling that the worst could be behind the company. "The negatives are now

largely out of the way." said Steven Bird of Merrill Lynch. "If investors feel the non-life side is under control and the life side picks up momentum, this could be a turning point." Hays, which is due to

report on Monday, saw heavy trade of 8.5m and rose more than 6 per cent, or 331/2 to 589%p as strong figures from recruitment consultancy Select Appointments eased fears that the person-

the ability to push the right nel consultancy industry was suffering a downturn. Select announced a 63 per cent profits rise and made a

bullish trading statement. Rentokil Initial also saw busy dealings of 5.4m ahead of final results on Tuesday as some analysts told clients that the company was set to regain the self-imposed 20 per cent earnings growth target it just missed at the interim stage. However, Henderson Crosthwaite expects

The shares rose 16 to 472p. Arm Holdings was the best performer in the FTSE 250 as it gained 21 per cent, or 427% to 524.67%, its highest ever level. It appropried a deal with

3Com Corporation of the US, which it said would lead to new generation of advanced networking products.

## British Energy jumps

The re-rating of British Energy continued with help from the utilities team at Credit Lyonnais, which argues it is the cheapest from Cannons pushed the stock in the electricity sector. The shares gained 10% to 681p.

But on balance, utilities showed strong signs of a shift from defensive stocks. United Utilities fell 15% to 816%p even though it is considered one of the cheapest dropped 12% to 783%p and

Kimberly-Clark, the maker of Kleenex and Andrex, had consolidated all its billings with JWT and Ogilvy & Mather, both WPP agen cies. The shift is expected to represent £90m in extra advertising billing for the group. West LB Panmure reinforced a 500p share price

Centrica was unloved by the market even though the gas supplier surprised inves tors with a special dividend The company said success ful renegotiation of whole

before privatisation, along with strong prospects, would allow it to distribute £530m as a special 12p dividend payable in June.

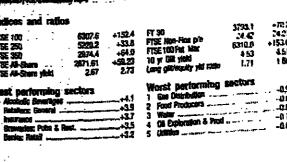
The figure was highe than expected and payable earlier than anticipated Merrill Lynch raised its cur rent year earnings per share forecast from 5.5p to 5.8p and retained its price target of 126p. Elsewhere, there was some disappointment that "maiden ordinary" was no declared for last year.

And while the profit was at the top end of analysts expectations, the general shift from defensive stocks combined with a feeling that, at 21 times earnings the stock was overvalued. An early rise to 130p drib bled away in the afternoon

and the stock closed unchanged at 122p. Fitness clubs were the focus of attention in the lei ments and strong result

shares up 61/4 to 1450. Vymura continued to rise up 8 to 81%p after the wallpaper group met institutional investors in Edinburgh following recent strong results.

Heavy trading of 27m followed Tuesday's late profit manufacturer Calluna. The shares were among the mar-

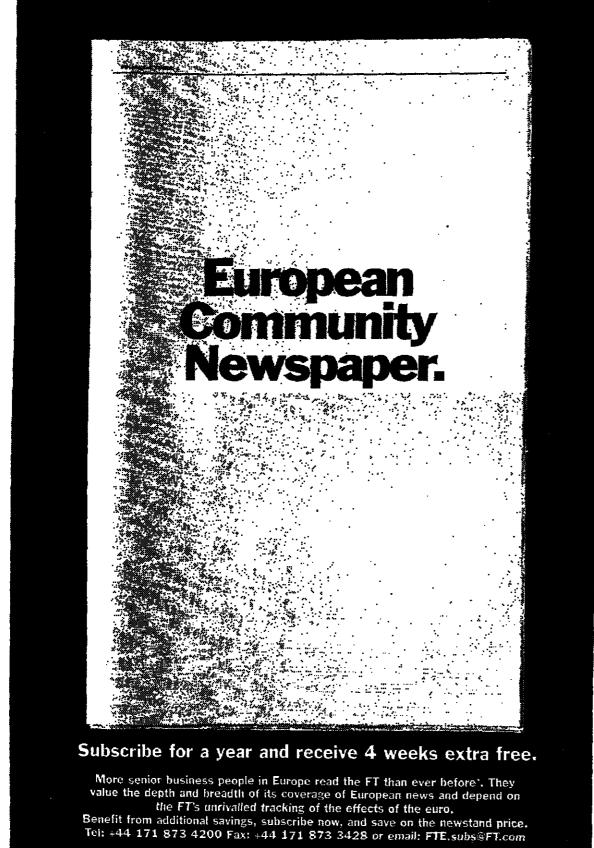


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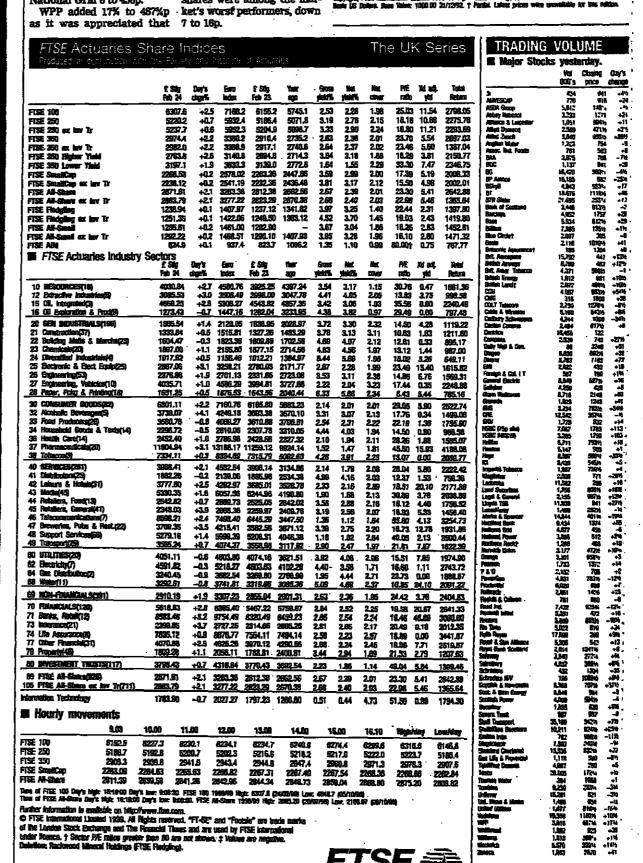
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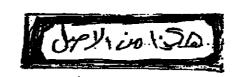
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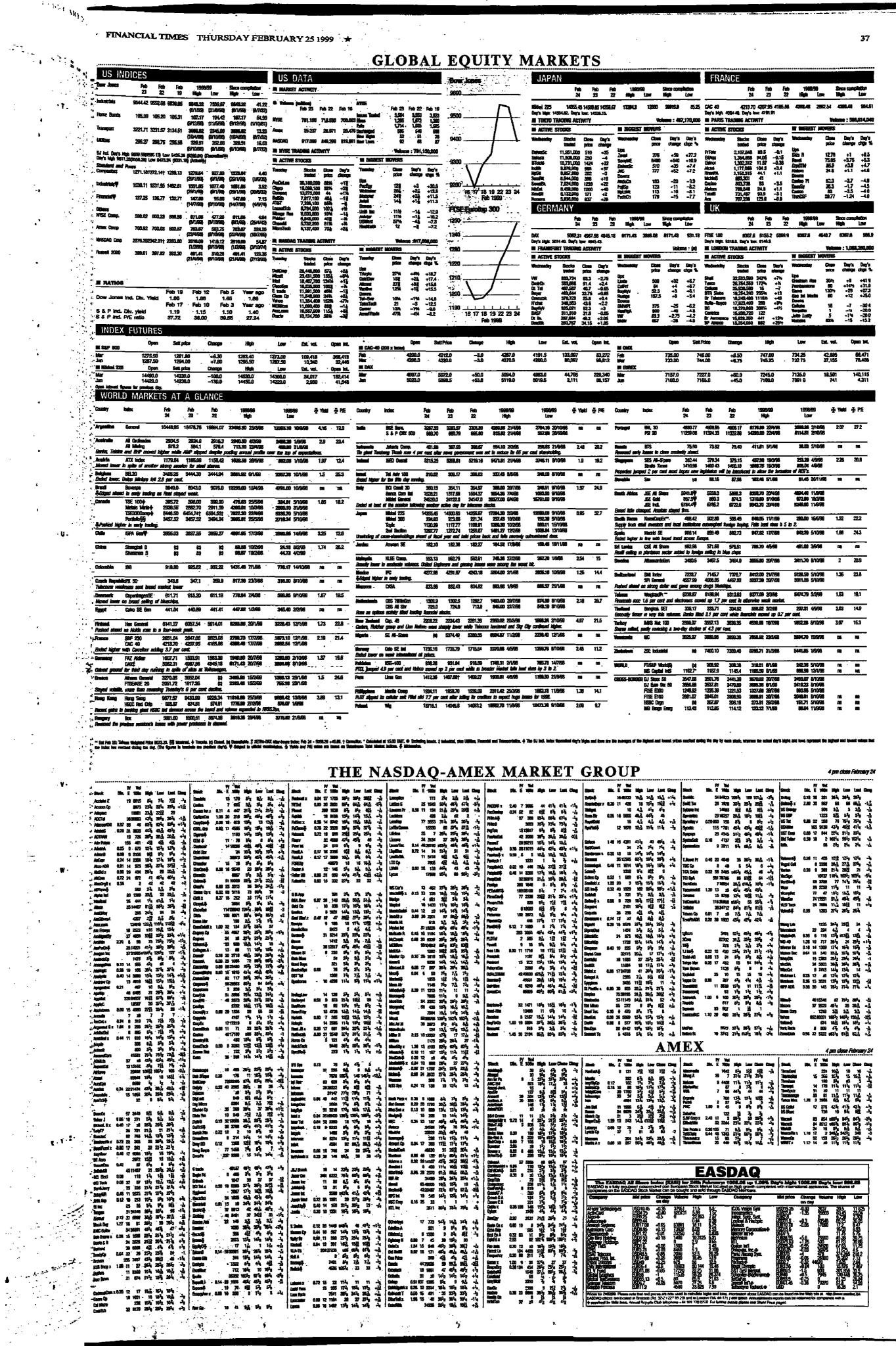
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**衛門町産業を支票が変まっ**。 マン・エン・

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# STOCKOMARKETS

# Greenspan evokes unspectacular response

**WORLD OVERVIEW** 

Confirmation that Fed chairman Alan Greenspan was sticking to the same script for vesterday's testicommittee as the one used Senate left continental Euro- record territory. pean bourses sitting on solid

first few minutes of trade on per cent or less. the back of a strong technol-

the Dow's performance was looking less polished

Not that this made much difference to Europe's star mony to the House banking performer. London climbed a solid 2.5 per cent, taking the for Tuesday's address to the FTSE 100 index well into

Continental Europe was enough performances, writes less confident with the day's advances in most of the lead-Wall Street railied in its ing bourses restricted to 1 Activity was to be found.

smattering of bid and deals, both real and imagined.

In Paris, for example, the airwaves were alive with news that the pay television group Canal Plus had told the European Commission anti-trust authorities that it was talking to Rupert Murdoch's BSkyB.

Hoechst shot higher in Frankfurt on renewed speculation that it would fall prey

Shares in FRANKFURT

gained ground for the third

signals on the outlook for

earnings from a range of top

companies. The Xetra Dax

Allianz gained €1 to €286.

index ended 45.69 higher at

after it announced it was

looking to add 10 per cent

earnings growth this year to

the 30 per cent achieved for 1998. Munich Re added €5.35

Strong earnings lifted

engineer Linde €33.50 to

€513.50. But a warning about

trading this year from Volks-

wagen sent a shiver through

VW fell to €58.50 before

BMW, fighting to stem

closing off €4.20 at €62.85 as

HypoVereinsbank down-

losses at its Rover car arm,

shed €24 at €670 after a

downgrade to "sell" at Bank-

haus Metzler. DaimlerChrys-

ler avoided the downturn

The FTSE Eurotoo 300 index

rose 14.53 or 1.18 per cent to

1,249.92. See Euro Prices page.

adding €2.10 to €91.60 on the

back of an upgrade to "accu-

mulate" at Merrill Lynch.

gained €2.30 to €43.90.

Sanofi gained €5.10 to

€167.20 on 1998 profits in line

with expectations. Synthel-

abo, a L'Oréal subsidiary

planning to merge with San-

zaining €23 to €650, follow-

ing reports, later denied,

tion's watchdog, about its

up 5.75 to 4,213.70.

graded the shares.

the European motor sector.

to €190.95 in sympathy.

EUROPE

ogy sector, but by the close however, in a full diary of haps by Switzerland's Novar after two good sessions as a Warner, global strategist. He of the European trading day, corporate results and a good tis, before it could seal its steady stream of investors reckons the latest policy planned marriage to France's Rhône Poulenc.

In Zurich, Swiss Life refused to retreat from the spotlight as it confirmed a second takeover in just three days. And in Milan, claim and counter-claim vied with rumour and speculation to spice up Olivetti's campaign to win Telecom Italia.

Earlier, much of Asia had been in the mood for consolidation. Tokyo turned back rocks,"

ings ahead of the end of the fiscal year on March 31.

Hong Kong, however, proved an exception to the rule as a second good session for HSBC helped the market record a two-day bonnce of almost 5 per cent.

But BT Alex Brown continues to take a pessimistic view of both markets, ing testimony to the depth "Japan remains on the

lifted by strong gains in

Telecom Italia and its sub-

sidiary Tim, amid reports

that the two could merge to

foil Olivetti's \$58bn bid for

Telecom Italia, un 50 cents

at €10.06, closed above Oil-

vetti's planned offer of €10 a

share for the group. Tim

closed 41 cents higher at

Olivetti edged I cent ahead

Olivetti and Tecnost, which

is being used as the vehicle

higher with derivatives-

driven' trading among the

heavyweight financials pro-

viding most of the momen-

for the takeover.

higher at 24,520.

AMSTERDAM

unwound cross-sharehold- moves in Tokyo look move like appeasement to avoid US criticism at the G7 meeting then a reflection of a. A surprise surge in fundamental desire to Australian corporate profits

> Hong Kong's woes, meanwhile, continue to intensify, he says, with the latest batch of data displaying some alarming trends bearand longevity of the current

Dax shrugs off earnings fears

€95.75 and ABN Amro 40 growth rates. Figures published this week by the Australian cents to €18.95 in 18.5m shares traded. The AEX index ended 170 2.15 at \$38.84 Unilever, up steeply in two days as a result of its planned \$5bn special diviend, ran into profit-taking,

slipping £1.20 to £58.30. HELSINKI forged 1.4 per cent ahead with Nokia leading the pack amid renewed enthusiasm for European telecom stocks. The Hex index rose 83.73 to 6,141.27.

Nokia mee to a four-week high before easing in late trading to close 60 cents up Tuesday's internet phone

MADRID tracked the rising European markets, with the general index adding 6.65 to 906.14. Among the day's most

traded stocks was electricity firm Endesa, which reports 1998 results today. Endesa gained 10 cents to

€24.92 ahead of a meeting of shareholders in Chile's Enerto €2.92 as the market sis on whether to raise the awaited the outcome of maximum holding in Enersis. This could allow Endesa meetings of the boards of to build an absolute major-Funespa gained 58 cents to

. The real-time Mibtel index €15.10 after announcing a deal with insurer Astropacio closed 398 or 1.7 per cent Mutua to develop an operation in Hungary.

Written and edited by Jeffrey

Sydney soars on

# surge in profits

has buoyed the Sydney stock market in recent days, driving the benchmark All Ordinaries index to a record high of 2,940 - a gain of nearly 25 per cent from last year's lows, and up 4 per cent from the start of the year.

MARKET FOCUS

Fuelling investor optimism has been a stream of upbeat economic data - in stark contrast to the slowdown gripping most of Asia - and indications that corporate earnings, at least for the first six months, can continue to outpace last year's

Rureau of Statistics showed an increase of 17.3 per cent in corporate profits for 1998, exceeding all predictions after a lacklustre September

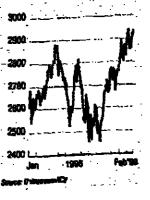
Gross company profits rose nearly 4 per cent in the final three months of 1998 to reverse the previous quarter's decline and push the year's growth rate up to its best levels for four years.

The financial services, retail and transport sectors were among the strongest performers. And many analysts have upgraded expectations of 1999 earnings growth to a range of 7 to 15 per cent.

However, some analysts noted that last year's growth owed much to a handful of stellar performers, among them News Corp and

Other high points in the wave of interim results in February focused on consumer cyclicals such as Fairfax, the media group, Pacific Dunlop, property and business services, transport, storage and retailing.

But Hugh Dougherty. strategist at Merrill Lynch Australia, said that the builish sentiment sweeping the Australian stock market was not entirely due to surging corporate profits, although they had played a large part



in the market's recent climb. Mr Dougherty said an interim report published on Monday by the government's advisory panel on business tax reform had laid to rest some concerns about issues such as the corporate tax rate and the lowering of cap ital gains tax.

The panel's interim report merely laid out options on the more contentious aspects of business tax. But early indications from officials had pushed the market's fears of negative develop ments "right back", said Mr Dougherty.

Another factor was the Bank of Japan's recent move to halt soaring bond yields, which had an immediate effect on investor perceptions of Australian bonds.

This had a very significant impact on perceptions of Australian stocks sensitive to long-term interest rates, such as Telstra or Lend Lease - those with high price-earnings ratios." Mr Dougherty said.

But within Australia there remained concern about the recent increase in Australian stock prices. "The Australian market is trading at a significant premium to valuations - it could go on like this for 12 months, and that's why we have to focus on the good news flow," Mr Dougherty said.

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# **US** shares advance on broad front

AMERICAS

Wall Street shrugged off Tuesday's nervous session as investors sent many stock sectors higher by midday on the second day of testimony by Federal Reserve chairman Alan Greenspan, writes John Labate in New York.

The Dow Jones Industrial Average was 31.98 higher in early afternoon trading at 9.576.40, while the broader Standard & Poor's 500 had gained 8.88 to 1,280.06.

Technology shares were among the strongest performers, sending the Nasdaq composite index 21.07 higher, a gain of 0.9 per cent. to 2.397.42. Advancing shares were ahead of declining ones on the New York Stock Exchange by a margin of 5

Among actively traded Dow shares, Citigroup climbed \$1% to \$59% and Wal-Mart gained \$2 i to \$89 h. Allied Signal was \$1 h higher at \$43%.

Retailing stocks were active as more companies released earnings results. Nine West climbed 10 per cent or \$1\f to \$21\f after Nationsbanc Montgomery Securities upgraded the company to a buy rating.

Wendys International was also a strong performer, up \$1# or more than 6 per cent to \$244. Barnesandnoble, the book retailer that issued a profits warning, sank another \$1% to \$29%.

In the transport sector Delta Air Lines gained \$3% to \$61% after the stock was ungraded. Other sharp risers included FDX, up \$61 to as the real estate arm of off, rose 64.40 to 6212.40 also lines, up \$2% to \$264.
Online trading shares

Schwab, the industry leader.

midsession despite mounting worries about the level of

the Real and signs that the government could miss its

privatisation target. The

Bovespa index was 2 higher

at 8,945. Jose Pio Borges,

president of the National

Development Bank, said be remained optimistic about

MEXICO CITY was trading 1

per cent higher, powered by 64.01 to 3,825.97.

the R\$20bn target.

SAO PAULO was flat at a rise on Wall Street, pos-

reported a so-called service 'outage" for 90 minutes dur-

ing the morning. Shares of Schwab were higher in spite of the news. gaining \$14 to \$74%. But JB Oxford Holdings fell 👫 per cent to \$911 while National Discount Broker fell \$1% to

US Treasuries were mixed as Mr Greenspan spoke. The long bond was unchanged in price at 97∄, yielding 5.426

TORONTO reversed initial gains and by the noon count the 300 composite index was modestly lower, off 5.24 at 6.449.50

Banks took most of the blame, losing ground steadily after sector leader Royal Bank of Canada had unveiled heavy loan loss provisions and a big restructur-

Royal Bank shed 45 cents to C\$77.75 and Toronto-Dominion Bank came off 25 cents at C\$65.05. Bank of Montreal retreated 55 cents

to C\$63.45. Elsewhere the mood was steadier with sentiment gaining support from day two of neutral statements from Mr Greenspan.

Golds edged higher with Barrick up 10 cents at C\$26.90 while nickel miner Inco jumped C\$1.30 to C\$18.10 following an upgrade from Goldman Sachs. Among industrials, Alcan

Aluminium improved 65 cents to C\$35.45 and Northern Telecom gained 60 cents to C\$92.80. Cambridge Shopping Cen-

tres tumbled C\$1.80 to C\$9.35 placement said that its C\$331m bid for control of the were mixed as Charles large mall company had suc-

heavyweight Telmex adding

0.25 pesos to 29.15 pesos. CARACAS was 1.7 per cent

lower at midsession, dragged

down by increasing uncer-

tainty over the outcome of

an Opec meeting on March

23. The IBC index was down

that Germany's Metro would launch a bid for the French hypermarket chain. São Paulo rides out Canal Plus advanced €10.30 to €304.10 after announcing it had told the privatisation worries European Commission, the EU executive and competi-

link-up talks with BSkyB. Sodhexo Alliance shed €6 to €157 after the chairman sounded a cautious note about long-term earnings per share at a meeting with shareholders.

Investors remained unimpressed by Thomson CSF's announcement of a pending buyback programme. The share slid a further 4 per cent, off €1.24 to €29.77. ZURICH was lifted by

pharmaceuticals and the SMI index closed 88.0 or 1.2 per cent higher at 7,233.7. Novartis continued to rebound, adding SFr39 to SFr2.608, while Roche certifi-

cates posted a modest SF190

rise to SFr18.430.

gains in the heavyweight

Hoechst surged on speculation, driven by talk that a Among the specialty chemicals groups, Ciba, which hig Hoechst shareholder was published lower-than-expecunhappy with the Rhône-Poulenc merger plan, that Swiss drugs giant Novartis day, shed SFr3 to SFr107. planned to launch a counter-J.P. Morgan, which cut its 1999 and 2000 earnings estibid for the group. Hoechst mates for the group, PARIS retreated from repeated a "market underperformer" rating on the intra-day highs but ended in the black, with the CAC-40

Food and beverages giant Nestlé shot up SFr71 to SFt2.799.

Telecommunications company Swisscom, under recent pressure from profittaking, recovered more than per cent or SFr31 Carrefour stood its ground, SF1570. Financials were mixed.

Swiss Life remained in the spotlight, announcing the second takeover in three days. After unveiling the takeover of Gotthard Bank on Monday, the bank said it intended to buy the French company Lloyd Continental for SFr800m. The stock declined SFr21 to SFr948.

### itive expectations about inflation, and a firmer peso. The IPC index was 43.32 Bonds and rand lift Jo'burg ahead to 4.274.99, with

**SOUTH AFRICA** 

staged a late rally, climbing back into positive territory to close with the overall index up 3.8 at 5,941.8. Sentiment was underpinned by gains for the rand

and the bond market. Fur ther strong demand for plati-Shares in Johannesburg num shares provided additional support. Amplats rose 170 cents to R98.50 for a two-day gain of almost 4 per cent, Industrials dipped 0.8 to 6,784.4 and golds lost a

# **HSBC** gains fuel Hong Kong

**ASIA PACIFIC** 

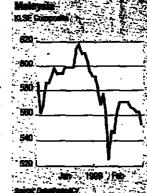
Shares in HONG KONG closed sharply higher for a second straight session, pushed by continued institu-tional buying in HSBC Hold-ings and short-covering ahead of today's expiry of February Hang Seng index futures, brokers said.

The Hang Seng index put on 243.58 at 9,677.57, taking its two-day rise to 4.9 per cent in turnover that picked up to HK\$5.3bn.

HSBC, which accounted for HK\$1.7bn of the trade, rose HK\$5 to HK\$211 after rising HK\$10 on Tuesday. Strength in HSBC stock follows the bank's report on Monday of a 21 per cent drop in 1998 net profit due to sharply higher bad debt provisions. But analysts said long-term institutional investors were encouraged by HSBC's plan to split its shares and list on the New

York stock exchange. the Nikkei 225 falling, but broader indices and Osaka gaining ground, writes Paul

The unweighted Nikkei 225 average fell 145.20 to



the opportunity of two days gains to sell crossshareholdings before the end of the financial year on March 31. The average had traded as high as 14,534 and as low as 14,826.

The more representative weighted Nikkei 300 gained 0.37 or 0.17 per cent to 224.08. The Topix index of all first section shares gained 2.52 or TOKYO was mixed with 0.2 per cent to 1,120.29. Volume was 487m shares, with 604 stocks falling, 578 up and 122 unchanged.

In Osaka, the OSE index closed up 38 at 15,278. Zexel, the struggling auto-14,355.45 as investors took motive components com- money to buy land.

pany, jumped 27 per cent or Y59 to Y276 following Tues-day's announcement that Robert Bosch of Germany was increasing its stake to more than 50 per cent. Bosch is paying Y224 for its shares. Nissan, the automotive group which owns an 11 per cent stake in Zexel, gained Y3 to Y437. Matsushita Electric, the

consumer electronics giant, fell Y25 after it announced sharoly lower third-quarter profits on Tuesday. Sony also dropped, down Y80 at Y9,060. But Sony Music jumped 11 per cent to Y6,490 - its highest level since June 1994 - after announcing it would hold an investors' meeting on March 3. The group is expected to announce details of the successor to its successful Playstation games console.

The real estate sector contimued its recovery, climbing 2.2 per cent. Sumitomo Real Estate jumped 4.7 per cent or Y18 to Y398 in heavy trading, while Mitsui Fudosan rose Y13 to Y970 and Mitsubishi Estate climbed Y40 to Y1,200. The ruling Liberal Democratic party this week hinted it might use public

KUALA LUMPUR hit a three-week low, dragged down 1.7 per cent by construction company United Engineers and gaming stocks. The composite index finished 9.66 off at 553.13. United Engineers dropped

16 cents to M\$2.43 after it emerged the government had introduced a clause in a proposed concession extension for UEM's toll-road operating unit. Under the regime, toll increases for the North-South Expressway will take place every five vears rather than annually. Gaming company Magnum shed 7 cents to M\$1,95, while Resorts World dropped 20 cents to M\$4.90 and Genting lost 30 cents to 8.95 as casinos suffered from the economic downturn.

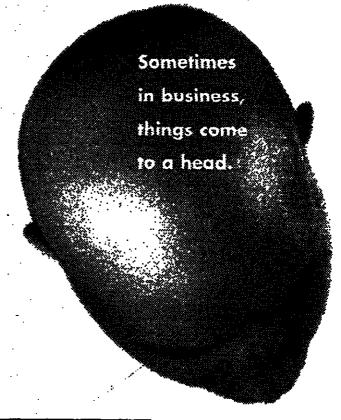
WELLINGTON fell for the second straight day, despite market heavyweight NZ Telecom ending the session 1 cent better at NZ\$9.55. In light turnover of

NZ\$133m, there was steady selling of blue chips. Carter Harvey Holt closed 14 cents lower at NZ\$1.77 and Lion Nathan lost 16 cents at NZ\$4.74. The 40 capital index closed off 28.21 or 1.3 per cent at 2,206.22.

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